

JOINT LEGISLATIVE BUDGET COMMITTEE

Tuesday, December 13, 2022

9:30 a.m.

House Hearing Room 1



STATE OF ARIZONA

Joint Legislative Budget Committee

STATE
SENATE

DAVID M. GOWAN
CHAIRMAN
LELA ALSTON
SEAN BOWIE
RICK GRAY
SINE KERR
VINCE LEACH
DAVID LIVINGSTON
LISA OTONDO

1716 WEST ADAMS
PHOENIX, ARIZONA 85007

(602) 926-5491

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HOUSE OF
REPRESENTATIVES

REGINA E. COBB
VICE-CHAIRMAN
SHAWNNA BOLICK
KELLI BUTLER
CÉSAR CHÁVEZ
JOHN KAVANAGH
JENNIFER LONGDON
JOANNE OSBORNE
BEN TOMA

**** REVISED ****

JOINT LEGISLATIVE BUDGET COMMITTEE

Tuesday, December 13, 2022

9:30 A.M.

House Hearing Room 1

MEETING NOTICE

- Call to Order
- [Approval of Minutes of September 21, 2022.](#)
- EXECUTIVE SESSION
 - A. Arizona Department of Administration, Risk Management Services - Consideration of Proposed Settlements under Rule 14.
 - B. Arizona Department of Administration - Risk Management Annual Report.
 - C. JLBC Annual Performance Review Per Rule 7.
- 1. [*ARIZONA DEPARTMENT OF ADMINISTRATION - Consider Approval of Maximum Lodging, Meal, and Mileage Reimbursement Rates.](#)
- 2. [*ARIZONA DEPARTMENT OF ADMINISTRATION/AUTOMATION PROJECTS FUND - Review of FY 2023 Projects.](#)
- 3. [*DEPARTMENT OF CHILD SAFETY - Review of Line Item Transfers.](#)
- 4. [*DEPARTMENT OF EDUCATION - Review of AzSCI Science Contract Renewal.](#)
- 5. [DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS - Review of Border Security Fund Transfer.](#)



6. *JLBC STAFF - Consider Approval of Index for Arizona Department of Administration - School Facilities Division Construction Costs.

7. *DEPARTMENT OF PUBLIC SAFETY - Review of the Commercial Vehicle Enforcement Line Item Expenditure Plan.



8. ***ARIZONA DEPARTMENT OF ADMINISTRATION - Consider Approval of Requested Transfer of Appropriations.**



9. ***ARIZONA DEPARTMENT OF ADMINISTRATION/DEPARTMENT OF ECONOMIC SECURITY - Review of Child Care ATLAS System Replacement.**

* Consent Agenda - These items will be considered in one motion and no testimony will be taken.

The Chairman reserves the right to set the order of the agenda.

~~12/05/2022~~

12/09/2022

KP

LM

People with disabilities may request accommodations such as interpreters, alternative formats, or assistance with physical accessibility. Requests for accommodations must be made with 72 hours prior notice. If you require accommodations, please contact the JLBC Office at (602) 926-5491.



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MINUTES OF THE MEETING

JOINT LEGISLATIVE BUDGET COMMITTEE

September 21, 2022

The Chairman called the meeting to order at 9:40 a.m., Wednesday, September 21, 2022, in House Hearing Room 1. The following were present:

Members:	Senator Gowan, Chairman Senator Bowie Senator Kerr Senator Leach Senator Otondo	Representative Bolick Representative Kavanagh Representative Longdon Representative Osborne Representative Sierra (Temporary member in place of Representative Butler) Representative Toma
Absent:	Senator Alston Senator Gray Senator Livingston	Representative Butler Representative Cobb, Vice-Chairman Representative Chávez

APPROVAL OF MINUTES

Representative Kavanagh moved that the Committee approve the minutes of July 14, 2022. The motion carried.

CONSENT AGENDA

The following items were considered without further discussion.

EXECUTIVE SESSION - Arizona Department of Administration - Review for Committee the Planned Contribution Strategy for State Employee and Retiree Dental Plans as Required Under A.R.S. § 38-658A.

A.R.S. § 38-658A requires that, at least 10 days before the Arizona Department of Administration (ADOA) enters into, or renews, contracts for medical and dental insurance coverage, the Director of

(Continued)

ADOA shall meet with and review for the Joint Legislative Budget Committee, in Executive Session, the planned contribution strategy for each health plan. ADOA requested review of its planned contribution strategy for state employee and retiree dental coverage for Plan Year 2023. The JLBC Staff provided options.

1. ARIZONA DEPARTMENT OF ADMINISTRATION (ADOA)/AUTOMATION PROJECTS FUND - Review of FY 2023 Projects.

A.R.S. § 41-714 requires Committee review prior to any monies being expended from ADOA's Automation Projects Fund (APF). In addition, an FY 2023 General Appropriation Act footnote requires ADOA to request review of AHCCCS's expenditure plan for the Prepaid Medicaid Management Information System (PMMIS). ADOA requested review for 3 projects as follows:

1. The reallocation of unspent FY 2022 APF appropriations for the Business One-Stop web portal for ADOA to begin Phase 2 of the project.
2. \$1,755,600 for AHCCCS to begin the development of the PMMIS Systems Integrator.
3. \$870,900 for the Department of Revenue (DOR) to begin the design and procurement of the Integrated Tax System modernization project.

The JLBC Staff provided options and potential provisions:

- A. *In its future request for review of FY 2023 appropriations for the Business One-Stop Portal, ADOA shall submit a report on the projected development costs for the remaining project and operating costs for the system.*
- B. *Prior to awarding any procurement contract for the tax system, the department shall request Committee review of the department's plan to address the project specifications required by the FY 2023 General Appropriation Act.*

2. AHCCCS/DEPARTMENT OF ECONOMIC SECURITY (DES) - Review of Capitation Rate Changes for Plan Year 2023.

An FY 2023 General Appropriation Act footnote requires the state Medicaid agencies to submit an expenditure plan to the Committee for review prior to implementing any changes in capitation rates. AHCCCS/DES requested Committee review of AHCCCS's proposed capitation rate changes for CYE 2023 (October 2022 – September 2023) for AHCCCS and DES' Arizona Long Term Care System (ALTCs) program. The JLBC Staff provided options.

Representative Kavanaugh moved that the Committee give a favorable review of the consent agenda items as follows: the dental insurance portion of the Executive Session item on State Employee Health Insurance and consent agenda items 1 and 2 with the JLBC Staff provisions listed above. The motion carried.

EXECUTIVE SESSION – NON-CONSENT AGENDA

Arizona Department of Administration, Risk Management Services - Consideration of Proposed Settlements under Rule 14.

Representative Kavanaugh moved that the Committee go into Executive Session. The motion carried.

(Continued)

At 9:42 a.m. the Joint Legislative Budget Committee went into Executive Session.

Representative Kavanagh moved that the Committee reconvene into open session. The motion carried.

At 9:59 a.m. the Committee reconvened into open session.

Representative Kavanagh moved that the Committee approve the recommended settlements proposed by the Attorney General's office in the case of Yu Rong and on behalf of the Estate of Kailing Liu v. State of Arizona. The motion carried.

Without objection, the meeting adjourned at 10:00 a.m.

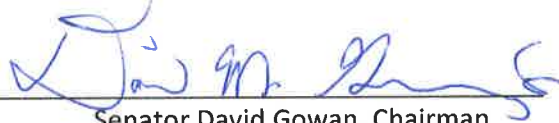
Respectfully submitted:



Kristy Paddack, Secretary



Richard Stavneak, Director



Senator David Gowan, Chairman

NOTE: A full audio recording of this meeting is available at the JLBC Staff Office, 1716 W. Adams. A full video recording of this meeting is available at <http://www.azleg.gov/jlbc/meeting.htm>



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DATE: December 6, 2022

TO: Members, Joint Legislative Budget Committee

FROM: Rebecca Perrera, Assistant Director

SUBJECT: Arizona Department of Administration - Consider Approval of Maximum Lodging, Meal, and Mileage Reimbursement Rates

Request

A.R.S. § 38-624C requires the Arizona Department of Administration (ADOA) to establish maximum reimbursement amounts for lodging, meal, and mileage expenses taking into consideration the amounts established by the federal government. These reimbursements compensate state employees traveling on official state business. Statute requires Committee approval of any rate change.

ADOA proposes the following:

1. Increase the personal vehicle mileage reimbursement rate from 44.5 cents to 62.5 cents per mile to conform to the federal government rate effective on July 1, 2022.
2. Adjusting the maximum lodging rates to match the new federal government rates, which were effective on October 1, 2022.
3. Adjusting the meals and incidental per diem rate to the new federal rate effective on October 1, 2022, less \$10.

Committee Options

The Committee has at least the following 2 options:

1. Approve the ADOA recommended maximum lodging, meal, and mileage rates.
2. Approve some other adjustment or maintain the current lodging, meal, and mileage reimbursement rates.

Under either option, the Committee may consider the following provision:

- A. Committee approval does not constitute an endorsement of additional appropriations to cover higher reimbursement costs.

(Continued)

Key Points

- 1) ADOA would increase travel rates to the current federal standard except as noted:
 - mileage reimbursement would increase from 44.5 cents to federal rate of 62.5 cents. The state rate was last raised in 2006.
 - the standard lodging rates would increase by \$4, or 4%. Non-standard lodging rates would increase on average \$17, or 4%.
 - the meals and incidental per diem rate would increase to the federal rate less \$10.
- 2) ADOA can only estimate the fiscal impact of the increased mileage rate, which would have a total funds impact of \$450,000, excluding Universities and School Districts.
- 3) ADOA has the authority to waive the lodging reimbursement caps if circumstances warrant.

Analysis

Mileage

Annually, the federal government hires a specialized transportation-consulting firm to study nationwide travel market conditions. Factors considered include the average costs of depreciation, maintenance, repairs, fuel, and insurance. Based on this study, the U.S. General Services Administration (GSA) establishes a mileage reimbursement rate, which serves the federal government internal reimbursement purposes and IRS tax purposes. The federal government typically updates the rates annually in January. However, due to unprecedented midyear increases in gas prices, the GSA also adjusted the rates in July 2022.

The Committee last approved adjustments to the mileage in November 2006 when it approved adjustments to match the federal rate FFY 2006 rate. ADOA proposes a 18-cent increase in the reimbursement rate from 44.5 cents to 62.5 cents per mile to match the federal rate adopted in July 2022. In FY 2022, the state reimbursed state employees a total of \$1,113,000 for mileage. ADOA's proposed increase would have an estimated annualized impact of \$450,000 in total funds of which approximately \$251,000 would come from the General Fund.

The state's public universities also use ADOA mileage reimbursement rates. Increasing the state reimbursement rate may lead to increases in reimbursements paid by the state's public universities. In addition, A.R.S § 15-342 requires school districts to use the travel rates set by ADOA. We cannot estimate the impact of any rate changes to the universities or school districts. In addition, legislator mileage reimbursement rates are already automatically linked by statute to the federal rate and would not be affected by the Committee's action.

Lodging

GSA also annually publishes a reimbursement schedule for room rentals based on lodging industry economic data, effective at the beginning of the federal fiscal year (FFY) (October). The federal rate schedule establishes a standard rate but specifies additional non-standard rates for many cities, with seasonal distinctions in some cases. Lodging is more expensive in non-standard areas than in standard areas, depending on the season. For example, the current federal rate in the District of Columbia (DC) in March is \$258 while the rate in July is \$172.

(Continued)

The Committee last approved adjustments to the lodging rate in September 2018 when it approved adjustments to match the federal rate FFY 2019 rate. ADOA recommends adopting the current FFY 2023 federal lodging rate as the state's maximum lodging reimbursement rate. ADOA's request would change the standard rate from \$94 to \$98, which is an increase of \$4, or 4%.

In addition, the request would increase most of the non-standard rates and make a few decreases. For non-standard locations, the average change is \$17, or 4%. Due to its length, the list of federal rates appears as an attachment only in the JLBC's online agenda materials.

ADOA does not have an estimated fiscal impact for their proposal because it does not have data for travel reimbursements by location.

Lodging Waivers

There are 2 mitigating factors in evaluating the state lodging rate:

1. The state rate does not apply to conference meetings.
2. The General Accounting Office (GAO) can waive the state rate for non-conference meetings. In addition, GAO may approve reimbursements above the federal rate. If the federal rate is not adopted, GAO would likely receive more requests for rate waivers.

Meals Per Diem

Per diem rates are used to reimburse meal expenses for in-state and out-of-state travel. The federal government conducts a nationwide study every 3 to 5 years to determine the average prices charged by restaurants in areas frequented by federal travelers. Since FY 2018 when the state last changed its rates, the federal 2023 standard per diem rate has increased from \$55 to \$59 which is an Increase of \$4, or 9%. Depending on the geographic area this federal schedule has 5 other tiers that increase in \$5 increments to \$79 per day.

ADOA sets the state per diem rates to be \$10 less than the federal reimbursement rates in every tier. For example, ADOA proposes that the per diem rate in Phoenix is \$49 while the rate in Sedona is \$59. ADOA recommends the lower rates due to its belief that the amounts provide for reasonable reimbursements. Actual per diem reimbursements are prorated depending on the length of travel and the meals (Breakfast, Lunch, and Dinner) consumed.

RP:kp

Douglas A. Ducey
Governor



Andy Tobin
Director

ARIZONA DEPARTMENT OF ADMINISTRATION

OFFICE OF THE DIRECTOR
100 NORTH FIFTEENTH AVENUE • SUITE 302
PHOENIX, ARIZONA 85007
(602) 542-1500

November 3, 2022

The Honorable Senator David M. Gowan, Chairman
Joint Legislative Budget Committee
Arizona State Senate
1700 West Washington Street
Phoenix, Arizona 85007

The Honorable Representative Regina E. Cobb, Vice-Chairman
Joint Legislative Budget Committee
Arizona House of Representatives
1700 West Washington Street
Phoenix, Arizona 85007

Dear Senator Gowan and Representative Cobb,

Pursuant to A.R.S. §§ 38-623 and 38-624, the Arizona Department of Administration (ADOA) is required to establish maximum reimbursement amounts for lodging, meal expenses, and mileage for State travel based on federal guidelines. The Department requests favorable review from the Joint Legislative Budget Committee (JLBC) for proposed changes to State travel rates to align with the federal rates for mileage, lodging, and meals. If approved, ADOA will make the proposed changes effective on January 1, 2023.

The U.S. General Services Administration (GSA) annually updates maximum reimbursement rates allowed for travel by federal government employees on October 1st each year. The GSA sets the rates at 95% of the Average Daily Rate, a customary measure in the lodging industry. Beyond the standard rate, the GSA also publishes non-standard rates as needed to accommodate variations due to geographic regions and seasonal fluctuations.

The State's maximum lodging reimbursement rates are currently not aligned with the federal rates and have not been adjusted since FY 2019. The State's mileage reimbursement rate has also not been updated since FY 2006. The discrepancy between the federal rates and the state

The Honorable David M. Gowan
The Honorable Regina E. Cobb
November 3, 2022
Page 2

rates create a burdensome administrative process for agencies and the General Accounting Office when requesting exceptions to policy, processing reimbursements and booking travel for employees. The state achieves no cost savings by maintaining the lower rates, and actually incurs indirect costs as agencies that are required to travel for mission critical work continue to travel through the exception process. The state has seen an increase in vehicle travel costs as employees request rental cars for in-state travel to avoid the low mileage reimbursement rate that has been maintained as gas prices increase.

The GSA publishes new lodging and meal rates annually in August to be effective the following October 1st. ADOA proposes updating the maximum lodging and meal rates for State travel to align with the most recent GSA rates, which took effect October 1, 2022.

The GSA adopts the standard mileage rates for privately-owned vehicles established by the U.S. Internal Revenue Service (IRS). ADOA anticipates the IRS will establish new rates in December, to take effect January 1, 2023, however at the time of writing, those rates have not been published. ADOA will return to the Committee to propose adopting the new rates if we find doing so is in the best interest of the State. At this time, ADOA proposes updating the State's mileage rate to align with the most recent rates, which took effect July 1, 2022.

Thank you for your attention to this request. If you have any questions or need any additional information, please feel free to call me.

Sincerely,



Andy Tobin
Director

cc: Richard Stavneak, Director, JLBC
Rebecca Perrera, Assistant Director, JLBC
Matthew Gress, Director, OSPB
Duncan Spilsbury, Budget Analyst, OSPB
Ashley Ruiz, State Comptroller, ADOA
Elizabeth Bartholomew, Chief Legislative Liaison, ADOA
Jacob Wingate, Chief Financial Officer, ADOA

FY2023 Per Diem Rates - Effective October 1, 2022

STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
	Standard CONUS rate applies to all counties not specifically listed. Cities not listed may be located in a listed county.				\$ 98	\$ 59	\$ 49	94	45	\$ 4.00	\$ 4.00
AL	Birmingham	Jefferson			\$ 113	\$ 69	\$ 59	\$ 107	\$ 46	\$ 6.00	\$ 13.00
AL	Gulf Shores	Baldwin	October 1	February 28	\$ 137	\$ 69	\$ 59	\$ 105	\$ 51	\$ 32.00	\$ 8.00
AL	Gulf Shores	Baldwin	March 1	May 31	\$ 161	\$ 69	\$ 59	\$ 126	\$ 51	\$ 35.00	\$ 8.00
AL	Gulf Shores	Baldwin	June 1	July 31	\$ 237	\$ 69	\$ 59	\$ 165	\$ 51	\$ 72.00	\$ 8.00
AL	Gulf Shores	Baldwin	August 1	September 30	\$ 137	\$ 69	\$ 59	\$ 105	\$ 51	\$ 32.00	\$ 8.00
AL	Mobile	Mobile	October 1	December 31	\$ 100	\$ 59	\$ 49	\$ 94	\$ 51	\$ 6.00	\$ (2.00)
AL	Mobile	Mobile	January 1	March 31	\$ 114	\$ 59	\$ 49	\$ 107	\$ 51	\$ 7.00	\$ (2.00)
AL	Mobile	Mobile	April 1	September 30	\$ 100	\$ 59	\$ 49	\$ 94	\$ 51	\$ 6.00	\$ (2.00)
AR	Hot Springs	Garland			\$ 103	\$ 64	\$ 54	\$ 105	\$ 51	\$ (2.00)	\$ 3.00
AZ	Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	October 1	October 31	\$ 138	\$ 74	\$ 64	\$ 146	\$ 56	\$ (8.00)	\$ 8.00
AZ	Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	November 1	February 28	\$ 103	\$ 74	\$ 64	\$ 94	\$ 56	\$ 9.00	\$ 8.00
AZ	Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	March 1	April 30	\$ 127	\$ 74	\$ 64	\$ 119	\$ 56	\$ 8.00	\$ 8.00
AZ	Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	May 1	September 30	\$ 138	\$ 74	\$ 64	\$ 146	\$ 56	\$ (8.00)	\$ 8.00
AZ	Kayenta	Navajo	October 1	October 31	\$ 134	\$ 64	\$ 54	\$ 131	\$ 56	\$ 3.00	\$ (2.00)
AZ	Kayenta	Navajo	November 1	February 28	\$ 115	\$ 64	\$ 54	\$ 105	\$ 56	\$ 10.00	\$ (2.00)
AZ	Kayenta	Navajo	March 1	September 30	\$ 134	\$ 64	\$ 54	\$ 131	\$ 56	\$ 3.00	\$ (2.00)
AZ	Phoenix / Scottsdale	Maricopa	October 1	January 31	\$ 151	\$ 69	\$ 59	\$ 121	\$ 46	\$ 30.00	\$ 13.00
AZ	Phoenix / Scottsdale	Maricopa	February 1	March 31	\$ 205	\$ 69	\$ 59	\$ 172	\$ 46	\$ 33.00	\$ 13.00
AZ	Phoenix / Scottsdale	Maricopa	April 1	May 31	\$ 151	\$ 69	\$ 59	\$ 133	\$ 46	\$ 18.00	\$ 13.00
AZ	Phoenix / Scottsdale	Maricopa	June 1	August 31	\$ 103	\$ 69	\$ 59	\$ 94	\$ 46	\$ 9.00	\$ 13.00
AZ	Phoenix / Scottsdale	Maricopa	September 1	September 30	\$ 151	\$ 69	\$ 59	\$ 121	\$ 46	\$ 30.00	\$ 13.00
AZ	Sedona	City Limits of Sedona	October 1	December 31	\$ 247	\$ 79	\$ 69	\$ 166	\$ 66	\$ 81.00	\$ 3.00
AZ	Sedona	City Limits of Sedona	January 1	February 28	\$ 198	\$ 79	\$ 69	\$ 166	\$ 66	\$ 32.00	\$ 3.00
AZ	Sedona	City Limits of Sedona	March 1	April 30	\$ 310	\$ 79	\$ 69	\$ 178	\$ 66	\$ 132.00	\$ 3.00
AZ	Sedona	City Limits of Sedona	May 1	August 31	\$ 215	\$ 79	\$ 69	\$ 178	\$ 66	\$ 37.00	\$ 3.00
AZ	Sedona	City Limits of Sedona	September 1	September 30	\$ 247	\$ 79	\$ 69	\$ 166	\$ 66	\$ 81.00	\$ 3.00
AZ	Tucson	Pima	October 1	December 31	\$ 104	\$ 64	\$ 54	\$ 94	\$ 51	\$ 10.00	\$ 3.00
AZ	Tucson	Pima	January 1	March 31	\$ 145	\$ 64	\$ 54	\$ 119	\$ 51	\$ 26.00	\$ 3.00
AZ	Tucson	Pima	April 1	September 30	\$ 104	\$ 64	\$ 54	\$ 94	\$ 51	\$ 10.00	\$ 3.00
CA	Antioch / Brentwood / Concord	Contra Costa			\$ 165	\$ 74	\$ 64	\$ 158	\$ 56	\$ 7.00	\$ 8.00
CA	Bakersfield / Ridgecrest	Kern			\$ 123	\$ 64	\$ 54	\$ 105	\$ 51	\$ 18.00	\$ 3.00
CA	Barstow / Ontario / Victorville	San Bernardino			\$ 120	\$ 64	\$ 54	\$ 102	\$ 51	\$ 18.00	\$ 3.00
CA	Death Valley	Inyo / NAWA China Lake	October 1	October 31	\$ 130	\$ 69	\$ 59	\$ 118	\$ 56	\$ 12.00	\$ 3.00
CA	Death Valley	Inyo / NAWA China Lake	November 1	January 31	\$ 116	\$ 69	\$ 59	\$ 118	\$ 56	\$ (2.00)	\$ 3.00
CA	Death Valley	Inyo / NAWA China Lake	February 1	September 30	\$ 130	\$ 69	\$ 59	\$ 118	\$ 56	\$ 12.00	\$ 3.00
CA	Eureka / Arcata / McKinleyville	Humboldt	October 1	May 31	\$ 118	\$ 69	\$ 59	\$ 103	\$ 61	\$ 15.00	\$ (2.00)
CA	Eureka / Arcata / McKinleyville	Humboldt	June 1	August 31	\$ 169	\$ 69	\$ 59	\$ 135	\$ 61	\$ 34.00	\$ (2.00)
CA	Eureka / Arcata / McKinleyville	Humboldt	September 1	September 30	\$ 118	\$ 69	\$ 59	\$ 103	\$ 61	\$ 15.00	\$ (2.00)
CA	Fresno	Fresno			\$ 113	\$ 69	\$ 59	\$ 105	\$ 56	\$ 8.00	\$ 3.00
CA	Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB	October 1	October 31	\$ 182	\$ 74	\$ 64	\$ 180	\$ 56	\$ 2.00	\$ 8.00
CA	Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB	November 1	December 31	\$ 168	\$ 74	\$ 64	\$ 161	\$ 56	\$ 7.00	\$ 8.00
CA	Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB	January 1	September 30	\$ 182	\$ 74	\$ 64	\$ 180	\$ 56	\$ 2.00	\$ 8.00

FY2023 Per Diem Rates - Effective October 1, 2022

STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
CA	Mammoth Lakes	Mono	October 1	November 30	\$ 138	\$ 79	\$ 69	\$ 101	\$ 66	\$ 37.00	\$ 3.00
CA	Mammoth Lakes	Mono	December 1	June 30	\$ 156	\$ 79	\$ 69	\$ 122	\$ 66	\$ 34.00	\$ 3.00
CA	Mammoth Lakes	Mono	July 1	September 30	\$ 138	\$ 79	\$ 69	\$ 135	\$ 66	\$ 3.00	\$ 3.00
CA	Mill Valley / San Rafael / Novato	Marin	October 1	October 31	\$ 189	\$ 74	\$ 64	\$ 161	\$ 66	\$ 28.00	\$ (2.00)
CA	Mill Valley / San Rafael / Novato	Marin	November 1	May 31	\$ 166	\$ 74	\$ 64	\$ 161	\$ 66	\$ 5.00	\$ (2.00)
CA	Mill Valley / San Rafael / Novato	Marin	June 1	September 30	\$ 189	\$ 74	\$ 64	\$ 161	\$ 66	\$ 28.00	\$ (2.00)
CA	Monterey	Monterey	October 1	May 31	\$ 166	\$ 74	\$ 64	\$ 154	\$ 66	\$ 12.00	\$ (2.00)
CA	Monterey	Monterey	June 1	August 31	\$ 240	\$ 74	\$ 64	\$ 206	\$ 66	\$ 34.00	\$ (2.00)
CA	Monterey	Monterey	September 1	September 30	\$ 166	\$ 74	\$ 64	\$ 154	\$ 66	\$ 12.00	\$ (2.00)
CA	Napa	Napa	October 1	November 30	\$ 231	\$ 79	\$ 69	\$ 214	\$ 56	\$ 17.00	\$ 13.00
CA	Napa	Napa	December 1	February 28	\$ 189	\$ 79	\$ 69	\$ 164	\$ 56	\$ 25.00	\$ 13.00
CA	Napa	Napa	March 1	September 30	\$ 231	\$ 79	\$ 69	\$ 214	\$ 56	\$ 17.00	\$ 13.00
CA	Oakhurst	Madera	October 1	April 30	\$ 111	\$ 69	\$ 59	\$ 107	\$ 61	\$ 4.00	\$ (2.00)
CA	Oakhurst	Madera	May 1	September 30	\$ 139	\$ 69	\$ 59	\$ 139	\$ 61	\$ -	\$ (2.00)
CA	Oakland	Alameda			\$ 189	\$ 74	\$ 64	\$ 175	\$ 56	\$ 14.00	\$ 8.00
CA	Palm Springs	Riverside	October 1	April 30	\$ 165	\$ 69	\$ 59	\$ 137	\$ 56	\$ 28.00	\$ 3.00
CA	Palm Springs	Riverside	May 1	September 30	\$ 126	\$ 69	\$ 59	\$ 106	\$ 56	\$ 20.00	\$ 3.00
CA	Point Arena / Gualala	Mendocino			\$ 133	\$ 79	\$ 69	\$ 121	\$ 66	\$ 12.00	\$ 3.00
CA	Sacramento	Sacramento			\$ 145	\$ 69	\$ 59	\$ 135	\$ 56	\$ 10.00	\$ 3.00
CA	San Diego	San Diego	October 1	January 31	\$ 161	\$ 74	\$ 64	\$ 160	\$ 61	\$ 1.00	\$ 3.00
CA	San Diego	San Diego	February 1	May 31	\$ 181	\$ 74	\$ 64	\$ 174	\$ 61	\$ 7.00	\$ 3.00
CA	San Diego	San Diego	June 1	August 31	\$ 186	\$ 74	\$ 64	\$ 174	\$ 61	\$ 12.00	\$ 3.00
CA	San Diego	San Diego	September 1	September 30	\$ 161	\$ 74	\$ 64	\$ 160	\$ 61	\$ 1.00	\$ 3.00
CA	San Francisco	San Francisco	October 1	December 31	\$ 288	\$ 79	\$ 69	\$ 299	\$ 66	\$ (11.00)	\$ 3.00
CA	San Francisco	San Francisco	January 1	March 31	\$ 333	\$ 79	\$ 69	\$ 270	\$ 66	\$ 63.00	\$ 3.00
CA	San Francisco	San Francisco	April 1	August 31	\$ 270	\$ 79	\$ 69	\$ 270	\$ 66	\$ -	\$ 3.00
CA	San Francisco	San Francisco	September 1	September 30	\$ 288	\$ 79	\$ 69	\$ 299	\$ 66	\$ (11.00)	\$ 3.00
CA	San Luis Obispo	San Luis Obispo	October 1	May 31	\$ 149	\$ 74	\$ 64	\$ 123	\$ 61	\$ 26.00	\$ 3.00
CA	San Luis Obispo	San Luis Obispo	June 1	August 31	\$ 191	\$ 74	\$ 64	\$ 123	\$ 61	\$ 68.00	\$ 3.00
CA	San Luis Obispo	San Luis Obispo	September 1	September 30	\$ 149	\$ 74	\$ 64	\$ 123	\$ 61	\$ 26.00	\$ 3.00
CA	San Mateo / Foster City / Belmont	San Mateo			\$ 222	\$ 74	\$ 64	\$ 211	\$ 56	\$ 11.00	\$ 8.00
CA	Santa Barbara	Santa Barbara	October 1	June 30	\$ 214	\$ 74	\$ 64	\$ 168	\$ 66	\$ 46.00	\$ (2.00)
CA	Santa Barbara	Santa Barbara	July 1	August 31	\$ 289	\$ 74	\$ 64	\$ 223	\$ 66	\$ 66.00	\$ (2.00)
CA	Santa Barbara	Santa Barbara	September 1	September 30	\$ 214	\$ 74	\$ 64	\$ 168	\$ 66	\$ 46.00	\$ (2.00)
CA	Santa Cruz	Santa Cruz	October 1	May 31	\$ 128	\$ 69	\$ 59	\$ 126	\$ 51	\$ 2.00	\$ 8.00
CA	Santa Cruz	Santa Cruz	June 1	August 31	\$ 172	\$ 69	\$ 59	\$ 160	\$ 51	\$ 12.00	\$ 8.00
CA	Santa Cruz	Santa Cruz	September 1	September 30	\$ 128	\$ 69	\$ 59	\$ 126	\$ 51	\$ 2.00	\$ 8.00
CA	Santa Monica	City limits of Santa Monica	October 1	May 31	\$ 239	\$ 79	\$ 69	\$ 247	\$ 66	\$ (8.00)	\$ 3.00
CA	Santa Monica	City limits of Santa Monica	June 1	August 31	\$ 284	\$ 79	\$ 69	\$ 299	\$ 66	\$ (15.00)	\$ 3.00
CA	Santa Monica	City limits of Santa Monica	September 1	September 30	\$ 239	\$ 79	\$ 69	\$ 247	\$ 66	\$ (8.00)	\$ 3.00
CA	Santa Rosa	Sonoma			\$ 157	\$ 74	\$ 64	\$ 158	\$ 61	\$ (1.00)	\$ 3.00
CA	South Lake Tahoe	El Dorado	October 1	December 31	\$ 148	\$ 74	\$ 64	\$ 119	\$ 56	\$ 29.00	\$ 8.00
CA	South Lake Tahoe	El Dorado	January 1	June 30	\$ 121	\$ 74	\$ 64	\$ 128	\$ 56	\$ (7.00)	\$ 8.00
CA	South Lake Tahoe	El Dorado	July 1	September 30	\$ 148	\$ 74	\$ 64	\$ 159	\$ 56	\$ (11.00)	\$ 8.00
CA	Stockton	San Joaquin			\$ 140	\$ 74	\$ 64	\$ 116	\$ 51	\$ 24.00	\$ 13.00
CA	Sunnyvale / Palo Alto / San Jose	Santa Clara			\$ 245	\$ 74	\$ 64	\$ 229	\$ 56	\$ 16.00	\$ 8.00
CA	Tahoe City	Placer			\$ 124	\$ 74	\$ 64	\$ 113	\$ 51	\$ 11.00	\$ 13.00

FY2023 Per Diem Rates - Effective October 1, 2022

STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
CA	Truckee	Nevada	October 1	February 28	\$ 154	\$ 79	\$ 69	\$ 126	\$ 66	\$ 28.00	\$ 3.00
CA	Truckee	Nevada	March 1	May 31	\$ 126	\$ 79	\$ 69	\$ 126	\$ 66	\$ -	\$ 3.00
CA	Truckee	Nevada	June 1	August 31	\$ 160	\$ 79	\$ 69	\$ 126	\$ 66	\$ 34.00	\$ 3.00
CA	Truckee	Nevada	September 1	September 30	\$ 154	\$ 79	\$ 69	\$ 126	\$ 66	\$ 28.00	\$ 3.00
CA	Visalia	Tulare			\$ 125	\$ 69	\$ 59	\$ 106	\$ 51	\$ 19.00	\$ 8.00
CA	West Sacramento / Davis	Yolo			\$ 133	\$ 69	\$ 59	\$ 125	\$ 61	\$ 8.00	\$ (2.00)
CA	Yosemite National Park	Mariposa	October 1	November 30	\$ 127	\$ 79	\$ 69	\$ 120	\$ 66	\$ 7.00	\$ 3.00
CA	Yosemite National Park	Mariposa	December 1	August 31	\$ 141	\$ 79	\$ 69	\$ 139	\$ 66	\$ 2.00	\$ 3.00
CA	Yosemite National Park	Mariposa	September 1	September 30	\$ 127	\$ 79	\$ 69	\$ 120	\$ 66	\$ 7.00	\$ 3.00
CO	Aspen	Pitkin	October 1	November 30	\$ 188	\$ 79	\$ 69	\$ 175	\$ 66	\$ 13.00	\$ 3.00
CO	Aspen	Pitkin	December 1	March 31	\$ 375	\$ 79	\$ 69	\$ 349	\$ 66	\$ 26.00	\$ 3.00
CO	Aspen	Pitkin	April 1	May 31	\$ 147	\$ 79	\$ 69	\$ 151	\$ 66	\$ (4.00)	\$ 3.00
CO	Aspen	Pitkin	June 1	August 31	\$ 235	\$ 79	\$ 69	\$ 175	\$ 66	\$ 60.00	\$ 3.00
CO	Aspen	Pitkin	September 1	September 30	\$ 188	\$ 79	\$ 69	\$ 175	\$ 66	\$ 13.00	\$ 3.00
CO	Boulder / Broomfield	Boulder / Broomfield	October 1	April 30	\$ 128	\$ 69	\$ 59	\$ 131	\$ 56	\$ (3.00)	\$ 3.00
CO	Boulder / Broomfield	Boulder / Broomfield	May 1	August 31	\$ 160	\$ 69	\$ 59	\$ 159	\$ 56	\$ 1.00	\$ 3.00
CO	Boulder / Broomfield	Boulder / Broomfield	September 1	September 30	\$ 128	\$ 69	\$ 59	\$ 131	\$ 56	\$ (3.00)	\$ 3.00
CO	Colorado Springs	El Paso	October 1	May 31	\$ 121	\$ 69	\$ 59	\$ 105	\$ 56	\$ 16.00	\$ 3.00
CO	Colorado Springs	El Paso	June 1	August 31	\$ 178	\$ 69	\$ 59	\$ 134	\$ 56	\$ 44.00	\$ 3.00
CO	Colorado Springs	El Paso	September 1	September 30	\$ 121	\$ 69	\$ 59	\$ 105	\$ 56	\$ 16.00	\$ 3.00
CO	Cortez	Montezuma	October 1	October 31	\$ 134	\$ 64	\$ 54	\$ 94	\$ 51	\$ 40.00	\$ 3.00
CO	Cortez	Montezuma	November 1	April 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
CO	Cortez	Montezuma	May 1	September 30	\$ 134	\$ 64	\$ 54	\$ 118	\$ 51	\$ 16.00	\$ 3.00
CO	Crested Butte / Gunnison	Gunnison	October 1	November 30	\$ 147	\$ 74	\$ 64	\$ 120	\$ 66	\$ 27.00	\$ (2.00)
CO	Crested Butte / Gunnison	Gunnison	December 1	March 31	\$ 175	\$ 74	\$ 64	\$ 160	\$ 66	\$ 15.00	\$ (2.00)
CO	Crested Butte / Gunnison	Gunnison	April 1	May 31	\$ 106	\$ 74	\$ 64	\$ 103	\$ 66	\$ 3.00	\$ (2.00)
CO	Crested Butte / Gunnison	Gunnison	June 1	September 30	\$ 147	\$ 74	\$ 64	\$ 120	\$ 66	\$ 27.00	\$ (2.00)
CO	Denver / Aurora	Denver / Adams / Arapahoe / Jefferson	October 1	October 31	\$ 199	\$ 79	\$ 69	\$ 181	\$ 66	\$ 18.00	\$ 3.00
CO	Denver / Aurora	Denver / Adams / Arapahoe / Jefferson	November 1	December 31	\$ 153	\$ 79	\$ 69	\$ 181	\$ 66	\$ (28.00)	\$ 3.00
CO	Denver / Aurora	Denver / Adams / Arapahoe / Jefferson	January 1	March 31	\$ 162	\$ 79	\$ 69	\$ 181	\$ 66	\$ (19.00)	\$ 3.00
CO	Denver / Aurora	Denver / Adams / Arapahoe / Jefferson	April 1	September 30	\$ 199	\$ 79	\$ 69	\$ 181	\$ 66	\$ 18.00	\$ 3.00
CO	Douglas	Douglas	October 1	May 31	\$ 115	\$ 69	\$ 59	\$ 127	\$ 51	\$ (12.00)	\$ 8.00
CO	Douglas	Douglas	June 1	August 31	\$ 140	\$ 69	\$ 59	\$ 127	\$ 51	\$ 13.00	\$ 8.00
CO	Douglas	Douglas	September 1	September 30	\$ 115	\$ 69	\$ 59	\$ 127	\$ 51	\$ (12.00)	\$ 8.00
CO	Durango	La Plata	October 1	May 31	\$ 116	\$ 74	\$ 64	\$ 105	\$ 61	\$ 11.00	\$ 3.00
CO	Durango	La Plata	June 1	September 30	\$ 179	\$ 74	\$ 64	\$ 153	\$ 61	\$ 26.00	\$ 3.00
CO	Fort Collins / Loveland	Larimer			\$ 113	\$ 69	\$ 59	\$ 116	\$ 51	\$ (3.00)	\$ 8.00
CO	Grand Lake	Grand	October 1	November 30	\$ 164	\$ 79	\$ 69	\$ 128	\$ 66	\$ 36.00	\$ 3.00
CO	Grand Lake	Grand	December 1	March 31	\$ 278	\$ 79	\$ 69	\$ 196	\$ 66	\$ 82.00	\$ 3.00
CO	Grand Lake	Grand	April 1	May 31	\$ 121	\$ 79	\$ 69	\$ 110	\$ 66	\$ 11.00	\$ 3.00
CO	Grand Lake	Grand	June 1	September 30	\$ 164	\$ 79	\$ 69	\$ 128	\$ 66	\$ 36.00	\$ 3.00
CO	Montrose	Montrose	October 1	May 31	\$ 106	\$ 69	\$ 59	\$ 99	\$ 46	\$ 7.00	\$ 13.00
CO	Montrose	Montrose	June 1	September 30	\$ 131	\$ 69	\$ 59	\$ 99	\$ 46	\$ 32.00	\$ 13.00
CO	Silverthorne / Breckenridge	Summit	October 1	November 30	\$ 185	\$ 79	\$ 69	\$ 137	\$ 66	\$ 48.00	\$ 3.00
CO	Silverthorne / Breckenridge	Summit	December 1	March 31	\$ 332	\$ 79	\$ 69	\$ 224	\$ 66	\$ 108.00	\$ 3.00
CO	Silverthorne / Breckenridge	Summit	April 1	May 31	\$ 132	\$ 79	\$ 69	\$ 116	\$ 66	\$ 16.00	\$ 3.00
CO	Silverthorne / Breckenridge	Summit	June 1	September 30	\$ 185	\$ 79	\$ 69	\$ 137	\$ 66	\$ 48.00	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
CO	Steamboat Springs	Routt	October 1	November 30	\$ 135	\$ 79	\$ 69	\$ 100	\$ 66	\$ 35.00	\$ 3.00
CO	Steamboat Springs	Routt	December 1	March 31	\$ 181	\$ 79	\$ 69	\$ 124	\$ 66	\$ 57.00	\$ 3.00
CO	Steamboat Springs	Routt	April 1	May 31	\$ 98	\$ 79	\$ 69	\$ 94	\$ 66	\$ 4.00	\$ 3.00
CO	Steamboat Springs	Routt	June 1	September 30	\$ 135	\$ 79	\$ 69	\$ 131	\$ 66	\$ 4.00	\$ 3.00
CO	Telluride	San Miguel	October 1	November 30	\$ 197	\$ 79	\$ 69	\$ 218	\$ 66	\$ (21.00)	\$ 3.00
CO	Telluride	San Miguel	December 1	March 31	\$ 418	\$ 79	\$ 69	\$ 383	\$ 66	\$ 35.00	\$ 3.00
CO	Telluride	San Miguel	April 1	September 30	\$ 197	\$ 79	\$ 69	\$ 218	\$ 66	\$ (21.00)	\$ 3.00
CO	Vail	Eagle	October 1	November 30	\$ 208	\$ 79	\$ 69	\$ 153	\$ 66	\$ 55.00	\$ 3.00
CO	Vail	Eagle	December 1	March 31	\$ 485	\$ 79	\$ 69	\$ 394	\$ 66	\$ 91.00	\$ 3.00
CO	Vail	Eagle	April 1	September 30	\$ 208	\$ 79	\$ 69	\$ 212	\$ 66	\$ (4.00)	\$ 3.00
CT	Bridgeport / Danbury	Fairfield			\$ 125	\$ 69	\$ 59	\$ 127	\$ 56	\$ (2.00)	\$ 3.00
CT	Hartford	Hartford			\$ 132	\$ 69	\$ 59	\$ 128	\$ 51	\$ 4.00	\$ 8.00
CT	New Haven	New Haven			\$ 114	\$ 69	\$ 59	\$ 111	\$ 51	\$ 3.00	\$ 8.00
CT	New London / Groton	New London			\$ 107	\$ 69	\$ 59	\$ 105	\$ 61	\$ 2.00	\$ (2.00)
DC	District of Columbia	Washington DC (also the cities of Alexandria, F	October 1	October 31	\$ 257	\$ 79	\$ 69	\$ 251	\$ 66	\$ 6.00	\$ 3.00
DC	District of Columbia	Washington DC (also the cities of Alexandria, F	November 1	February 28	\$ 188	\$ 79	\$ 69	\$ 181	\$ 66	\$ 7.00	\$ 3.00
DC	District of Columbia	Washington DC (also the cities of Alexandria, F	March 1	June 30	\$ 258	\$ 79	\$ 69	\$ 251	\$ 66	\$ 7.00	\$ 3.00
DC	District of Columbia	Washington DC (also the cities of Alexandria, F	July 1	August 31	\$ 172	\$ 79	\$ 69	\$ 179	\$ 66	\$ (7.00)	\$ 3.00
DC	District of Columbia	Washington DC (also the cities of Alexandria, F	September 1	September 30	\$ 257	\$ 79	\$ 69	\$ 251	\$ 66	\$ 6.00	\$ 3.00
DE	Lewes	Sussex	October 1	April 30	\$ 113	\$ 64	\$ 54	\$ 94	\$ 51	\$ 19.00	\$ 3.00
DE	Lewes	Sussex	May 1	June 30	\$ 174	\$ 64	\$ 54	\$ 131	\$ 51	\$ 43.00	\$ 3.00
DE	Lewes	Sussex	July 1	August 31	\$ 279	\$ 64	\$ 54	\$ 193	\$ 51	\$ 86.00	\$ 3.00
DE	Lewes	Sussex	September 1	September 30	\$ 113	\$ 64	\$ 54	\$ 94	\$ 51	\$ 19.00	\$ 3.00
DE	Wilmington	New Castle			\$ 131	\$ 64	\$ 54	\$ 128	\$ 46	\$ 3.00	\$ 8.00
FL	Boca Raton / Delray Beach / Jupiter	Palm Beach / Hendry	October 1	November 30	\$ 134	\$ 69	\$ 59	\$ 121	\$ 51	\$ 13.00	\$ 8.00
FL	Boca Raton / Delray Beach / Jupiter	Palm Beach / Hendry	December 1	April 30	\$ 209	\$ 69	\$ 59	\$ 199	\$ 51	\$ 10.00	\$ 8.00
FL	Boca Raton / Delray Beach / Jupiter	Palm Beach / Hendry	May 1	September 30	\$ 134	\$ 69	\$ 59	\$ 121	\$ 51	\$ 13.00	\$ 8.00
FL	Bradenton	Manatee	October 1	January 31	\$ 129	\$ 64	\$ 54	\$ 107	\$ 46	\$ 22.00	\$ 8.00
FL	Bradenton	Manatee	February 1	March 31	\$ 208	\$ 64	\$ 54	\$ 157	\$ 46	\$ 51.00	\$ 8.00
FL	Bradenton	Manatee	April 1	September 30	\$ 129	\$ 64	\$ 54	\$ 107	\$ 46	\$ 22.00	\$ 8.00
FL	Cocoa Beach	Brevard	October 1	January 31	\$ 144	\$ 74	\$ 64	\$ 128	\$ 61	\$ 16.00	\$ 3.00
FL	Cocoa Beach	Brevard	February 1	March 31	\$ 183	\$ 74	\$ 64	\$ 168	\$ 61	\$ 15.00	\$ 3.00
FL	Cocoa Beach	Brevard	April 1	September 30	\$ 144	\$ 74	\$ 64	\$ 128	\$ 61	\$ 16.00	\$ 3.00
FL	Daytona Beach	Volusia	October 1	January 31	\$ 116	\$ 69	\$ 59	\$ 99	\$ 46	\$ 17.00	\$ 13.00
FL	Daytona Beach	Volusia	February 1	March 31	\$ 156	\$ 69	\$ 59	\$ 131	\$ 46	\$ 25.00	\$ 13.00
FL	Daytona Beach	Volusia	April 1	July 31	\$ 135	\$ 69	\$ 59	\$ 113	\$ 46	\$ 22.00	\$ 13.00
FL	Daytona Beach	Volusia	August 1	September 30	\$ 116	\$ 69	\$ 59	\$ 99	\$ 46	\$ 17.00	\$ 13.00
FL	Fort Lauderdale	Broward	October 1	December 31	\$ 183	\$ 69	\$ 59	\$ 157	\$ 56	\$ 26.00	\$ 3.00
FL	Fort Lauderdale	Broward	January 1	April 30	\$ 221	\$ 69	\$ 59	\$ 208	\$ 56	\$ 13.00	\$ 3.00
FL	Fort Lauderdale	Broward	May 1	September 30	\$ 150	\$ 69	\$ 59	\$ 124	\$ 56	\$ 26.00	\$ 3.00
FL	Fort Myers	Lee	October 1	November 30	\$ 124	\$ 64	\$ 54	\$ 121	\$ 51	\$ 3.00	\$ 3.00
FL	Fort Myers	Lee	December 1	January 31	\$ 164	\$ 64	\$ 54	\$ 121	\$ 51	\$ 43.00	\$ 3.00
FL	Fort Myers	Lee	February 1	March 31	\$ 252	\$ 64	\$ 54	\$ 214	\$ 51	\$ 38.00	\$ 3.00
FL	Fort Myers	Lee	April 1	September 30	\$ 124	\$ 64	\$ 54	\$ 121	\$ 51	\$ 3.00	\$ 3.00
FL	Fort Walton Beach / De Funiak Springs	Okaloosa / Walton	October 1	October 31	\$ 186	\$ 69	\$ 59	\$ 143	\$ 56	\$ 43.00	\$ 3.00
FL	Fort Walton Beach / De Funiak Springs	Okaloosa / Walton	November 1	February 28	\$ 109	\$ 69	\$ 59	\$ 94	\$ 56	\$ 15.00	\$ 3.00
FL	Fort Walton Beach / De Funiak Springs	Okaloosa / Walton	March 1	May 31	\$ 191	\$ 69	\$ 59	\$ 162	\$ 56	\$ 29.00	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
FL	Fort Walton Beach / De Funiak Springs	Okaloosa / Walton	June 1	July 31	\$ 305	\$ 69	\$ 59	\$ 229	\$ 56	\$ 76.00	\$ 3.00
FL	Fort Walton Beach / De Funiak Springs	Okaloosa / Walton	August 1	September 30	\$ 186	\$ 69	\$ 59	\$ 143	\$ 56	\$ 43.00	\$ 3.00
FL	Gulf Breeze	Santa Rosa	October 1	February 28	\$ 130	\$ 59	\$ 49	\$ 94	\$ 61	\$ 36.00	\$ (12.00)
FL	Gulf Breeze	Santa Rosa	March 1	May 31	\$ 162	\$ 59	\$ 49	\$ 101	\$ 61	\$ 61.00	\$ (12.00)
FL	Gulf Breeze	Santa Rosa	June 1	July 31	\$ 252	\$ 59	\$ 49	\$ 129	\$ 61	\$ 123.00	\$ (12.00)
FL	Gulf Breeze	Santa Rosa	August 1	September 30	\$ 130	\$ 59	\$ 49	\$ 94	\$ 61	\$ 36.00	\$ (12.00)
FL	Key West	Monroe	October 1	November 30	\$ 289	\$ 69	\$ 59	\$ 200	\$ 56	\$ 89.00	\$ 3.00
FL	Key West	Monroe	December 1	April 30	\$ 429	\$ 69	\$ 59	\$ 231	\$ 56	\$ 198.00	\$ 3.00
FL	Key West	Monroe	May 1	July 31	\$ 329	\$ 69	\$ 59	\$ 282	\$ 56	\$ 47.00	\$ 3.00
FL	Key West	Monroe	August 1	September 30	\$ 255	\$ 69	\$ 59	\$ 192	\$ 56	\$ 63.00	\$ 3.00
FL	Miami	Miami-Dade	October 1	November 30	\$ 146	\$ 69	\$ 59	\$ 140	\$ 56	\$ 6.00	\$ 3.00
FL	Miami	Miami-Dade	December 1	March 31	\$ 215	\$ 69	\$ 59	\$ 192	\$ 56	\$ 23.00	\$ 3.00
FL	Miami	Miami-Dade	April 1	May 31	\$ 151	\$ 69	\$ 59	\$ 141	\$ 56	\$ 10.00	\$ 3.00
FL	Miami	Miami-Dade	June 1	September 30	\$ 142	\$ 69	\$ 59	\$ 118	\$ 56	\$ 24.00	\$ 3.00
FL	Naples	Collier	October 1	November 30	\$ 157	\$ 69	\$ 59	\$ 122	\$ 56	\$ 35.00	\$ 3.00
FL	Naples	Collier	December 1	January 31	\$ 246	\$ 69	\$ 59	\$ 161	\$ 56	\$ 85.00	\$ 3.00
FL	Naples	Collier	February 1	April 30	\$ 316	\$ 69	\$ 59	\$ 190	\$ 56	\$ 126.00	\$ 3.00
FL	Naples	Collier	May 1	September 30	\$ 157	\$ 69	\$ 59	\$ 96	\$ 56	\$ 61.00	\$ 3.00
FL	Orlando	Orange	October 1	December 31	\$ 129	\$ 69	\$ 59	\$ 122	\$ 56	\$ 7.00	\$ 3.00
FL	Orlando	Orange	January 1	March 31	\$ 159	\$ 69	\$ 59	\$ 152	\$ 56	\$ 7.00	\$ 3.00
FL	Orlando	Orange	April 1	September 30	\$ 129	\$ 69	\$ 59	\$ 122	\$ 56	\$ 7.00	\$ 3.00
FL	Panama City	Bay	October 1	February 28	\$ 146	\$ 64	\$ 54	\$ 94	\$ 56	\$ 52.00	\$ (2.00)
FL	Panama City	Bay	March 1	May 31	\$ 165	\$ 64	\$ 54	\$ 120	\$ 56	\$ 45.00	\$ (2.00)
FL	Panama City	Bay	June 1	July 31	\$ 258	\$ 64	\$ 54	\$ 150	\$ 56	\$ 108.00	\$ (2.00)
FL	Panama City	Bay	August 1	September 30	\$ 146	\$ 64	\$ 54	\$ 94	\$ 56	\$ 52.00	\$ (2.00)
FL	Pensacola	Escambia	October 1	February 28	\$ 133	\$ 64	\$ 54	\$ 108	\$ 51	\$ 25.00	\$ 3.00
FL	Pensacola	Escambia	March 1	May 31	\$ 152	\$ 64	\$ 54	\$ 128	\$ 51	\$ 24.00	\$ 3.00
FL	Pensacola	Escambia	June 1	July 31	\$ 214	\$ 64	\$ 54	\$ 166	\$ 51	\$ 48.00	\$ 3.00
FL	Pensacola	Escambia	August 1	September 30	\$ 133	\$ 64	\$ 54	\$ 108	\$ 51	\$ 25.00	\$ 3.00
FL	Punta Gorda	Charlotte	October 1	January 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
FL	Punta Gorda	Charlotte	February 1	March 31	\$ 191	\$ 64	\$ 54	\$ 172	\$ 51	\$ 19.00	\$ 3.00
FL	Punta Gorda	Charlotte	April 1	September 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
FL	Sarasota	Sarasota	October 1	January 31	\$ 130	\$ 69	\$ 59	\$ 108	\$ 51	\$ 22.00	\$ 8.00
FL	Sarasota	Sarasota	February 1	April 30	\$ 197	\$ 69	\$ 59	\$ 149	\$ 51	\$ 48.00	\$ 8.00
FL	Sarasota	Sarasota	May 1	September 30	\$ 130	\$ 69	\$ 59	\$ 108	\$ 51	\$ 22.00	\$ 8.00
FL	Sebring	Highlands	October 1	January 31	\$ 104	\$ 64	\$ 54	\$ 100	\$ 51	\$ 4.00	\$ 3.00
FL	Sebring	Highlands	February 1	March 31	\$ 186	\$ 64	\$ 54	\$ 100	\$ 51	\$ 86.00	\$ 3.00
FL	Sebring	Highlands	April 1	September 30	\$ 104	\$ 64	\$ 54	\$ 100	\$ 51	\$ 4.00	\$ 3.00
FL	St. Augustine	St. Johns	October 1	November 30	\$ 139	\$ 69	\$ 59	\$ 125	\$ 51	\$ 14.00	\$ 8.00
FL	St. Augustine	St. Johns	December 1	March 31	\$ 159	\$ 69	\$ 59	\$ 125	\$ 51	\$ 34.00	\$ 8.00
FL	St. Augustine	St. Johns	April 1	September 30	\$ 139	\$ 69	\$ 59	\$ 125	\$ 51	\$ 14.00	\$ 8.00
FL	Stuart	Martin	October 1	January 31	\$ 126	\$ 69	\$ 59	\$ 120	\$ 56	\$ 6.00	\$ 3.00
FL	Stuart	Martin	February 1	March 31	\$ 192	\$ 69	\$ 59	\$ 97	\$ 56	\$ 95.00	\$ 3.00
FL	Stuart	Martin	April 1	September 30	\$ 126	\$ 69	\$ 59	\$ 120	\$ 56	\$ 6.00	\$ 3.00
FL	Tallahassee	Leon	October 1	December 31	\$ 111	\$ 64	\$ 54	\$ 102	\$ 51	\$ 9.00	\$ 3.00
FL	Tallahassee	Leon	January 1	March 31	\$ 148	\$ 64	\$ 54	\$ 125	\$ 51	\$ 23.00	\$ 3.00
FL	Tallahassee	Leon	April 1	September 30	\$ 111	\$ 64	\$ 54	\$ 102	\$ 51	\$ 9.00	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
FL	Tampa / St. Petersburg	Pinellas / Hillsborough	October 1	December 31	\$ 133	\$ 69	\$ 59	\$ 121	\$ 51	\$ 12.00	\$ 8.00
FL	Tampa / St. Petersburg	Pinellas / Hillsborough	January 1	April 30	\$ 173	\$ 69	\$ 59	\$ 155	\$ 51	\$ 18.00	\$ 8.00
FL	Tampa / St. Petersburg	Pinellas / Hillsborough	May 1	September 30	\$ 133	\$ 69	\$ 59	\$ 121	\$ 51	\$ 12.00	\$ 8.00
FL	Vero Beach	Indian River	October 1	November 30	\$ 150	\$ 69	\$ 59	\$ 126	\$ 51	\$ 24.00	\$ 8.00
FL	Vero Beach	Indian River	December 1	April 30	\$ 204	\$ 69	\$ 59	\$ 183	\$ 51	\$ 21.00	\$ 8.00
FL	Vero Beach	Indian River	May 1	September 30	\$ 150	\$ 69	\$ 59	\$ 126	\$ 51	\$ 24.00	\$ 8.00
GA	Athens	Clarke			\$ 107	\$ 59	\$ 49	\$ 103	\$ 46	\$ 4.00	\$ 3.00
GA	Atlanta	Fulton / Dekalb			\$ 163	\$ 74	\$ 64	\$ 159	\$ 56	\$ 4.00	\$ 8.00
GA	Augusta	Richmond			\$ 107	\$ 59	\$ 49	\$ 102	\$ 51	\$ 5.00	\$ (2.00)
GA	Jekyll Island / Brunswick	Glynn	October 1	February 28	\$ 161	\$ 79	\$ 69	\$ 128	\$ 66	\$ 33.00	\$ 3.00
GA	Jekyll Island / Brunswick	Glynn	March 1	July 31	\$ 206	\$ 79	\$ 69	\$ 167	\$ 66	\$ 39.00	\$ 3.00
GA	Jekyll Island / Brunswick	Glynn	August 1	September 30	\$ 161	\$ 79	\$ 69	\$ 128	\$ 66	\$ 33.00	\$ 3.00
GA	Marietta	Cobb			\$ 121	\$ 64	\$ 54	\$ 116	\$ 51	\$ 5.00	\$ 3.00
GA	Savannah	Chatham	October 1	February 28	\$ 130	\$ 69	\$ 59	\$ 116	\$ 51	\$ 14.00	\$ 8.00
GA	Savannah	Chatham	March 1	April 30	\$ 147	\$ 69	\$ 59	\$ 134	\$ 51	\$ 13.00	\$ 8.00
GA	Savannah	Chatham	May 1	September 30	\$ 130	\$ 69	\$ 59	\$ 116	\$ 51	\$ 14.00	\$ 8.00
IA	Dallas	Dallas	October 1	December 31	\$ 105	\$ 69	\$ 59	\$ 114	\$ 46	\$ (9.00)	\$ 13.00
IA	Dallas	Dallas	January 1	August 31	\$ 111	\$ 69	\$ 59	\$ 114	\$ 47	\$ (3.00)	\$ 12.00
IA	Dallas	Dallas	September 1	September 30	\$ 105	\$ 69	\$ 59	\$ 114	\$ 48	\$ (9.00)	\$ 11.00
IA	Des Moines	Polk			\$ 111	\$ 64	\$ 54	\$ 108	\$ 51	\$ 3.00	\$ 3.00
ID	Boise	Ada			\$ 147	\$ 74	\$ 64	\$ 94	\$ 45	\$ 53.00	\$ 19.00
ID	Coeur d'Alene	Kootenai	October 1	May 31	\$ 105	\$ 64	\$ 54	\$ 94	\$ 51	\$ 11.00	\$ 3.00
ID	Coeur d'Alene	Kootenai	June 1	August 31	\$ 179	\$ 64	\$ 54	\$ 135	\$ 51	\$ 44.00	\$ 3.00
ID	Coeur d'Alene	Kootenai	September 1	September 30	\$ 105	\$ 64	\$ 54	\$ 94	\$ 51	\$ 11.00	\$ 3.00
ID	Sun Valley / Ketchum	Blaine / Elmore	October 1	November 30	\$ 165	\$ 74	\$ 64	\$ 108	\$ 56	\$ 57.00	\$ 8.00
ID	Sun Valley / Ketchum	Blaine / Elmore	December 1	March 31	\$ 288	\$ 74	\$ 64	\$ 108	\$ 56	\$ 180.00	\$ 8.00
ID	Sun Valley / Ketchum	Blaine / Elmore	April 1	May 31	\$ 149	\$ 74	\$ 64	\$ 108	\$ 56	\$ 41.00	\$ 8.00
ID	Sun Valley / Ketchum	Blaine / Elmore	June 1	September 30	\$ 275	\$ 74	\$ 64	\$ 146	\$ 56	\$ 129.00	\$ 8.00
IL	Bolingbrook / Romeoville / Lemont	Will			\$ 105	\$ 64	\$ 54	\$ 102	\$ 46	\$ 3.00	\$ 8.00
IL	Chicago	Cook / Lake	October 1	November 30	\$ 218	\$ 79	\$ 69	\$ 223	\$ 66	\$ (5.00)	\$ 3.00
IL	Chicago	Cook / Lake	December 1	March 31	\$ 134	\$ 79	\$ 69	\$ 131	\$ 66	\$ 3.00	\$ 3.00
IL	Chicago	Cook / Lake	April 1	June 30	\$ 216	\$ 79	\$ 69	\$ 219	\$ 66	\$ (3.00)	\$ 3.00
IL	Chicago	Cook / Lake	July 1	August 31	\$ 187	\$ 79	\$ 69	\$ 183	\$ 66	\$ 4.00	\$ 3.00
IL	Chicago	Cook / Lake	September 1	September 30	\$ 218	\$ 79	\$ 69	\$ 223	\$ 66	\$ (5.00)	\$ 3.00
IL	East St. Louis / O'Fallon / Fairview Heights	St. Clair			\$ 141	\$ 64	\$ 54	\$ 133	\$ 56	\$ 8.00	\$ (2.00)
IL	Oak Brook Terrace	DuPage			\$ 114	\$ 64	\$ 54	\$ 113	\$ 51	\$ 1.00	\$ 3.00
IN	Bloomington	Monroe	October 1	April 30	\$ 98	\$ 64	\$ 54	\$ 97	\$ 51	\$ 1.00	\$ 3.00
IN	Bloomington	Monroe	May 1	August 31	\$ 106	\$ 64	\$ 54	\$ 112	\$ 51	\$ (6.00)	\$ 3.00
IN	Bloomington	Monroe	September 1	September 30	\$ 98	\$ 64	\$ 54	\$ 97	\$ 51	\$ 1.00	\$ 3.00
IN	Ft. Wayne	Allen			\$ 108	\$ 64	\$ 54	\$ 104	\$ 46	\$ 4.00	\$ 8.00
IN	Hammond / Munster / Merrillville	Lake			\$ 102	\$ 64	\$ 54	\$ 98	\$ 51	\$ 4.00	\$ 3.00
IN	Indianapolis / Carmel	Marion / Hamilton			\$ 127	\$ 69	\$ 59	\$ 125	\$ 46	\$ 2.00	\$ 13.00
IN	Lafayette / West Lafayette	Tippecanoe	October 1	July 31	\$ 100	\$ 64	\$ 54	\$ 106	\$ 46	\$ (6.00)	\$ 8.00
IN	Lafayette / West Lafayette	Tippecanoe	August 1	September 30	\$ 118	\$ 64	\$ 54	\$ 106	\$ 46	\$ 12.00	\$ 8.00
KS	Kansas City / Overland Park	Wyandotte / Johnson / Leavenworth			\$ 123	\$ 64	\$ 54	\$ 125	\$ 56	\$ (2.00)	\$ (2.00)
KS	Wichita	Sedgwick			\$ 103	\$ 64	\$ 54	\$ 101	\$ 51	\$ 2.00	\$ 3.00
KY	Boone	Boone			\$ 114	\$ 64	\$ 54	\$ 113	\$ 46	\$ 1.00	\$ 8.00

FY2023 Per Diem Rates - Effective October 1, 2022

STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
KY	Kenton	Kenton			\$ 151	\$ 74	\$ 64	\$ 142	\$ 66	\$ 9.00	\$ (2.00)
KY	Lexington	Fayette			\$ 110	\$ 64	\$ 54	\$ 112	\$ 46	\$ (2.00)	\$ 8.00
KY	Louisville	Jefferson	October 1	October 31	\$ 131	\$ 64	\$ 54	\$ 122	\$ 51	\$ 9.00	\$ 3.00
KY	Louisville	Jefferson	November 1	January 31	\$ 113	\$ 64	\$ 54	\$ 122	\$ 51	\$ (9.00)	\$ 3.00
KY	Louisville	Jefferson	February 1	May 31	\$ 139	\$ 64	\$ 54	\$ 136	\$ 51	\$ 3.00	\$ 3.00
KY	Louisville	Jefferson	June 1	September 30	\$ 131	\$ 64	\$ 54	\$ 122	\$ 51	\$ 9.00	\$ 3.00
LA	Alexandria / Leesville / Natchitoches	Allen / Jefferson Davis / Natchitoches / Rapides / Vernon Parishes			\$ 105	\$ 64	\$ 54	\$ 98	\$ 56	\$ 7.00	\$ (2.00)
LA	Baton Rouge	East Baton Rouge Parish			\$ 106	\$ 69	\$ 59	\$ 100	\$ 51	\$ 6.00	\$ 8.00
LA	New Orleans	Orleans / Jefferson Parishes	October 1	December 31	\$ 136	\$ 74	\$ 64	\$ 150	\$ 61	\$ (14.00)	\$ 3.00
LA	New Orleans	Orleans / Jefferson Parishes	January 1	May 31	\$ 158	\$ 74	\$ 64	\$ 161	\$ 61	\$ (3.00)	\$ 3.00
LA	New Orleans	Orleans / Jefferson Parishes	June 1	September 30	\$ 136	\$ 74	\$ 64	\$ 118	\$ 61	\$ 18.00	\$ 3.00
MA	Andover	Essex			\$ 123	\$ 64	\$ 54	\$ 128	\$ 51	\$ (5.00)	\$ 3.00
MA	Boston / Cambridge	Suffolk, city of Cambridge	October 1	October 31	\$ 309	\$ 79	\$ 69	\$ 273	\$ 61	\$ 36.00	\$ 8.00
MA	Boston / Cambridge	Suffolk, city of Cambridge	November 1	February 28	\$ 185	\$ 79	\$ 69	\$ 163	\$ 61	\$ 22.00	\$ 8.00
MA	Boston / Cambridge	Suffolk, city of Cambridge	March 1	June 30	\$ 281	\$ 79	\$ 69	\$ 273	\$ 61	\$ 8.00	\$ 8.00
MA	Boston / Cambridge	Suffolk, city of Cambridge	July 1	August 31	\$ 264	\$ 79	\$ 69	\$ 273	\$ 62	\$ (9.00)	\$ 7.00
MA	Boston / Cambridge	Suffolk, city of Cambridge	September 1	September 30	\$ 309	\$ 79	\$ 69	\$ 273	\$ 63	\$ 36.00	\$ 6.00
MA	Burlington / Woburn	Middlesex less the city of Cambridge	October 1	October 31	\$ 168	\$ 69	\$ 59	\$ 162	\$ 51	\$ 6.00	\$ 8.00
MA	Burlington / Woburn	Middlesex less the city of Cambridge	November 1	April 30	\$ 142	\$ 69	\$ 59	\$ 140	\$ 51	\$ 2.00	\$ 8.00
MA	Burlington / Woburn	Middlesex less the city of Cambridge	May 1	September 30	\$ 168	\$ 69	\$ 59	\$ 162	\$ 51	\$ 6.00	\$ 8.00
MA	Falmouth	City limits of Falmouth	October 1	April 30	\$ 171	\$ 69	\$ 59	\$ 127	\$ 61	\$ 44.00	\$ (2.00)
MA	Falmouth	City limits of Falmouth	May 1	June 30	\$ 231	\$ 69	\$ 59	\$ 162	\$ 61	\$ 69.00	\$ (2.00)
MA	Falmouth	City limits of Falmouth	July 1	August 31	\$ 383	\$ 69	\$ 59	\$ 257	\$ 61	\$ 126.00	\$ (2.00)
MA	Falmouth	City limits of Falmouth	September 1	September 30	\$ 171	\$ 69	\$ 59	\$ 127	\$ 61	\$ 44.00	\$ (2.00)
MA	Hyannis	Barnstable less the city of Falmouth	October 1	June 30	\$ 126	\$ 69	\$ 59	\$ 113	\$ 61	\$ 13.00	\$ (2.00)
MA	Hyannis	Barnstable less the city of Falmouth	July 1	August 31	\$ 232	\$ 69	\$ 59	\$ 192	\$ 61	\$ 40.00	\$ (2.00)
MA	Hyannis	Barnstable less the city of Falmouth	September 1	September 30	\$ 126	\$ 69	\$ 59	\$ 113	\$ 61	\$ 13.00	\$ (2.00)
MA	Martha's Vineyard	Dukes	October 1	May 31	\$ 202	\$ 79	\$ 69	\$ 145	\$ 66	\$ 57.00	\$ 3.00
MA	Martha's Vineyard	Dukes	June 1	September 30	\$ 411	\$ 79	\$ 69	\$ 323	\$ 66	\$ 88.00	\$ 3.00
MA	Nantucket	Nantucket	October 1	May 31	\$ 217	\$ 79	\$ 69	\$ 143	\$ 66	\$ 74.00	\$ 3.00
MA	Nantucket	Nantucket	June 1	September 30	\$ 459	\$ 79	\$ 69	\$ 294	\$ 66	\$ 165.00	\$ 3.00
MA	Northampton	Hampshire			\$ 128	\$ 69	\$ 59	\$ 110	\$ 61	\$ 18.00	\$ (2.00)
MA	Pittsfield	Berkshire	October 1	May 31	\$ 125	\$ 64	\$ 54	\$ 119	\$ 61	\$ 6.00	\$ (7.00)
MA	Pittsfield	Berkshire	June 1	August 31	\$ 155	\$ 64	\$ 54	\$ 146	\$ 61	\$ 9.00	\$ (7.00)
MA	Pittsfield	Berkshire	September 1	September 30	\$ 125	\$ 64	\$ 54	\$ 119	\$ 61	\$ 6.00	\$ (7.00)
MA	Plymouth / Taunton / New Bedford	Plymouth / Bristol			\$ 113	\$ 69	\$ 59	\$ 115	\$ 51	\$ (2.00)	\$ 8.00
MA	Quincy	Norfolk			\$ 150	\$ 69	\$ 59	\$ 165	\$ 56	\$ (15.00)	\$ 3.00
MA	Springfield	Hampden			\$ 115	\$ 64	\$ 54	\$ 111	\$ 46	\$ 4.00	\$ 8.00
MA	Worcester	Worcester			\$ 125	\$ 69	\$ 59	\$ 126	\$ 51	\$ (1.00)	\$ 8.00
MD	Aberdeen / Bel Air / Belcamp	Harford			\$ 104	\$ 64	\$ 54	\$ 107	\$ 51	\$ (3.00)	\$ 3.00
MD	Annapolis	Anne Arundel	October 1	October 31	\$ 139	\$ 69	\$ 59	\$ 134	\$ 56	\$ 5.00	\$ 3.00
MD	Annapolis	Anne Arundel	November 1	April 30	\$ 108	\$ 69	\$ 59	\$ 109	\$ 56	\$ (1.00)	\$ 3.00
MD	Annapolis	Anne Arundel	May 1	September 30	\$ 139	\$ 69	\$ 59	\$ 134	\$ 56	\$ 5.00	\$ 3.00
MD	Baltimore City	Baltimore City	October 1	February 28	\$ 137	\$ 69	\$ 59	\$ 157	\$ 61	\$ (20.00)	\$ (2.00)
MD	Baltimore City	Baltimore City	March 1	June 30	\$ 151	\$ 69	\$ 59	\$ 149	\$ 61	\$ 2.00	\$ (2.00)
MD	Baltimore City	Baltimore City	July 1	September 30	\$ 137	\$ 69	\$ 59	\$ 157	\$ 61	\$ (20.00)	\$ (2.00)
MD	Baltimore County	Baltimore			\$ 101	\$ 64	\$ 54	\$ 102	\$ 51	\$ (1.00)	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
MD	Cambridge / St. Michaels	Dorchester / Talbot	October 1	May 31	\$ 123	\$ 64	\$ 54	\$ 118	\$ 51	\$ 5.00	\$ 3.00
MD	Cambridge / St. Michaels	Dorchester / Talbot	June 1	August 31	\$ 184	\$ 64	\$ 54	\$ 163	\$ 51	\$ 21.00	\$ 3.00
MD	Cambridge / St. Michaels	Dorchester / Talbot	September 1	September 30	\$ 123	\$ 64	\$ 54	\$ 118	\$ 51	\$ 5.00	\$ 3.00
MD	Centreville	Queen Anne			\$ 126	\$ 64	\$ 54	\$ 118	\$ 61	\$ 8.00	\$ (7.00)
MD	Columbia	Howard			\$ 106	\$ 69	\$ 59	\$ 106	\$ 56	\$ -	\$ 3.00
MD	Frederick	Frederick			\$ 100	\$ 64	\$ 54	\$ 100	\$ 51	\$ -	\$ 3.00
MD	Ocean City	Worcester	October 1	June 30	\$ 130	\$ 69	\$ 59	\$ 106	\$ 56	\$ 24.00	\$ 3.00
MD	Ocean City	Worcester	July 1	August 31	\$ 325	\$ 69	\$ 59	\$ 245	\$ 56	\$ 80.00	\$ 3.00
MD	Ocean City	Worcester	September 1	September 30	\$ 130	\$ 69	\$ 59	\$ 106	\$ 56	\$ 24.00	\$ 3.00
ME	Bar Harbor / Rockport	Hancock / Knox	October 1	October 31	\$ 219	\$ 74	\$ 64	\$ 164	\$ 56	\$ 55.00	\$ 8.00
ME	Bar Harbor / Rockport	Hancock / Knox	November 1	June 30	\$ 127	\$ 74	\$ 64	\$ 125	\$ 56	\$ 2.00	\$ 8.00
ME	Bar Harbor / Rockport	Hancock / Knox	July 1	August 31	\$ 268	\$ 74	\$ 64	\$ 218	\$ 56	\$ 50.00	\$ 8.00
ME	Bar Harbor / Rockport	Hancock / Knox	September 1	September 30	\$ 219	\$ 74	\$ 64	\$ 164	\$ 56	\$ 55.00	\$ 8.00
ME	Kennebunk / Kittery / Sanford	York	October 1	October 31	\$ 150	\$ 69	\$ 59	\$ 110	\$ 66	\$ 40.00	\$ (7.00)
ME	Kennebunk / Kittery / Sanford	York	November 1	June 30	\$ 105	\$ 69	\$ 59	\$ 94	\$ 66	\$ 11.00	\$ (7.00)
ME	Kennebunk / Kittery / Sanford	York	July 1	August 31	\$ 206	\$ 69	\$ 59	\$ 147	\$ 66	\$ 59.00	\$ (7.00)
ME	Kennebunk / Kittery / Sanford	York	September 1	September 30	\$ 150	\$ 69	\$ 59	\$ 110	\$ 66	\$ 40.00	\$ (7.00)
ME	Portland	Cumberland / Sagadahoc	October 1	October 31	\$ 176	\$ 64	\$ 54	\$ 146	\$ 51	\$ 30.00	\$ 3.00
ME	Portland	Cumberland / Sagadahoc	November 1	June 30	\$ 117	\$ 64	\$ 54	\$ 110	\$ 51	\$ 7.00	\$ 3.00
ME	Portland	Cumberland / Sagadahoc	July 1	August 31	\$ 208	\$ 64	\$ 54	\$ 174	\$ 51	\$ 34.00	\$ 3.00
ME	Portland	Cumberland / Sagadahoc	September 1	September 30	\$ 176	\$ 64	\$ 54	\$ 146	\$ 51	\$ 30.00	\$ 3.00
MI	Ann Arbor	Washtenaw	October 1	April 30	\$ 118	\$ 69	\$ 59	\$ 120	\$ 51	\$ (2.00)	\$ 8.00
MI	Ann Arbor	Washtenaw	May 1	August 31	\$ 134	\$ 69	\$ 59	\$ 120	\$ 52	\$ 14.00	\$ 7.00
MI	Ann Arbor	Washtenaw	September 1	September 30	\$ 118	\$ 69	\$ 59	\$ 120	\$ 53	\$ (2.00)	\$ 6.00
MI	Detroit	Wayne			\$ 133	\$ 64	\$ 54	\$ 131	\$ 46	\$ 2.00	\$ 8.00
MI	East Lansing / Lansing	Ingham / Eaton			\$ 106	\$ 64	\$ 54	\$ 108	\$ 46	\$ (2.00)	\$ 8.00
MI	Grand Rapids	Kent			\$ 114	\$ 64	\$ 54	\$ 118	\$ 51	\$ (4.00)	\$ 3.00
MI	Holland	Ottawa	October 1	April 30	\$ 120	\$ 64	\$ 54	\$ 106	\$ 46	\$ 14.00	\$ 8.00
MI	Holland	Ottawa	May 1	June 30	\$ 122	\$ 64	\$ 54	\$ 126	\$ 46	\$ (4.00)	\$ 8.00
MI	Holland	Ottawa	July 1	September 30	\$ 120	\$ 64	\$ 54	\$ 106	\$ 46	\$ 14.00	\$ 8.00
MI	Kalamazoo / Battle Creek	Kalamazoo / Calhoun			\$ 104	\$ 64	\$ 54	\$ 102	\$ 46	\$ 2.00	\$ 8.00
MI	Mackinac Island	Mackinac	October 1	June 30	\$ 114	\$ 74	\$ 64	\$ 94	\$ 46	\$ 20.00	\$ 18.00
MI	Mackinac Island	Mackinac	July 1	August 31	\$ 180	\$ 74	\$ 64	\$ 119	\$ 46	\$ 61.00	\$ 18.00
MI	Mackinac Island	Mackinac	September 1	September 30	\$ 114	\$ 74	\$ 64	\$ 94	\$ 46	\$ 20.00	\$ 18.00
MI	Midland	Midland			\$ 119	\$ 59	\$ 49	\$ 113	\$ 46	\$ 6.00	\$ 3.00
MI	Muskegon	Muskegon	October 1	May 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
MI	Muskegon	Muskegon	June 1	August 31	\$ 130	\$ 64	\$ 54	\$ 123	\$ 51	\$ 7.00	\$ 3.00
MI	Muskegon	Muskegon	September 1	September 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
MI	Petoskey	Emmet	October 1	June 30	\$ 132	\$ 64	\$ 54	\$ 101	\$ 46	\$ 31.00	\$ 8.00
MI	Petoskey	Emmet	July 1	August 31	\$ 226	\$ 64	\$ 54	\$ 157	\$ 46	\$ 69.00	\$ 8.00
MI	Petoskey	Emmet	September 1	September 30	\$ 132	\$ 64	\$ 54	\$ 101	\$ 46	\$ 31.00	\$ 8.00
MI	Pontiac / Auburn Hills	Oakland			\$ 117	\$ 64	\$ 54	\$ 117	\$ 46	\$ -	\$ 8.00
MI	South Haven	Van Buren	October 1	May 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
MI	South Haven	Van Buren	June 1	August 31	\$ 121	\$ 64	\$ 54	\$ 117	\$ 51	\$ 4.00	\$ 3.00
MI	South Haven	Van Buren	September 1	September 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
MI	Traverse City	Grand Traverse	October 1	June 30	\$ 125	\$ 64	\$ 54	\$ 107	\$ 56	\$ 18.00	\$ (2.00)
MI	Traverse City	Grand Traverse	July 1	August 31	\$ 234	\$ 64	\$ 54	\$ 184	\$ 56	\$ 50.00	\$ (2.00)

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
MI	Traverse City	Grand Traverse	September 1	September 30	\$ 125	\$ 64	\$ 54	\$ 107	\$ 56	\$ 18.00	\$ (2.00)
MN	Duluth	St. Louis	October 1	October 31	\$ 194	\$ 79	\$ 69	\$ 154	\$ 66	\$ 40.00	\$ 3.00
MN	Duluth	St. Louis	November 1	May 31	\$ 140	\$ 79	\$ 69	\$ 121	\$ 66	\$ 19.00	\$ 3.00
MN	Duluth	St. Louis	June 1	September 30	\$ 194	\$ 79	\$ 69	\$ 171	\$ 66	\$ 23.00	\$ 3.00
MN	Eagan / Burnsville / Mendota Heights	Dakota			\$ 100	\$ 69	\$ 59	\$ 99	\$ 61	\$ 1.00	\$ (2.00)
MN	Minneapolis / St. Paul	Hennepin / Ramsey			\$ 148	\$ 79	\$ 69	\$ 151	\$ 66	\$ (3.00)	\$ 3.00
MN	Rochester	Olmsted			\$ 133	\$ 64	\$ 54	\$ 124	\$ 51	\$ 9.00	\$ 3.00
MO	Kansas City	Jackson / Clay / Cass / Platte			\$ 123	\$ 64	\$ 54	\$ 125	\$ 56	\$ (2.00)	\$ (2.00)
MO	St. Louis	St. Louis / St. Louis City / St. Charles			\$ 141	\$ 64	\$ 54	\$ 133	\$ 56	\$ 8.00	\$ (2.00)
MS	Oxford	Lafayette			\$ 103	\$ 64	\$ 54	\$ 105	\$ 51	\$ (2.00)	\$ 3.00
MS	Southaven	Desoto			\$ 111	\$ 59	\$ 49	\$ 108	\$ 46	\$ 3.00	\$ 3.00
MS	Starkville	Oktibbeha			\$ 106	\$ 64	\$ 54	\$ 98	\$ 56	\$ 8.00	\$ (2.00)
MT	Big Sky / West Yellowstone/Gardiner	Gallatin/Park	October 1	May 31	\$ 151	\$ 79	\$ 69	\$ 95	\$ 51	\$ 56.00	\$ 18.00
MT	Big Sky / West Yellowstone/Gardiner	Gallatin/Park	June 1	September 30	\$ 279	\$ 79	\$ 69	\$ 160	\$ 51	\$ 119.00	\$ 18.00
MT	Helena	Lewis and Clark			\$ 107	\$ 64	\$ 54	\$ 101	\$ 56	\$ 6.00	\$ (2.00)
MT	Kalispell/Whitefish	Flathead	October 1	June 30	\$ 118	\$ 64	\$ 54	\$ 94	\$ 45	\$ 24.00	\$ 9.00
MT	Kalispell/Whitefish	Flathead	July 1	August 31	\$ 243	\$ 64	\$ 54	\$ 94	\$ 45	\$ 149.00	\$ 9.00
MT	Kalispell/Whitefish	Flathead	September 1	September 30	\$ 118	\$ 64	\$ 54	\$ 94	\$ 45	\$ 24.00	\$ 9.00
MT	Missoula	Missoula	October 1	May 31	\$ 106	\$ 69	\$ 59	\$ 95	\$ 51	\$ 11.00	\$ 8.00
MT	Missoula	Missoula	June 1	September 30	\$ 167	\$ 69	\$ 59	\$ 146	\$ 51	\$ 21.00	\$ 8.00
NC	Asheville	Buncombe	October 1	December 31	\$ 130	\$ 64	\$ 54	\$ 122	\$ 46	\$ 8.00	\$ 8.00
NC	Asheville	Buncombe	January 1	March 31	\$ 106	\$ 64	\$ 54	\$ 95	\$ 46	\$ 11.00	\$ 8.00
NC	Asheville	Buncombe	April 1	September 30	\$ 130	\$ 64	\$ 54	\$ 122	\$ 46	\$ 8.00	\$ 8.00
NC	Atlantic Beach / Morehead City	Carteret	October 1	February 28	\$ 111	\$ 64	\$ 54	\$ 94	\$ 51	\$ 17.00	\$ 3.00
NC	Atlantic Beach / Morehead City	Carteret	March 1	August 31	\$ 148	\$ 64	\$ 54	\$ 127	\$ 51	\$ 21.00	\$ 3.00
NC	Atlantic Beach / Morehead City	Carteret	September 1	September 30	\$ 111	\$ 64	\$ 54	\$ 94	\$ 51	\$ 17.00	\$ 3.00
NC	Chapel Hill	Orange			\$ 113	\$ 74	\$ 64	\$ 116	\$ 56	\$ (3.00)	\$ 8.00
NC	Charlotte	Mecklenburg			\$ 129	\$ 69	\$ 59	\$ 130	\$ 46	\$ (1.00)	\$ 13.00
NC	Durham	Durham			\$ 115	\$ 64	\$ 54	\$ 107	\$ 51	\$ 8.00	\$ 3.00
NC	Fayetteville	Cumberland			\$ 118	\$ 64	\$ 54	\$ 106	\$ 46	\$ 12.00	\$ 8.00
NC	Greensboro	Guilford	October 1	April 30	\$ 112	\$ 64	\$ 54	\$ 109	\$ 46	\$ 3.00	\$ 8.00
NC	Greensboro	Guilford	May 1	September 30	\$ 103	\$ 64	\$ 54	\$ 109	\$ 46	\$ (6.00)	\$ 8.00
NC	Kill Devil Hills	Dare	October 1	March 31	\$ 113	\$ 74	\$ 64	\$ 95	\$ 56	\$ 18.00	\$ 8.00
NC	Kill Devil Hills	Dare	April 1	September 30	\$ 212	\$ 74	\$ 64	\$ 168	\$ 56	\$ 44.00	\$ 8.00
NC	Raleigh	Wake			\$ 123	\$ 64	\$ 54	\$ 117	\$ 46	\$ 6.00	\$ 8.00
NC	Wilmington	New Hanover			\$ 124	\$ 59	\$ 49	\$ 106	\$ 51	\$ 18.00	\$ (2.00)
NE	Omaha	Douglas			\$ 110	\$ 64	\$ 54	\$ 109	\$ 51	\$ 1.00	\$ 3.00
NH	Concord	Merrimack			\$ 114	\$ 64	\$ 54	\$ 102	\$ 56	\$ 12.00	\$ (2.00)
NH	Conway	Caroll	October 1	February 28	\$ 133	\$ 69	\$ 59	\$ 131	\$ 56	\$ 2.00	\$ 3.00
NH	Conway	Caroll	March 1	June 30	\$ 116	\$ 69	\$ 59	\$ 119	\$ 56	\$ (3.00)	\$ 3.00
NH	Conway	Caroll	July 1	August 31	\$ 164	\$ 69	\$ 59	\$ 158	\$ 56	\$ 6.00	\$ 3.00
NH	Conway	Caroll	September 1	September 30	\$ 133	\$ 69	\$ 59	\$ 131	\$ 56	\$ 2.00	\$ 3.00
NH	Durham	Strafford	October 1	June 30	\$ 110	\$ 59	\$ 49	\$ 108	\$ 51	\$ 2.00	\$ (2.00)
NH	Durham	Strafford	July 1	August 31	\$ 143	\$ 59	\$ 49	\$ 128	\$ 51	\$ 15.00	\$ (2.00)
NH	Durham	Strafford	September 1	September 30	\$ 110	\$ 59	\$ 49	\$ 108	\$ 51	\$ 2.00	\$ (2.00)
NH	Laconia	Belknap	October 1	October 31	\$ 171	\$ 64	\$ 54	\$ 150	\$ 51	\$ 21.00	\$ 3.00
NH	Laconia	Belknap	November 1	May 31	\$ 136	\$ 64	\$ 54	\$ 120	\$ 51	\$ 16.00	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
NH	Laconia	Belknap	June 1	September 30	\$ 171	\$ 64	\$ 54	\$ 150	\$ 51	\$ 21.00	\$ 3.00
NH	Lebanon / Lincoln / West Lebanon	Grafton			\$ 146	\$ 59	\$ 49	\$ 132	\$ 61	\$ 14.00	\$ (12.00)
NH	Manchester	Hillsborough	October 1	February 28	\$ 124	\$ 64	\$ 54	\$ 110	\$ 51	\$ 14.00	\$ 3.00
NH	Manchester	Hillsborough	March 1	April 30	\$ 111	\$ 64	\$ 54	\$ 110	\$ 51	\$ 1.00	\$ 3.00
NH	Manchester	Hillsborough	May 1	September 30	\$ 124	\$ 64	\$ 54	\$ 110	\$ 51	\$ 14.00	\$ 3.00
NH	Portsmouth	Rockingham	October 1	October 31	\$ 154	\$ 64	\$ 54	\$ 143	\$ 51	\$ 11.00	\$ 3.00
NH	Portsmouth	Rockingham	November 1	June 30	\$ 116	\$ 64	\$ 54	\$ 115	\$ 51	\$ 1.00	\$ 3.00
NH	Portsmouth	Rockingham	July 1	August 31	\$ 184	\$ 64	\$ 54	\$ 166	\$ 51	\$ 18.00	\$ 3.00
NH	Portsmouth	Rockingham	September 1	September 30	\$ 154	\$ 64	\$ 54	\$ 143	\$ 51	\$ 11.00	\$ 3.00
NJ	Cherry Hill / Moorestown	Camden / Burlington			\$ 102	\$ 69	\$ 59	\$ 99	\$ 51	\$ 3.00	\$ 8.00
NJ	Eatontown / Freehold	Monmouth			\$ 127	\$ 69	\$ 59	\$ 109	\$ 51	\$ 18.00	\$ 8.00
NJ	Edison / Piscataway	Middlesex			\$ 116	\$ 69	\$ 59	\$ 108	\$ 51	\$ 8.00	\$ 8.00
NJ	Flemington	Hunterdon			\$ 126	\$ 69	\$ 59	\$ 123	\$ 56	\$ 3.00	\$ 3.00
NJ	Newark	Essex / Bergen / Hudson / Passaic			\$ 147	\$ 69	\$ 59	\$ 141	\$ 51	\$ 6.00	\$ 8.00
NJ	Parsippany	Morris			\$ 161	\$ 69	\$ 59	\$ 152	\$ 51	\$ 9.00	\$ 8.00
NJ	Princeton / Trenton	Mercer			\$ 137	\$ 69	\$ 59	\$ 128	\$ 51	\$ 9.00	\$ 8.00
NJ	Somerset	Somerset			\$ 153	\$ 64	\$ 54	\$ 149	\$ 56	\$ 4.00	\$ (2.00)
NJ	Springfield / Cranford / New Providence	Union			\$ 126	\$ 69	\$ 59	\$ 120	\$ 56	\$ 6.00	\$ 3.00
NJ	Toms River	Ocean	October 1	June 30	\$ 129	\$ 69	\$ 59	\$ 116	\$ 51	\$ 13.00	\$ 8.00
NJ	Toms River	Ocean	July 1	August 31	\$ 181	\$ 69	\$ 59	\$ 116	\$ 52	\$ 65.00	\$ 7.00
NJ	Toms River	Ocean	September 1	September 30	\$ 129	\$ 69	\$ 59	\$ 116	\$ 53	\$ 13.00	\$ 6.00
NM	Albuquerque	Bernalillo			\$ 121	\$ 69	\$ 59	\$ 94	\$ 45	\$ 27.00	\$ 14.00
NM	Carlsbad	Eddy			\$ 212	\$ 64	\$ 54	\$ 166	\$ 46	\$ 46.00	\$ 8.00
NM	Santa Fe	Santa Fe	October 1	December 31	\$ 141	\$ 69	\$ 59	\$ 123	\$ 51	\$ 18.00	\$ 8.00
NM	Santa Fe	Santa Fe	January 1	February 28	\$ 109	\$ 69	\$ 59	\$ 100	\$ 51	\$ 9.00	\$ 8.00
NM	Santa Fe	Santa Fe	March 1	September 30	\$ 141	\$ 69	\$ 59	\$ 123	\$ 51	\$ 18.00	\$ 8.00
NM	Taos	Taos			\$ 112	\$ 64	\$ 54	\$ 105	\$ 56	\$ 7.00	\$ (2.00)
NV	Incline Village / Reno / Sparks	Washoe	October 1	June 30	\$ 114	\$ 69	\$ 59	\$ 114	\$ 56	\$ -	\$ 3.00
NV	Incline Village / Reno / Sparks	Washoe	July 1	August 31	\$ 150	\$ 69	\$ 59	\$ 142	\$ 56	\$ 8.00	\$ 3.00
NV	Incline Village / Reno / Sparks	Washoe	September 1	September 30	\$ 114	\$ 69	\$ 59	\$ 114	\$ 56	\$ -	\$ 3.00
NV	Las Vegas	Clark			\$ 120	\$ 69	\$ 59	\$ 130	\$ 51	\$ (10.00)	\$ 8.00
NY	Albany	Albany			\$ 114	\$ 69	\$ 59	\$ 113	\$ 51	\$ 1.00	\$ 8.00
NY	Binghamton	Broome			\$ 101	\$ 64	\$ 54	\$ 96	\$ 51	\$ 5.00	\$ 3.00
NY	Buffalo	Erie			\$ 106	\$ 69	\$ 59	\$ 104	\$ 56	\$ 2.00	\$ 3.00
NY	Floral Park / Garden City / Great Neck	Nassau			\$ 150	\$ 74	\$ 64	\$ 149	\$ 61	\$ 1.00	\$ 3.00
NY	Glens Falls	Warren	October 1	June 30	\$ 119	\$ 69	\$ 59	\$ 103	\$ 56	\$ 16.00	\$ 3.00
NY	Glens Falls	Warren	July 1	August 31	\$ 198	\$ 69	\$ 59	\$ 164	\$ 56	\$ 34.00	\$ 3.00
NY	Glens Falls	Warren	September 1	September 30	\$ 119	\$ 69	\$ 59	\$ 103	\$ 56	\$ 16.00	\$ 3.00
NY	Ithaca	Tompkins	October 1	November 30	\$ 134	\$ 74	\$ 64	\$ 126	\$ 56	\$ 8.00	\$ 8.00
NY	Ithaca	Tompkins	December 1	January 31	\$ 106	\$ 74	\$ 64	\$ 126	\$ 56	\$ (20.00)	\$ 8.00
NY	Ithaca	Tompkins	February 1	September 30	\$ 134	\$ 74	\$ 64	\$ 126	\$ 56	\$ 8.00	\$ 8.00
NY	Kingston	Ulster			\$ 119	\$ 69	\$ 59	\$ 116	\$ 56	\$ 3.00	\$ 3.00
NY	Lake Placid	Essex	October 1	February 28	\$ 145	\$ 79	\$ 69	\$ 132	\$ 56	\$ 13.00	\$ 13.00
NY	Lake Placid	Essex	March 1	June 30	\$ 123	\$ 79	\$ 69	\$ 119	\$ 56	\$ 4.00	\$ 13.00
NY	Lake Placid	Essex	July 1	August 31	\$ 207	\$ 79	\$ 69	\$ 184	\$ 56	\$ 23.00	\$ 13.00
NY	Lake Placid	Essex	September 1	September 30	\$ 145	\$ 79	\$ 69	\$ 132	\$ 56	\$ 13.00	\$ 13.00
NY	New York City	Bronx / Kings / New York / Queens / Richmond	October 1	December 31	\$ 286	\$ 79	\$ 69	\$ 288	\$ 66	\$ (2.00)	\$ 3.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
NY	New York City	Bronx / Kings / New York / Queens / Richmond	January 1	February 28	\$ 159	\$ 79	\$ 69	\$ 165	\$ 66	\$ (6.00)	\$ 3.00
NY	New York City	Bronx / Kings / New York / Queens / Richmond	March 1	June 30	\$ 258	\$ 79	\$ 69	\$ 253	\$ 66	\$ 5.00	\$ 3.00
NY	New York City	Bronx / Kings / New York / Queens / Richmond	July 1	August 31	\$ 220	\$ 79	\$ 69	\$ 223	\$ 66	\$ (3.00)	\$ 3.00
NY	New York City	Bronx / Kings / New York / Queens / Richmond	September 1	September 30	\$ 286	\$ 79	\$ 69	\$ 288	\$ 66	\$ (2.00)	\$ 3.00
NY	Niagara Falls	Niagara	October 1	May 31	\$ 98	\$ 69	\$ 59	\$ 94	\$ 46	\$ 4.00	\$ 13.00
NY	Niagara Falls	Niagara	June 1	August 31	\$ 133	\$ 69	\$ 59	\$ 123	\$ 46	\$ 10.00	\$ 13.00
NY	Niagara Falls	Niagara	September 1	September 30	\$ 98	\$ 69	\$ 59	\$ 94	\$ 46	\$ 4.00	\$ 13.00
NY	Nyack / Palisades	Rockland			\$ 117	\$ 69	\$ 59	\$ 115	\$ 56	\$ 2.00	\$ 3.00
NY	Poughkeepsie	Dutchess			\$ 108	\$ 69	\$ 59	\$ 104	\$ 56	\$ 4.00	\$ 3.00
NY	Riverhead / Ronkonkoma / Melville	Suffolk			\$ 147	\$ 69	\$ 59	\$ 136	\$ 61	\$ 11.00	\$ (2.00)
NY	Rochester	Monroe			\$ 114	\$ 69	\$ 59	\$ 110	\$ 51	\$ 4.00	\$ 8.00
NY	Saratoga Springs / Schenectady	Saratoga / Schenectady	October 1	June 30	\$ 116	\$ 64	\$ 54	\$ 117	\$ 51	\$ (1.00)	\$ 3.00
NY	Saratoga Springs / Schenectady	Saratoga / Schenectady	July 1	August 31	\$ 183	\$ 64	\$ 54	\$ 177	\$ 51	\$ 6.00	\$ 3.00
NY	Saratoga Springs / Schenectady	Saratoga / Schenectady	September 1	September 30	\$ 116	\$ 64	\$ 54	\$ 117	\$ 51	\$ (1.00)	\$ 3.00
NY	Syracuse / Oswego	Onondaga / Oswego			\$ 101	\$ 64	\$ 54	\$ 98	\$ 51	\$ 3.00	\$ 3.00
NY	Tarrytown / White Plains / New Rochelle	Westchester			\$ 142	\$ 74	\$ 64	\$ 145	\$ 66	\$ (3.00)	\$ (2.00)
NY	Troy	Rensselaer			\$ 108	\$ 64	\$ 54	\$ 108	\$ 51	\$ -	\$ 3.00
NY	West Point	Orange			\$ 118	\$ 64	\$ 54	\$ 110	\$ 51	\$ 8.00	\$ 3.00
OH	Akron	Summit			\$ 99	\$ 64	\$ 54	\$ 102	\$ 46	\$ (3.00)	\$ 8.00
OH	Canton	Stark	October 1	June 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 46	\$ 4.00	\$ 8.00
OH	Canton	Stark	July 1	August 31	\$ 114	\$ 64	\$ 54	\$ 107	\$ 46	\$ 7.00	\$ 8.00
OH	Canton	Stark	September 1	September 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 46	\$ 4.00	\$ 8.00
OH	Cincinnati	Hamilton / Clermont			\$ 151	\$ 74	\$ 64	\$ 142	\$ 66	\$ 9.00	\$ (2.00)
OH	Cleveland	Cuyahoga			\$ 137	\$ 69	\$ 59	\$ 131	\$ 56	\$ 6.00	\$ 3.00
OH	Columbus	Franklin			\$ 122	\$ 64	\$ 54	\$ 122	\$ 51	\$ -	\$ 3.00
OH	Dayton / Fairborn	Greene / Montgomery			\$ 109	\$ 64	\$ 54	\$ 103	\$ 46	\$ 6.00	\$ 8.00
OH	Hamilton	Butler / Warren			\$ 117	\$ 59	\$ 49	\$ 113	\$ 46	\$ 4.00	\$ 3.00
OH	Mentor	Lake			\$ 105	\$ 59	\$ 49	\$ 105	\$ 46	\$ -	\$ 3.00
OH	Sandusky	Erie	October 1	February 28	\$ 111	\$ 64	\$ 54	\$ 102	\$ 46	\$ 9.00	\$ 8.00
OH	Sandusky	Erie	March 1	August 31	\$ 152	\$ 64	\$ 54	\$ 120	\$ 46	\$ 32.00	\$ 8.00
OH	Sandusky	Erie	September 1	September 30	\$ 111	\$ 64	\$ 54	\$ 102	\$ 46	\$ 9.00	\$ 8.00
OH	Wooster	Wayne			\$ 101	\$ 59	\$ 49	\$ 102	\$ 46	\$ (1.00)	\$ 3.00
OK	Oklahoma City	Oklahoma			\$ 104	\$ 64	\$ 54	\$ 95	\$ 51	\$ 9.00	\$ 3.00
OR	Beaverton	Washington			\$ 136	\$ 64	\$ 54	\$ 133	\$ 51	\$ 3.00	\$ 3.00
OR	Bend	Deschutes	October 1	May 31	\$ 120	\$ 64	\$ 54	\$ 113	\$ 51	\$ 7.00	\$ 3.00
OR	Bend	Deschutes	June 1	August 31	\$ 173	\$ 64	\$ 54	\$ 158	\$ 51	\$ 15.00	\$ 3.00
OR	Bend	Deschutes	September 1	September 30	\$ 120	\$ 64	\$ 54	\$ 113	\$ 51	\$ 7.00	\$ 3.00
OR	Clackamas	Clackamas	October 1	May 31	\$ 115	\$ 64	\$ 54	\$ 116	\$ 46	\$ (1.00)	\$ 8.00
OR	Clackamas	Clackamas	June 1	August 31	\$ 138	\$ 64	\$ 54	\$ 116	\$ 46	\$ 22.00	\$ 8.00
OR	Clackamas	Clackamas	September 1	September 30	\$ 115	\$ 64	\$ 54	\$ 116	\$ 46	\$ (1.00)	\$ 8.00
OR	Eugene / Florence	Lane			\$ 122	\$ 64	\$ 54	\$ 115	\$ 51	\$ 7.00	\$ 3.00
OR	Lincoln City	Lincoln	October 1	June 30	\$ 131	\$ 69	\$ 59	\$ 107	\$ 56	\$ 24.00	\$ 3.00
OR	Lincoln City	Lincoln	July 1	August 31	\$ 202	\$ 69	\$ 59	\$ 151	\$ 56	\$ 51.00	\$ 3.00
OR	Lincoln City	Lincoln	September 1	September 30	\$ 131	\$ 69	\$ 59	\$ 107	\$ 56	\$ 24.00	\$ 3.00
OR	Portland	Multnomah	October 1	October 31	\$ 182	\$ 74	\$ 64	\$ 184	\$ 56	\$ (2.00)	\$ 8.00
OR	Portland	Multnomah	November 1	May 31	\$ 152	\$ 74	\$ 64	\$ 150	\$ 56	\$ 2.00	\$ 8.00
OR	Portland	Multnomah	June 1	September 30	\$ 182	\$ 74	\$ 64	\$ 184	\$ 56	\$ (2.00)	\$ 8.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
OR	Seaside	Clatsop	October 1	January 31	\$ 121	\$ 69	\$ 59	\$ 110	\$ 61	\$ 11.00	\$ (2.00)
OR	Seaside	Clatsop	February 1	June 30	\$ 131	\$ 69	\$ 59	\$ 110	\$ 61	\$ 21.00	\$ (2.00)
OR	Seaside	Clatsop	July 1	August 31	\$ 222	\$ 69	\$ 59	\$ 182	\$ 61	\$ 40.00	\$ (2.00)
OR	Seaside	Clatsop	September 1	September 30	\$ 121	\$ 69	\$ 59	\$ 110	\$ 61	\$ 11.00	\$ (2.00)
PA	Allentown / Easton / Bethlehem	Lehigh / Northampton			\$ 109	\$ 64	\$ 54	\$ 105	\$ 51	\$ 4.00	\$ 3.00
PA	Bucks	Bucks	October 1	May 31	\$ 108	\$ 64	\$ 54	\$ 104	\$ 51	\$ 4.00	\$ 3.00
PA	Bucks	Bucks	June 1	July 31	\$ 116	\$ 64	\$ 54	\$ 104	\$ 52	\$ 12.00	\$ 2.00
PA	Bucks	Bucks	August 1	September 30	\$ 108	\$ 64	\$ 54	\$ 104	\$ 53	\$ 4.00	\$ 1.00
PA	Chester / Radnor / Essington	Delaware			\$ 119	\$ 64	\$ 54	\$ 112	\$ 46	\$ 7.00	\$ 8.00
PA	Erie	Erie			\$ 106	\$ 59	\$ 49	\$ 97	\$ 46	\$ 9.00	\$ 3.00
PA	Gettysburg	Adams	October 1	October 31	\$ 107	\$ 64	\$ 54	\$ 109	\$ 56	\$ (2.00)	\$ (2.00)
PA	Gettysburg	Adams	November 1	March 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 56	\$ 4.00	\$ (2.00)
PA	Gettysburg	Adams	April 1	September 30	\$ 107	\$ 64	\$ 54	\$ 109	\$ 56	\$ (2.00)	\$ (2.00)
PA	Harrisburg	Dauphin County excluding Hershey			\$ 117	\$ 64	\$ 54	\$ 116	\$ 51	\$ 1.00	\$ 3.00
PA	Hershey	Hershey	October 1	October 31	\$ 144	\$ 74	\$ 64	\$ 137	\$ 61	\$ 7.00	\$ 3.00
PA	Hershey	Hershey	November 1	May 31	\$ 119	\$ 74	\$ 64	\$ 117	\$ 61	\$ 2.00	\$ 3.00
PA	Hershey	Hershey	June 1	August 31	\$ 184	\$ 74	\$ 64	\$ 181	\$ 61	\$ 3.00	\$ 3.00
PA	Hershey	Hershey	September 1	September 30	\$ 144	\$ 74	\$ 64	\$ 137	\$ 61	\$ 7.00	\$ 3.00
PA	Lancaster	Lancaster			\$ 109	\$ 59	\$ 49	\$ 111	\$ 51	\$ (2.00)	\$ (2.00)
PA	Malvern / Frazer / Berwyn	Chester			\$ 129	\$ 64	\$ 54	\$ 129	\$ 51	\$ -	\$ 3.00
PA	Montgomery	Montgomery			\$ 126	\$ 69	\$ 59	\$ 125	\$ 56	\$ 1.00	\$ 3.00
PA	Philadelphia	Philadelphia	October 1	November 30	\$ 198	\$ 79	\$ 69	\$ 192	\$ 51	\$ 6.00	\$ 18.00
PA	Philadelphia	Philadelphia	December 1	February 28	\$ 149	\$ 79	\$ 69	\$ 162	\$ 51	\$ (13.00)	\$ 18.00
PA	Philadelphia	Philadelphia	March 1	June 30	\$ 210	\$ 79	\$ 69	\$ 180	\$ 51	\$ 30.00	\$ 18.00
PA	Philadelphia	Philadelphia	July 1	August 31	\$ 166	\$ 79	\$ 69	\$ 180	\$ 51	\$ (14.00)	\$ 18.00
PA	Philadelphia	Philadelphia	September 1	September 30	\$ 198	\$ 79	\$ 69	\$ 192	\$ 51	\$ 6.00	\$ 18.00
PA	Pittsburgh	Allegheny			\$ 124	\$ 64	\$ 54	\$ 125	\$ 46	\$ (1.00)	\$ 8.00
PA	Reading	Berks			\$ 111	\$ 59	\$ 49	\$ 105	\$ 51	\$ 6.00	\$ (2.00)
PA	State College	Centre			\$ 100	\$ 69	\$ 59	\$ 101	\$ 51	\$ (1.00)	\$ 8.00
RI	East Greenwich / Warwick	Kent			\$ 106	\$ 69	\$ 59	\$ 104	\$ 51	\$ 2.00	\$ 8.00
RI	Jamestown / Middletown / Newport	Newport	October 1	October 31	\$ 194	\$ 64	\$ 54	\$ 174	\$ 56	\$ 20.00	\$ (2.00)
RI	Jamestown / Middletown / Newport	Newport	November 1	May 31	\$ 120	\$ 64	\$ 54	\$ 116	\$ 56	\$ 4.00	\$ (2.00)
RI	Jamestown / Middletown / Newport	Newport	June 1	August 31	\$ 243	\$ 64	\$ 54	\$ 209	\$ 56	\$ 34.00	\$ (2.00)
RI	Jamestown / Middletown / Newport	Newport	September 1	September 30	\$ 194	\$ 64	\$ 54	\$ 174	\$ 56	\$ 20.00	\$ (2.00)
RI	Providence / Bristol	Providence / Bristol			\$ 155	\$ 64	\$ 54	\$ 156	\$ 51	\$ (1.00)	\$ 3.00
SC	Charleston	Charleston / Berkeley / Dorchester	October 1	November 30	\$ 227	\$ 79	\$ 69	\$ 198	\$ 61	\$ 29.00	\$ 8.00
SC	Charleston	Charleston / Berkeley / Dorchester	December 1	February 28	\$ 195	\$ 79	\$ 69	\$ 166	\$ 61	\$ 29.00	\$ 8.00
SC	Charleston	Charleston / Berkeley / Dorchester	March 1	May 31	\$ 238	\$ 79	\$ 69	\$ 226	\$ 61	\$ 12.00	\$ 8.00
SC	Charleston	Charleston / Berkeley / Dorchester	June 1	September 30	\$ 227	\$ 79	\$ 69	\$ 198	\$ 61	\$ 29.00	\$ 8.00
SC	Columbia	Richland / Lexington			\$ 112	\$ 64	\$ 54	\$ 109	\$ 51	\$ 3.00	\$ 3.00
SC	Hilton Head	Beaufort	October 1	October 31	\$ 162	\$ 69	\$ 59	\$ 114	\$ 51	\$ 48.00	\$ 8.00
SC	Hilton Head	Beaufort	November 1	February 28	\$ 122	\$ 69	\$ 59	\$ 114	\$ 51	\$ 8.00	\$ 8.00
SC	Hilton Head	Beaufort	March 1	May 31	\$ 172	\$ 69	\$ 59	\$ 166	\$ 51	\$ 6.00	\$ 8.00
SC	Hilton Head	Beaufort	June 1	August 31	\$ 235	\$ 69	\$ 59	\$ 166	\$ 51	\$ 69.00	\$ 8.00
SC	Hilton Head	Beaufort	September 1	September 30	\$ 162	\$ 69	\$ 59	\$ 114	\$ 51	\$ 48.00	\$ 8.00
SC	Myrtle Beach	Horry	October 1	March 31	\$ 104	\$ 69	\$ 59	\$ 94	\$ 51	\$ 10.00	\$ 8.00
SC	Myrtle Beach	Horry	April 1	May 31	\$ 129	\$ 69	\$ 59	\$ 111	\$ 51	\$ 18.00	\$ 8.00

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
SC	Myrtle Beach	Horry	June 1	August 31	\$ 203	\$ 69	\$ 59	\$ 166	\$ 51	\$ 37.00	\$ 8.00
SC	Myrtle Beach	Horry	September 1	September 30	\$ 104	\$ 69	\$ 59	\$ 94	\$ 51	\$ 10.00	\$ 8.00
SD	Deadwood / Spearfish	Lawrence	October 1	May 31	\$ 98	\$ 74	\$ 64	\$ 94	\$ 51	\$ 4.00	\$ 13.00
SD	Deadwood / Spearfish	Lawrence	June 1	September 30	\$ 157	\$ 74	\$ 64	\$ 130	\$ 51	\$ 27.00	\$ 13.00
SD	Hot Springs	Fall River / Custer	October 1	May 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 61	\$ 4.00	\$ (7.00)
SD	Hot Springs	Fall River / Custer	June 1	September 30	\$ 149	\$ 64	\$ 54	\$ 114	\$ 61	\$ 35.00	\$ (7.00)
SD	Rapid City	Pennington	October 1	May 31	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
SD	Rapid City	Pennington	June 1	August 31	\$ 169	\$ 64	\$ 54	\$ 148	\$ 51	\$ 21.00	\$ 3.00
SD	Rapid City	Pennington	September 1	September 30	\$ 98	\$ 64	\$ 54	\$ 94	\$ 51	\$ 4.00	\$ 3.00
TN	Brentwood / Franklin	Williamson			\$ 125	\$ 69	\$ 59	\$ 129	\$ 51	\$ (4.00)	\$ 8.00
TN	Chattanooga	Hamilton			\$ 109	\$ 64	\$ 54	\$ 107	\$ 51	\$ 2.00	\$ 3.00
TN	Knoxville	Knox			\$ 103	\$ 64	\$ 54	\$ 97	\$ 46	\$ 6.00	\$ 8.00
TN	Memphis	Shelby			\$ 123	\$ 69	\$ 59	\$ 121	\$ 51	\$ 2.00	\$ 8.00
TN	Nashville	Davidson	October 1	November 30	\$ 234	\$ 79	\$ 69	\$ 179	\$ 51	\$ 55.00	\$ 18.00
TN	Nashville	Davidson	December 1	January 31	\$ 187	\$ 79	\$ 69	\$ 179	\$ 51	\$ 8.00	\$ 18.00
TN	Nashville	Davidson	February 1	June 30	\$ 230	\$ 79	\$ 69	\$ 179	\$ 51	\$ 51.00	\$ 18.00
TN	Nashville	Davidson	July 1	August 31	\$ 207	\$ 79	\$ 69	\$ 173	\$ 51	\$ 34.00	\$ 18.00
TN	Nashville	Davidson	September 1	September 30	\$ 234	\$ 79	\$ 69	\$ 173	\$ 51	\$ 61.00	\$ 18.00
TX	Arlington / Fort Worth / Grapevine	Tarrant County / City of Grapevine			\$ 167	\$ 64	\$ 54	\$ 164	\$ 51	\$ 3.00	\$ 3.00
TX	Austin	Travis	October 1	October 31	\$ 158	\$ 64	\$ 54	\$ 145	\$ 51	\$ 13.00	\$ 3.00
TX	Austin	Travis	November 1	January 31	\$ 140	\$ 64	\$ 54	\$ 145	\$ 51	\$ (5.00)	\$ 3.00
TX	Austin	Travis	February 1	June 30	\$ 161	\$ 64	\$ 54	\$ 160	\$ 51	\$ 1.00	\$ 3.00
TX	Austin	Travis	July 1	August 31	\$ 131	\$ 64	\$ 54	\$ 145	\$ 51	\$ (14.00)	\$ 3.00
TX	Austin	Travis	September 1	September 30	\$ 158	\$ 64	\$ 54	\$ 145	\$ 51	\$ 13.00	\$ 3.00
TX	Big Spring	Howard			\$ 136	\$ 64	\$ 54	\$ 101	\$ 51	\$ 35.00	\$ 3.00
TX	Corpus Christi	Nueces			\$ 104	\$ 64	\$ 54	\$ 110	\$ 46	\$ (6.00)	\$ 8.00
TX	Dallas	Dallas	October 1	November 30	\$ 161	\$ 69	\$ 59	\$ 157	\$ 56	\$ 4.00	\$ 3.00
TX	Dallas	Dallas	December 1	August 31	\$ 154	\$ 69	\$ 59	\$ 149	\$ 56	\$ 5.00	\$ 3.00
TX	Dallas	Dallas	September 1	September 30	\$ 161	\$ 69	\$ 59	\$ 157	\$ 56	\$ 4.00	\$ 3.00
TX	Galveston	Galveston	October 1	May 31	\$ 99	\$ 64	\$ 54	\$ 105	\$ 51	\$ (6.00)	\$ 3.00
TX	Galveston	Galveston	June 1	July 31	\$ 139	\$ 64	\$ 54	\$ 131	\$ 51	\$ 8.00	\$ 3.00
TX	Galveston	Galveston	August 1	September 30	\$ 99	\$ 64	\$ 54	\$ 105	\$ 51	\$ (6.00)	\$ 3.00
TX	Houston	Montgomery / Fort Bend / Harris			\$ 122	\$ 69	\$ 59	\$ 131	\$ 51	\$ (9.00)	\$ 8.00
TX	Midland / Odessa	Midland / Andrews / Ector / Martin			\$ 183	\$ 64	\$ 54	\$ 142	\$ 51	\$ 41.00	\$ 3.00
TX	Pecos	Reeves			\$ 134	\$ 59	\$ 49	\$ 154	\$ 56	\$ (20.00)	\$ (7.00)
TX	Plano	Collin			\$ 122	\$ 64	\$ 54	\$ 121	\$ 46	\$ 1.00	\$ 8.00
TX	Round Rock	Williamson			\$ 102	\$ 64	\$ 54	\$ 103	\$ 46	\$ (1.00)	\$ 8.00
TX	San Antonio	Bexar			\$ 124	\$ 64	\$ 54	\$ 126	\$ 51	\$ (2.00)	\$ 3.00
TX	South Padre Island	Cameron	October 1	February 28	\$ 99	\$ 59	\$ 49	\$ 94	\$ 46	\$ 5.00	\$ 3.00
TX	South Padre Island	Cameron	March 1	July 31	\$ 115	\$ 59	\$ 49	\$ 117	\$ 46	\$ (2.00)	\$ 3.00
TX	South Padre Island	Cameron	August 1	September 30	\$ 99	\$ 59	\$ 49	\$ 94	\$ 46	\$ 5.00	\$ 3.00
TX	Waco	McLennan	October 1	February 28	\$ 107	\$ 64	\$ 54	\$ 105	\$ 46	\$ 2.00	\$ 8.00
TX	Waco	McLennan	March 1	April 30	\$ 123	\$ 64	\$ 54	\$ 105	\$ 46	\$ 18.00	\$ 8.00
TX	Waco	McLennan	May 1	September 30	\$ 107	\$ 64	\$ 54	\$ 105	\$ 46	\$ 2.00	\$ 8.00
UT	Moab	Grand	October 1	October 31	\$ 208	\$ 69	\$ 59	\$ 181	\$ 61	\$ 27.00	\$ (2.00)
UT	Moab	Grand	November 1	February 28	\$ 105	\$ 69	\$ 59	\$ 94	\$ 61	\$ 11.00	\$ (2.00)
UT	Moab	Grand	March 1	September 30	\$ 208	\$ 69	\$ 59	\$ 181	\$ 61	\$ 27.00	\$ (2.00)

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STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
UT	Park City	Summit	October 1	November 30	\$ 182	\$ 79	\$ 69	\$ 139	\$ 66	\$ 43.00	\$ 3.00
UT	Park City	Summit	December 1	March 31	\$ 342	\$ 79	\$ 69	\$ 259	\$ 66	\$ 83.00	\$ 3.00
UT	Park City	Summit	April 1	September 30	\$ 182	\$ 79	\$ 69	\$ 139	\$ 66	\$ 43.00	\$ 3.00
UT	Provo	Utah			\$ 101	\$ 64	\$ 54	\$ 101	\$ 46	\$ -	\$ 8.00
UT	Salt Lake City	Salt Lake / Tooele			\$ 128	\$ 64	\$ 54	\$ 125	\$ 46	\$ 3.00	\$ 8.00
VA	Blacksburg	Montgomery	October 1	October 31	\$ 123	\$ 59	\$ 49	\$ 98	\$ 46	\$ 25.00	\$ 3.00
VA	Blacksburg	Montgomery	November 1	June 30	\$ 105	\$ 59	\$ 49	\$ 98	\$ 46	\$ 7.00	\$ 3.00
VA	Blacksburg	Montgomery	July 1	September 30	\$ 123	\$ 59	\$ 49	\$ 117	\$ 46	\$ 6.00	\$ 3.00
VA	Charlottesville	City of Charlottesville / Albemarle			\$ 126	\$ 69	\$ 59	\$ 132	\$ 61	\$ (6.00)	\$ (2.00)
VA	Loudoun	Loudoun			\$ 116	\$ 69	\$ 59	\$ 107	\$ 51	\$ 9.00	\$ 8.00
VA	Lynchburg	Campbell / Lynchburg City			\$ 105	\$ 64	\$ 54	\$ 99	\$ 51	\$ 6.00	\$ 3.00
VA	Richmond	City of Richmond			\$ 145	\$ 64	\$ 54	\$ 147	\$ 56	\$ (2.00)	\$ (2.00)
VA	Roanoke	City limits of Roanoke			\$ 122	\$ 59	\$ 49	\$ 111	\$ 51	\$ 11.00	\$ (2.00)
VA	Virginia Beach	City of Virginia Beach	October 1	May 31	\$ 117	\$ 64	\$ 54	\$ 99	\$ 51	\$ 18.00	\$ 3.00
VA	Virginia Beach	City of Virginia Beach	June 1	August 31	\$ 222	\$ 64	\$ 54	\$ 180	\$ 51	\$ 42.00	\$ 3.00
VA	Virginia Beach	City of Virginia Beach	September 1	September 30	\$ 117	\$ 64	\$ 54	\$ 99	\$ 51	\$ 18.00	\$ 3.00
VA	Wallops Island	Accomack	October 1	June 30	\$ 124	\$ 64	\$ 54	\$ 110	\$ 51	\$ 14.00	\$ 3.00
VA	Wallops Island	Accomack	July 1	August 31	\$ 244	\$ 64	\$ 54	\$ 205	\$ 51	\$ 39.00	\$ 3.00
VA	Wallops Island	Accomack	September 1	September 30	\$ 124	\$ 64	\$ 54	\$ 110	\$ 51	\$ 14.00	\$ 3.00
VA	Williamsburg / York	James City / York Counties / City of Williamsb	October 1	December 31	\$ 114	\$ 64	\$ 54	\$ 98	\$ 51	\$ 16.00	\$ 3.00
VA	Williamsburg / York	James City / York Counties / City of Williamsb	January 1	March 31	\$ 103	\$ 64	\$ 54	\$ 94	\$ 51	\$ 9.00	\$ 3.00
VA	Williamsburg / York	James City / York Counties / City of Williamsb	April 1	August 31	\$ 130	\$ 64	\$ 54	\$ 115	\$ 51	\$ 15.00	\$ 3.00
VA	Williamsburg / York	James City / York Counties / City of Williamsb	September 1	September 30	\$ 114	\$ 64	\$ 54	\$ 98	\$ 51	\$ 16.00	\$ 3.00
VT	Burlington	Chittenden	October 1	October 31	\$ 154	\$ 69	\$ 59	\$ 134	\$ 61	\$ 20.00	\$ (2.00)
VT	Burlington	Chittenden	November 1	May 31	\$ 111	\$ 69	\$ 59	\$ 103	\$ 61	\$ 8.00	\$ (2.00)
VT	Burlington	Chittenden	June 1	September 30	\$ 154	\$ 69	\$ 59	\$ 134	\$ 61	\$ 20.00	\$ (2.00)
VT	Manchester	Bennington	October 1	October 31	\$ 215	\$ 79	\$ 69	\$ 125	\$ 66	\$ 90.00	\$ 3.00
VT	Manchester	Bennington	November 1	July 31	\$ 172	\$ 79	\$ 69	\$ 105	\$ 66	\$ 67.00	\$ 3.00
VT	Manchester	Bennington	August 1	September 30	\$ 215	\$ 79	\$ 69	\$ 125	\$ 66	\$ 90.00	\$ 3.00
VT	Montpelier	Washington	October 1	October 31	\$ 179	\$ 69	\$ 59	\$ 126	\$ 56	\$ 53.00	\$ 3.00
VT	Montpelier	Washington	November 1	July 31	\$ 134	\$ 69	\$ 59	\$ 126	\$ 56	\$ 8.00	\$ 3.00
VT	Montpelier	Washington	August 1	September 30	\$ 179	\$ 69	\$ 59	\$ 126	\$ 56	\$ 53.00	\$ 3.00
VT	Stowe	Lamoille	October 1	November 30	\$ 152	\$ 79	\$ 69	\$ 135	\$ 66	\$ 17.00	\$ 3.00
VT	Stowe	Lamoille	December 1	February 28	\$ 167	\$ 79	\$ 69	\$ 135	\$ 66	\$ 32.00	\$ 3.00
VT	Stowe	Lamoille	March 1	September 30	\$ 152	\$ 79	\$ 69	\$ 135	\$ 66	\$ 17.00	\$ 3.00
VT	White River Junction	Windsor	October 1	October 31	\$ 118	\$ 64	\$ 54	\$ 110	\$ 61	\$ 8.00	\$ (7.00)
VT	White River Junction	Windsor	November 1	May 31	\$ 103	\$ 64	\$ 54	\$ 98	\$ 61	\$ 5.00	\$ (7.00)
VT	White River Junction	Windsor	June 1	September 30	\$ 118	\$ 64	\$ 54	\$ 110	\$ 61	\$ 8.00	\$ (7.00)
WA	Everett / Lynnwood	Snohomish	October 1	May 31	\$ 116	\$ 74	\$ 64	\$ 113	\$ 56	\$ 3.00	\$ 8.00
WA	Everett / Lynnwood	Snohomish	June 1	August 31	\$ 139	\$ 74	\$ 64	\$ 138	\$ 56	\$ 1.00	\$ 8.00
WA	Everett / Lynnwood	Snohomish	September 1	September 30	\$ 116	\$ 74	\$ 64	\$ 113	\$ 56	\$ 3.00	\$ 8.00
WA	Ocean Shores	Grays Harbor	October 1	June 30	\$ 111	\$ 74	\$ 64	\$ 102	\$ 56	\$ 9.00	\$ 8.00
WA	Ocean Shores	Grays Harbor	July 1	August 31	\$ 146	\$ 74	\$ 64	\$ 133	\$ 56	\$ 13.00	\$ 8.00
WA	Ocean Shores	Grays Harbor	September 1	September 30	\$ 111	\$ 74	\$ 64	\$ 102	\$ 56	\$ 9.00	\$ 8.00
WA	Olympia / Tumwater	Thurston	October 1	October 31	\$ 120	\$ 74	\$ 64	\$ 127	\$ 56	\$ (7.00)	\$ 8.00
WA	Olympia / Tumwater	Thurston	November 1	August 31	\$ 140	\$ 74	\$ 64	\$ 127	\$ 57	\$ 13.00	\$ 7.00
WA	Olympia / Tumwater	Thurston	September 1	September 30	\$ 120	\$ 74	\$ 64	\$ 127	\$ 58	\$ (7.00)	\$ 6.00

FY2023 Per Diem Rates - Effective October 1, 2022

STATE	DESTINATION	COUNTY/LOCATION DEFINED	SEASON BEGIN	SEASON END	FY23 Lodging Rate	FY23 M&IE	FY 23 AZ M & IE	FY19 Lodging Rate	FY 19 AZ M&IE	Diff 19-23 Lodging	Diff 19-23 AZ Meals
WA	Port Angeles / Port Townsend	Clallam / Jefferson	October 1	June 30	\$ 113	\$ 74	\$ 64	\$ 108	\$ 66	\$ 5.00	\$ (2.00)
WA	Port Angeles / Port Townsend	Clallam / Jefferson	July 1	August 31	\$ 206	\$ 74	\$ 64	\$ 161	\$ 66	\$ 45.00	\$ (2.00)
WA	Port Angeles / Port Townsend	Clallam / Jefferson	September 1	September 30	\$ 113	\$ 74	\$ 64	\$ 108	\$ 66	\$ 5.00	\$ (2.00)
WA	Richland / Pasco	Benton / Franklin			\$ 105	\$ 69	\$ 59	\$ 97	\$ 56	\$ 8.00	\$ 3.00
WA	Seattle	King	October 1	October 31	\$ 232	\$ 79	\$ 69	\$ 189	\$ 66	\$ 43.00	\$ 3.00
WA	Seattle	King	November 1	April 30	\$ 176	\$ 79	\$ 69	\$ 189	\$ 67	\$ (13.00)	\$ 2.00
WA	Seattle	King	May 1	September 30	\$ 232	\$ 79	\$ 69	\$ 257	\$ 66	\$ (25.00)	\$ 3.00
WA	Spokane	Spokane			\$ 114	\$ 74	\$ 64	\$ 105	\$ 51	\$ 9.00	\$ 13.00
WA	Tacoma	Pierce			\$ 126	\$ 69	\$ 59	\$ 121	\$ 61	\$ 5.00	\$ (2.00)
WA	Vancouver	Clark / Cowlitz / Skamania	October 1	October 31	\$ 182	\$ 74	\$ 64	\$ 184	\$ 56	\$ (2.00)	\$ 8.00
WA	Vancouver	Clark / Cowlitz / Skamania	November 1	May 31	\$ 152	\$ 74	\$ 64	\$ 150	\$ 56	\$ 2.00	\$ 8.00
WA	Vancouver	Clark / Cowlitz / Skamania	June 1	September 30	\$ 182	\$ 74	\$ 64	\$ 184	\$ 56	\$ (2.00)	\$ 8.00
WI	Appleton	Outagamie			\$ 103	\$ 59	\$ 49	\$ 100	\$ 51	\$ 3.00	\$ (2.00)
WI	Brookfield / Racine	Waukesha / Racine			\$ 103	\$ 64	\$ 54	\$ 107	\$ 46	\$ (4.00)	\$ 8.00
WI	Madison	Dane	October 1	October 31	\$ 131	\$ 64	\$ 54	\$ 127	\$ 51	\$ 4.00	\$ 3.00
WI	Madison	Dane	November 1	March 31	\$ 109	\$ 64	\$ 54	\$ 107	\$ 51	\$ 2.00	\$ 3.00
WI	Madison	Dane	April 1	September 30	\$ 131	\$ 64	\$ 54	\$ 127	\$ 51	\$ 4.00	\$ 3.00
WI	Milwaukee	Milwaukee	October 1	May 31	\$ 128	\$ 64	\$ 54	\$ 120	\$ 56	\$ 8.00	\$ (2.00)
WI	Milwaukee	Milwaukee	June 1	July 31	\$ 149	\$ 64	\$ 54	\$ 120	\$ 57	\$ 29.00	\$ (3.00)
WI	Milwaukee	Milwaukee	August 1	September 30	\$ 128	\$ 64	\$ 54	\$ 120	\$ 58	\$ 8.00	\$ (4.00)
WI	Sturgeon Bay	Door	October 1	October 31	\$ 121	\$ 74	\$ 64	\$ 98	\$ 51	\$ 23.00	\$ 13.00
WI	Sturgeon Bay	Door	November 1	May 31	\$ 98	\$ 74	\$ 64	\$ 94	\$ 51	\$ 4.00	\$ 13.00
WI	Sturgeon Bay	Door	June 1	September 30	\$ 121	\$ 74	\$ 64	\$ 98	\$ 51	\$ 23.00	\$ 13.00
WI	Wisconsin Dells	Columbia	October 1	May 31	\$ 104	\$ 59	\$ 49	\$ 100	\$ 51	\$ 4.00	\$ (2.00)
WI	Wisconsin Dells	Columbia	June 1	August 31	\$ 132	\$ 59	\$ 49	\$ 120	\$ 51	\$ 12.00	\$ (2.00)
WI	Wisconsin Dells	Columbia	September 1	September 30	\$ 104	\$ 59	\$ 49	\$ 100	\$ 51	\$ 4.00	\$ (2.00)
WV	Charleston	Kanawha			\$ 109	\$ 64	\$ 54	\$ 107	\$ 46	\$ 2.00	\$ 8.00
WV	Morgantown	Monongalia			\$ 99	\$ 59	\$ 49	\$ 97	\$ 46	\$ 2.00	\$ 3.00
WY	Cody	Park	October 1	May 31	\$ 162	\$ 69	\$ 59	\$ 115	\$ 61	\$ 47.00	\$ (2.00)
WY	Cody	Park	June 1	September 30	\$ 282	\$ 69	\$ 59	\$ 172	\$ 61	\$ 110.00	\$ (2.00)
WY	Jackson / Pinedale	Teton / Sublette	October 1	May 31	\$ 207	\$ 79	\$ 69	\$ 152	\$ 66	\$ 55.00	\$ 3.00
WY	Jackson / Pinedale	Teton / Sublette	June 1	September 30	\$ 383	\$ 79	\$ 69	\$ 245	\$ 66	\$ 138.00	\$ 3.00

Average \$ 153.57 \$ 69.23 \$ 59.23 \$ 135.80 \$ 55.09 \$ 17.77 \$ 4.14

Average increase in lodging is \$17.77 per night and meals and incidentals is \$4.14 per day.



STATE OF ARIZONA

Joint Legislative Budget Committee

STATE
SENATE

1716 WEST ADAMS
PHOENIX, ARIZONA 85007

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BEN TOMA

DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Rebecca Perrera, Assistant Director

SUBJECT: Arizona Department of Administration/Automation Projects Fund - Review of FY 2023 Projects

Request

A.R.S. § 41-714 requires Committee review prior to any monies being expended from the Automation Projects Fund (APF). ADOA is requesting review for 2 projects. The ADOA request includes \$300,000 for the Arizona Department of Agriculture to initiate a procurement process to modernize the department's Information Technology (IT) applications. The request also includes \$300,000 for the Secretary of State (SOS) to conduct a feasibility study for an electronic public records storage solution.

Committee Options

The Committee has at least the following 2 options:

1. A favorable review of the request.
2. An unfavorable review of the request.

Under either option, the Committee may also consider the following provision:

- A. Upon completion of each consultant's assessment, the Department of Agriculture and the Secretary of State shall each submit a report to JLBC Staff on the results and recommendations from their consultant.

(Continued)

Key Points

ADOA requests the review of 2 automation projects:

- 1) \$300,000 to be used in the development of a Request for Proposals to modernize IT systems at the Department of Agriculture.
- 2) \$300,000 for the Secretary of State to conduct a feasibility study for an electronic public records storage solution.

Analysis

Department of Agriculture – IT Modernization and Cloud Migration

The FY 2023 budget appropriated \$2.0 million from the APF Department of Agriculture Subaccount to the Department of Agriculture to continue to modernize the department's IT systems and migrate them to the cloud. The department currently uses several IT systems that have reached their end-of-life expectancy.

ADOA is requesting Committee review of \$300,000 from the FY 2023 \$2.0 million Department of Agriculture APF appropriation to hire a consultant to assist the agency in documenting the business processes and requirements for the modernized IT system. The results of the consultant's work will be used to issue a Request for Proposal (RFP) to procure the new IT platform. This initial assessment is expected to be completed in February 2023. The department will request review of the remaining \$1.7 million at a later date once the RFP is issued. The Committee may consider Provision A requiring the department to report to the JLBC Staff on the outcome of the consultant's assessment.

Secretary of State (SOS) – Electronic Record Storage Feasibility Study

The FY 2023 budget appropriated \$300,000 from the APF Secretary of State Subaccount to SOS to conduct a feasibility study to implement an electronic records storage solution.

The department proposes to contract with a state-contracted consultant to conduct the feasibility study to determine what resources, staff and expertise are required to create a complete digital repository solution that will allow the State of Arizona to preserve electronic records.

The study will assist the agency in complying with Laws 2017, Chapter 11 relating to the storage of electronic records in addition to paper archives. The study will be completed in FY 2023. The Committee may consider Provision A requiring the SOS to submit a report to the JLBC Staff on the results and recommendations from the feasibility study.

RP:kp

Douglas A. Ducey
Governor



Andrew Tobin
Director

ARIZONA DEPARTMENT OF ADMINISTRATION

OFFICE OF THE DIRECTOR

100 NORTH FIFTEENTH AVENUE · SUITE 302
PHOENIX, ARIZONA 85007

(602) 542-1500

November 25, 2022

The Honorable David M. Gowan, Chairman
Arizona State Senate
Joint Legislative Budget Committee
1700 West Washington Street
Phoenix, Arizona 85007



The Honorable Regina E. Cobb, Vice-Chairman
Arizona House of Representatives
Joint Legislative Budget Committee
1700 West Washington Street
Phoenix, Arizona 85007

Dear Senator Gowan and Representative Cobb:

The Arizona Department of Administration (ADOA) is submitting this request for review of fiscal year 2023 Automation Projects Fund (APF) expenditure plans for the projects related to the Department of Agriculture—Information Technology Modernization Pre Contract Award Preparation, and the Secretary of State—Trusted Electronic Records Repository Feasibility Study. The monies have been appropriated to support APF expenditure plans. Additionally, ADOA is submitting this request for review of a fiscal year 2023 Non-Automation Project Fund expenditure plan for the project related to the Department of Economic Security—DCSS ATLAS Replacement. The monies have been appropriated to support the Non-APF expenditure plan.

The attached documents contain a detailed explanation of the proposed projects. We will be happy to meet with your staff to provide further explanation as appropriate.

Sincerely,

J.R. Sloan
State CIO

Enclosures

cc: Richard Stavneak, Director, JLBC

Matthew Gress, Director, OSPB
 Andy Tobin, Director ADOA
 Ashley Ruiz, Assistant Director, ADOA
 Rebecca Perrera, Assistant Director, JLBC Staff
 Jacob Wingate, Chief Financial Officer, ADOA/DBF
 J.R. Sloan, State CIO
 Duncan Spilsbury, OSPB Staff

Favorable Review Request Summary					
Agency	Project Name	APF Appropriation	Favorably Reviewed	Favorable Review Request	Review Not Yet Requested
AHA	Information Technology Modernization Pre Contract Award Preparation	\$2,000,000	\$0	\$300,000	\$1,700,000
STA	Trusted Electronic Records Repository Feasibility Study	\$300,000	\$0	\$300,000	\$0
DEA	DCSS ATLAS Replacement	\$58,738,364	\$21,639,879	\$33,120,387	\$3,978,098

ARIZONA

DEPARTMENT OF ADMINISTRATION
ARIZONA STRATEGIC ENTERPRISE TECHNOLOGY

Agency: Department of Agriculture

Project: Information Technology Modernization Pre Contract Award Preparation

Appropriation: IT Projects and Cloud Migration

CURRENT REQUEST

The Department of Administration on behalf of the Department of Agriculture is requesting favorable review of \$300,000.00 appropriated from the Automation Projects Fund in FY 2023 to support the non-development costs of the Information Technology Modernization Pre Contract Award Preparation project.

FY 2023 Appropriation	FY 2023 Favorably Reviewed	FY 2023 Current Request	FY 2023 APF Remaining Balance Not Yet Requested
\$2,000,000.00	\$0	\$300,000.00	\$1,700,000.00

PROJECT DESCRIPTION

Background

The Arizona Department of Agriculture (AZDA) is requesting funding to utilize qualified outside consultants to conduct an assessment in preparation for the Information Technology Modernization project. The selected contractor will conduct interviews and research to meet the objectives of the project and compile a report with detailed findings to include: the current state of business formation describing how the current processes within the identified core divisions work today - both from a public perspective and an internal business perspective; and the IT infrastructure, architecture and environments of relevant information technology systems, including capabilities and limitations, within the identified core divisions. The outcome of the assessment will also include documented high level requirements and a roadmap for achieving the next phase of this endeavor which is to develop the solution.

Solution

The assessment will provide recommendations to the Agency on how best to achieve the goal of developing a centralized licensing software solution to service the public and strengthen the business model. The agency has released a task order to collect quotes. The responses are expected before the end of November 2022, once the response range is identified an update will be provided by the agency and ADOA. The assessment is expected to begin in November, 2022 and be completed in February, 2023.

Benefits

The assessment will enable AZDA to make an informed decision on how to achieve the goals of the centralized licensing endeavor in the most advantageous manner. With a proper understanding of the current state of involved systems, processes, and applications, the Agency will be in a better position to evaluate potential options for creating the centralized licensing system. Documenting the detailed business requirements and shared understanding of the future state of the system strengthens the Agency's posture when issuing a Request for Proposal (RFP) to those partners who will execute and deliver on a licensing software tool/service that provides a single online location to elevate the application experience and organize all requests in a comprehensive, soft space for easy accessibility and robust retention. Successfully delivering a centralized licensing solution will allow the Agency to respond quickly to requests, consistently capture data in a singular soft space, and support the creation of measurable outcomes and reports.

PROJECT GOALS/MILESTONES

Description	Start Date (Est.)	End Date (Est.)	Duration (weeks/months)
Procurement: Task order request issue date and questions due	10/13/2022	10/28/2022	2 weeks
Procurement: Task order response date	10/13/2022	11/23/2022	6 weeks
Procurement: Task order response review and award	11/24/2022	11/30/2022	1 week
Professional Services: Vendor partner assessment of the Agency's centralized licensing processes, tool, procedures, and requirements gathering	12/01/2022	02/24/2023	12 weeks

PROJECT COST DETAIL**Professional Services**

\$300,000

Vendor/Contractor assessment of the Agency's centralized licensing processes, tool, procedures, and requirements gathering

Total Non-Development Cost for FY 2023**\$300,000**

ARIZONA

DEPARTMENT OF ADMINISTRATION
ARIZONA STRATEGIC ENTERPRISE TECHNOLOGY

Agency: Secretary of State-State Library, Archives and Records Management

Project: Trusted Electronic Records Repository Feasibility Study

Appropriation: Electronic Record Storage Feasibility Study

CURRENT REQUEST

The Department of Administration on behalf of the Secretary of State, is requesting favorable review of \$300,000 appropriated from the Automation Projects Funds in FY 2023 to support the non-development of a Trusted Electronic Records Repository Feasibility Study.

FY 2023 Appropriation	FY 2023 Favorably Reviewed	FY 2023 Current Request	FY 2023 APF Remaining Balance Not Yet Requested
\$300,000	\$0	\$300,000	\$0

PROJECT DESCRIPTION

Background

Currently, the State Archives has neither the infrastructure nor funding to store and preserve permanent records in an electronic format adequately. This problem is systemic throughout the entire state government as the Arizona State Library, Archives and Records Management Branch (ARM) is the terminal destination of all long-term and permanent public records created by the State's government bodies per ARS 41-151.09. Therefore, ARM is requesting funding to hire **MSS Business Transformation Advisory (MSSBTA)**, a state-contracted consultant, for a feasibility study to make a recommendation for the resources needed to store the state's permanent digital records in a Trustworthy Digital Repository (ISO, 16363).

Solution

The study's main objectives are to report on various approaches to implementing and operating a digital records program at a statewide-level and determine the infrastructure, monies, and staffing required to create and maintain a long-term digital repository solution for ARM. MSSBTA will be responsible for working directly with state agencies in tandem with ARM to audit permanent electronic records, systems, and workflows while gathering other relevant information as needed and conducting research and providing reports about how other state and federal government entities store electronic records. They will be partnering with Knowledge Preservation, a subcontractor with decades of experience in data, records retention, records disposition, compliance, privacy laws and record-keeping strategy.

Benefits

The results of the feasibility study will determine what resources, staff and expertise are required to create a complete digital repository solution that will allow the State of Arizona to move into the digital age of archives and records management. As part of the passing of legislation in 2017, ARM is currently amidst a pilot project with the Clerks of the Superior Courts to develop a nascent digital repository for the Superior Courts' permanent records. This pilot project is funded by the courts and meant to serve as a proof-of-concept for a repository for the State's permanent digital records. The results of the feasibility study combined with the progress of the pilot project will serve to create a practical strategic plan for a scalable, long-term solution that will preserve the essential and historic electronic records of Arizona.

PROJECT GOALS/MILESTONES

Description	Start Date (Est.)	End Date (Est.)	Duration (weeks/months)
Organize-Meet with project sponsor to finalize list of objectives and priorities, establish project management procedures, and conduct kickoff meetings with agency representatives.	1/1/2023	1/15/2023	2 weeks
Analyze-Survey internal and external stakeholders in weekly sprints, audit electronic records systems and workflows, necessary inputs and outputs to achieve project goals. Consolidate results.	1/15/2023	6/15/2023	5 months
External Survey-Evaluate exemplary electronic records programs to determine success factors and best practices. Develop lists and reports for recommendations.	3/15/2023	5/1/2023	6 weeks
Recommend-Develop recommendations and present roadmap for transition to future state repository. Present deliverables based on project expectations.	5/1/2023	7/1/2023	2 months

PROJECT COST DETAIL

Professional Services – Outside consultation services provided by MSSBTA and Knowledge Preservation \$300,000

Total Development Cost for FY 2023 \$300,000



STATE OF ARIZONA

Joint Legislative Budget Committee

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BEN TOMA

DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Ryan Fleischman, Senior Fiscal Analyst

SUBJECT: Department of Child Safety - Review of Line Item Transfers

Request

Pursuant to an FY 2023 General Appropriation Act footnote, the Committee is responsible for reviewing the transfer of monies between most Department of Child Safety (DCS) line items. DCS is submitting for Committee review technical transfers to reflect allocations of federal funding and the allocation of \$16,403,700 appropriated in FY 2023 for salary increases to various line items.

Committee Options

As this is a technical matter, the JLBC Staff recommends a favorable review of the transfer.

Key Points

- 1) To reflect expected General Fund and Expenditure Authority usage, DCS requests that \$10.0 million in General Fund monies be transferred from the operating budget to the following line items with corresponding Expenditure Authority changes for no net overall changes in any line item:
 - Foster Home Placement \$5.0 million
 - Adoption Services \$4.0 million
 - Extended Foster Care \$1.0 million
- 2) DCS also requests allocations of \$16.4 million appropriated in FY 2023 for salary increases to various line items.

(Continued)

Analysis

The FY 2023 General Appropriation Act (Laws 2022, Chapter 313) included an increase of \$10.0 million from the General Fund and a corresponding decrease in Federal Expenditure Authority to the DCS operating budget to remove a one-time fund shift in the FY 2022 budget associated with enhanced matching federal funding originally authorized by the Families First Coronavirus Response Act.

Rather than use these monies in the operating budget, DCS plans to use the \$10.0 million of General Fund monies in the following line items with corresponding decreases in Child Safety Expenditure Authority:

- Foster Home Placement \$5.0 million
- Adoption Services \$4.0 million
- Extended Foster Care \$1.0 million

The transfer out of \$10.0 million GF from the operating budget will be offset by a corresponding Child Safety Expenditure Authority increase of \$10.0 million for no net change in total funding in any line item.

DCS also requests \$16.4 million that was appropriated in FY 2023 for state employee salary increases in a lump sum be allocated to the following line items for FY 2023:

- Caseworkers: \$7.8 million
- Operating Budget: \$7.1 million
- Office of Child Welfare Investigations: \$886,600
- Comprehensive Health Plan Administration: \$474,800
- Inspections Bureau: \$110,900
- Records Retention: \$23,600
- General Counsel: \$13,400

RF:kp



ARIZONA
DEPARTMENT
of CHILD SAFETY

Mike Faust, Director
Douglas A. Ducey, Governor

October 31, 2022

David Gown
Chairman
Joint Legislative Budget Committee
1716 West Washington
Phoenix, Arizona 85007



Dear Senator Gowan:

The Department requests to be placed on the Joint Legislative Budget Committee agenda for the following requests:

1. Realignment of One-time Federal Funding Shift Request for Proper Line Items – FY23
2. Salary Increase SLI Reallocation Request – FY23

1. Realignment of FMAP Funding to Proper Line Items – FY23

The Department requests realignment of \$10 Million General Fund increase and \$10 Million Expenditure Authority decrease in FY 23. The alignment is requested to correctly apply the funding to the FMAP impacted special line items: Adoption Services, Foster Home Placement, Extended Foster Care.

- Operating Lump Sum: In FY 23, the Department Operating Lump Sum budget included an increase of \$10 million from the General Fund and decrease to Expenditure Authority to reversal of 1x funding shift associated with enhanced FMAP. The Department's requests the FMAP adjustments be reflected in the SLI's that incur FMAP eligible expenses¹.
- The Department requests the following realignment:

Special Line Item	Expenditure Authority (in \$1,000)	General Fund (in \$1,000)
Operating Lump Sum	\$10,000	(\$10,000)
Adoption	(\$4,000)	\$4,000

¹ Placing these FMAP adjustments in Adoption Services, Extended Foster Care and Foster Care Placement will allow these SLI's to be at the correct funding source baseline from FY 21.

Extended Foster Care	(\$1,000)	\$1,000
Foster Care	(\$5,000)	\$5,000
TOTAL	\$0.00	\$0.00

- Table below presents current and proposed FY23 Expenditure Authority and General Fund allocations for the impacted line items:

Special Line Item	Current		Proposed	
	Expenditure Authority (in \$1,000)	General Fund (in \$1,000)	Expenditure Authority (in \$1,000)	General Fund (in \$1,000)
Operating Lump Sum	\$31,941.1	\$73,413.8	\$41,941.1	\$63,413.8
Adoption	\$174,847.0	\$80,965.8	\$170,847.0	\$84,965.8
Extended Foster Care	\$7,153.9	\$9,883.3	\$6,153.9	\$10,883.3
Foster Care	\$27,130.9	\$17,825.5	\$22,130.9	\$22,825.5

2. FY 2023 Salary Increase SLI Reallocation Request

As part of FY 2023 pay increases enacted by Laws 2022, Chapter 313, the Department of Child Safety has been appropriated funds for 10% minimum state employee salary increase and additional 10% increase for select positions. The legislation has required the Department to transfer the monies in Salary Increases line item to the appropriate line items. The Department requests allocations of appropriated FY 2023 Salary Increases funding to the relevant appropriations:

\$ In \$1,000s Special Line Item	FY 2023 General Fund Appropriation Request	FY 2023 TANF Appropriation Request	FY 2023 DCS Expenditure Authority Appropriation Request	FY 2023 Licensing Fund Appropriation Request	FY 2023 CHP Expenditure Authority Appropriation Request	Grand Total Request
Salary Increase	-\$12,161.9	-\$3,686.5	-\$474.8	-\$80.5	\$0	-\$16,403.7
Operating Lump Sum	\$4,986.4	\$2,009.6		\$80.5	\$0	\$7,076.5
General Counsel	\$13.4	\$0		\$0	\$0	\$13.4
Caseworkers	\$6,148.1	\$1,669.9		\$0	\$0	\$7,817.9
Office of Child Welfare Investigations	\$886.6	\$0		\$0	\$0	\$886.6
Records Retention	\$23.6	\$0		\$0	\$0	\$23.6
Inspection Bureau	\$103.9	\$7.0		\$0	\$0	\$110.9
Comprehensive Health Plan (CHP) Administration	\$0	\$0		\$0	\$474.8	\$474.8
	\$12,161.9	\$3,686.5	\$0	\$80.5	\$474.8	\$16,403.7

Sincerely,

Violeta Pivac

Violeta Pivac
Budget Director

Cc:

Mike Faust, Director, Arizona Department of Child Safety

Robert Navarro, Deputy Director, Arizona Department of Child Safety

Reynaldo Saenz, Assistant Director of Finance and Accounting, Department of Child Safety

Jonathan Perkins, Budget Analyst, Governor's Office of Strategic Planning and Budgeting

Blake Tonn, Budget Analyst, Governor's Office of Strategic Planning and Budgeting

Ryan Fleischman, JLBC Analyst, Joint Legislative Budget



STATE OF ARIZONA

Joint Legislative Budget Committee

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BEN TOMA

DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Patrick Moran, Assistant Director

SUBJECT: Department of Education - Review of AzSCI Science Contract Renewal

Request

Pursuant to A.R.S. § 15-741.03, the Arizona Department of Education (ADE) requests Committee review of its contract renewal for the statewide assessment in science.

Committee Options

The Committee has at least the following 2 options:

1. A favorable review of the request.
2. An unfavorable review of the request.

Key Points

- 1) Statute requires ADE to seek JLBC review of contract renewals for the statewide assessment. The science assessment contract (AzSCI) expires in April 2023.
- 2) Total AzSCI Assessment costs will be \$2.1 million in FY 2024, or a decrease of \$(70,400) compared with estimated FY 2023 costs.

Analysis

A.R.S. § 15-741 allows the State Board of Education to administer statewide assessments in science, though students may not be required to meet or exceed the assessment.

(Continued)

A.R.S. § 15-741.03 requires ADE to seek JLBC review to establish or renew a contract for any portion of the statewide assessment. The AzSCI contract will expire in April 2023. As a result, ADE is submitting the contract renewal for Committee review.

In FY 2024, the AzSCI Assessment will be administered to students in grades 5, 8, and 11. ADE estimates that AzSCI Assessment testing will cost approximately \$2.1 million in FY 2024, or a decrease of \$(70,400) from estimated FY 2023 costs. This cost includes \$310,800 for test development, \$690,700 for test administration, \$186,300 for scoring and reporting, and \$886,700 for program management.

PM:lm



Arizona Department of Education
Office of Superintendent Kathy Hoffman

November 22, 2022

The Honorable David Gowan
Chairman, Joint Legislative Budget Committee
Arizona State House of Representatives
1700 West Washington Street
Phoenix, AZ 85007

Dear Senator Gowan,

The purpose of this letter is to request that one item be included on the agenda for consideration at the next meeting of the Joint Legislative Budget Committee (JLBC) in order to fulfil the statutory requirements as outlined below.

1. A.R.S. 15-741.03, which prohibits the Department of Education from renewing any portion of a statewide assessment contract without JLBC review. The AzSCI (Arizona's Science Assessment) contract is expiring on April 3, 2022 and the Department is seeking JLBC review to renew the contract for an additional year. Additionally, the Department anticipates that it will submit an additional two contract extensions in future years to conform with actions taken by the State Board of Education at the September Board meeting. Without renewing this contract the Department will have to issue a Request for Proposals for a new science assessment which is not aligned with the 5-year assessment plan adopted by the State Board of Education.

Please do not hesitate to contact my office with any questions.

Sincerely,

Aaron Wonders
Deputy Associate Superintendent, Policy and Government Relations
Arizona Department of Education

AzSCI Contract Year 7

Total All Inclusive Cost Per Student and Total Cost								
(Based on 86,000 students per grade for AzSCI in Grade 5, 8, and HS; 2% annual growth in student population)								
Year 1 17-18			Year 2 18-19			Year 3 19-20		
Number of Students Tested	Cost Per Student	Total Cost	Number of Students Tested	Cost Per Student	Total Cost	Number of Students Tested	Cost Per Student	Total Cost
258,000	4.83	1,246,140.00	263,160	6.20	1,631,592.00	268,420	7.83	2,101,728.60

Year 4 20-21			Year 5 21-22			Year 6 22-23		
Number of Students Tested	Cost Per Student	Total Cost	Number of Students Tested	Cost Per Student	Total Cost	Number of Students Tested	Cost Per Student	Total Cost
273,790	8.81	2,412,089.90	279,265	7.89	2,203,400.85	284,850	7.53	2,144,920.50

Year 7 23-24		
Number of Students Tested	Cost Per Student	Total Cost
290,550	7.14	2,074,527.00

Estimated Expenses by Major Task Areas							
Task Area	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7
Test Development	214,975.94	530,352.45	632,076.69	486,178.19	408,007.35	399,805.83	310,797.89
Test Administration	607,336.77	562,887.27	660,707.82	763,562.61	728,223.40	698,695.87	690,736.94
Scoring, Reporting, Technical/Psychometrics	54,751.05	49,041.89	114,985.82	307,504.36	185,321.02	181,717.43	186,332.06
Program Management	369,076.24	489,310.39	693,958.27	854,844.74	881,849.08	864,701.37	886,660.11
Total annual cost:	1,246,140.00	1,631,592.00	2,101,728.60	2,412,089.90	2,203,400.85	2,144,920.50	2,074,527.00

Scope of Work: April 2023 – March 2024

AzSCI Test Development Activities

1. Estimated item development plan for embedded field test in 2025

a. New Development

Grade	Cluster Sets	Independent Sets
5	6	12
8	6	12
11	5	10

b. Revise/Refield Test in Sp25 or after:

AzSCI Contract Year 7

Grade	Cluster Sets	Independent Sets
5	1	0
8	1	0
11	1	1

2. Embedded Field Test Test Design

AzSCI Test Design: Grades 3–5, 6–8, and 11				
Unit	Operational Items from Independent (IN) Sets	Operational Items from Cluster (CL) Sets	FT Items from IN and CL Sets	Total Number of Items
1	15 items (from at least 5 IN sets)	n/a	5 items (from 2 IN sets)	20
2	n/a	15 items (from 3 CL sets)	5 items (from 1 CL set)	20
3	n/a	20 items (from 4 CL sets)	n/a	20

3. Item/Test Development Process – Online Forms

- a. Item Phenomena and Outline Review
- b. Item review in ABBI (2 rounds)
- c. Forms Review in ABBI (2 rounds)
- d. Forms Review in TestNav (3 rounds)
- e. Paper Test Books Development Activities
 - i. Regular Print PDF forms review (3 rounds)
- f. Large Print PDF forms review (2 rounds, work begins after approval of regular print forms)
- g. Braille
 - i. Braille Memo provided to ADE
 - ii. Braille Proofs provided to ADE for Braille Review Committee
 - iii. Pearson applies edits based on Braille Review feedback
 - iv. Braille Review and Approval
- h. American Sign Language
 - i. Forms Review in TestNav

Psychometrics

4. Psychometric Services will provide oversight for validity, reliability, and the technical quality of the assessment. The Psychometric services provided will include the production an Annual Technical (Tech) Report.
 - a. The Tech Report will be provided in a 508 Compliant format.
 - b. The Tech Report will be modeled on existing AzSCI Technical Reports.
 - c. Arizona owns all data associated with the AzSCI. All data used by Psychometric services will be made available to ADE.

Annual Meetings

5. Up to two face-to-face planning meetings per year at ADE
6. TAC Meeting
 - a. Up to two face to face TAC meetings per year in Phoenix, AZ
 - b. Pearson to arrange for meeting space, meeting meals, TAC member stipend, TAC member travel and lodging.

AzSCI Contract Year 7

7. TAC Honorarium \$1,500 per day with an additional \$1,500 allowed for prep-work for each TAC member.

Committee Meetings

8. If applicable, Pearson will cover the cost of meeting space, meeting meals, materials, and mileage for all committee members
9. If applicable, Pearson will provide lodging for committee members in travel status (traveling 50 or more miles one way)
10. If applicable, Pearson will pay a stipend of \$175 to eligible participants or to LEAs for substitute reimbursement
11. Item Content and Bias Review Committee
 - a. Two sessions:
 - i. July 2023
 - ii. Approximately 42 attendees over 2 weeks
12. Community Review Meeting: August 2022 (proposed)
 - a. 1-day meeting held in conjunction with AASA
 - b. Approximately 10 attendees
13. Data Review Meeting
 - a. Approximately 30 attendees
 - b. 3-day meeting
 - c. Pearson Psychometrics and Content Specialists to Support
14. Braille Review Committees – 2 Reviewers
 - a. Initial Braille Review meeting to review entire forms
 - b. Follow up Braille Review meeting to confirm requested edits.

Ancillary Materials

15. Test Administration Directions
 - a. 1 form for grades 5, 8, and 11 for each mode
 - i. Online (Online and SPV (Regular and LP Forms))
 - ii. Braille
 - b. 3 rounds of review
16. Test Coordinators Manual
 - a. 1 form
 - b. 3 rounds of review
17. Critical Dates Calendar/DTC Checklist
 - a. 3 rounds of review
18. PearsonAccess User's Guide (combined with AASA PAN User's Guide)
 - a. 3 Rounds of Review
19. TMS Training Module
 - a. Create an AzSCI TMS Training Module
 - i. 2 Rounds Storyboard Review
 - ii. 3 Rounds Production Review
 - iii. Final Deliverable is an interactive training module hosted on the Arizona TMS site
 1. Downloadable Transcript
 2. Downloadable PowerPoint
 3. Module voiced over with studio quality recordings

Packaging and Distribution

20. P&D Set Up
 - a. ADE to provide an Organization file to Pearson for loading
 - b. ADE to provide a Student Registration Import (SRI) File to Pearson

AzSCI Contract Year 7

- c. Pearson to provide file layouts to ADE

21. Test Materials Packaging and Distribution

- a. Material available via Additional Order in PearsonAccess Next
 - i. materials will be shipped via ground shipping
- b. Orders will be approved by ADE in PearsonAccess Next.
- c. District Users will be locked out of PearsonAccess Next until training is complete.
- d. All material deliveries will be trackable in PearsonAccess Next and will require a signature at the designated district shipping address.

Grades 5, 8, and 11 Test Administration

22. Embedded Field Test Operational Test Administration

- a. Four week test window that is to be determined

23. Online Test Administration

- a. Online Tests delivered via TestNav
 - i. Text to Speech (TTS) is enabled on all regular online forms
 - ii. Grade 5 – 14 Operational Forms with embedded field test
 - iii. Grade 8 – 14 Operational Forms with embedded field test
 - iv. Grade 11 – 12 Operational Forms with embedded field test
 - v. Accommodated Online Forms
 - 1. American Sign Language

24. Special Paper Versions (SPV) Test Administration

- a. All SPV materials are available via additional order in PearsonAccess
- b. Braille – 1 form per grade (Grades 5, 8, and 11)
 - i. Braille Test Book
 - ii. Braille Test Administration Directions
 - iii. Ink print Braille Test Book
 - iv. Ink Print version of Braille Form (for Test Administrator to capture responses)
 - 1. Non-scannable form
 - 2. Responses are key entered into PearsonAccess Next for Scoring
 - v. Wiki Sticks
 - vi. Sticky dots
 - vii. Special Instructions
 - viii. Periodic table (Grade 8 and 11)
 - ix. Math Reference Sheet (Grade 11)
- c. Regular Print SPV paper form – 1 form per grade (Grades 5, 8, and 11)
 - i. Non-scannable form
 - ii. Responses are key entered into PearsonAccess Next for Scoring
 - iii. SPV Test Administration Directions will be included in the Online/SPV TAD
- d. Large Print – 1 form per grade (Grades 5, 8, and 11)
 - i. Non-scannable form
 - ii. Responses are key entered into PearsonAccess Next for Scoring
 - iii. LP SPV Test Administration Directions will be included in the Online/SPV TAD

Reporting

25. The following reports and data files will be generated:

- a. State Level
 - i. State Student Data File (SDF) – posted via SFTP
 - ii. Anomaly Analysis Data File – posted via SFTP
 - iii. Item Response File (IRF) – posted via SFTP

AzSCI Contract Year 7

- b. District
 - i. District Student Data File – posted via PearsonAccess Next
 - ii. Confidential Roster Report – District level
- c. Schools
 - i. Printed Reports
 - 1. Individual Student Reports – 2 printed copies
 - 2. Interpretive Guide for Families – 1 copy
 - ii. Electronic Reports
 - 1. Individual Student Reports
 - 2. AzSCI Informe del Estudiante
 - 3. Confidential Roster Report – School level



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BEN TOMA

DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Jordan Johnston, Senior Fiscal Analyst

SUBJECT: Department of Emergency and Military Affairs - Review of Border Security Fund Transfer

Request

Laws 2022, Chapter 313 requires that the Department of Emergency and Military Affairs (DEMA) submit transfers of funding within the Border Security Fund to the JLBC for review. DEMA is requesting review of a \$10,000,000 transfer from the \$30,000,000 allocated for local government prosecution costs to the \$10,000,000 allocated to the Arizona National Guard for a southern border deployment.

Committee Options

The Committee has at least the following 2 options:

1. A favorable review of the request.
2. An unfavorable review of the request.

Key Points

- 1) The FY 2023 budget allocated Border Security Fund monies for various border-related purposes.
- 2) Based on its current spending rate, DEMA believes the \$10.0 million allocated for the Arizona National Guard southern border deployment is insufficient.
- 3) DEMA is requesting to transfer \$10.0 million from the \$30.0 million local prosecution allocation to the National Guard allocation (for a total of \$20.0 million).
- 4) The department believes that the remaining local prosecution funding is sufficient for FY 2023.

Analysis

The Border Security Fund may be used for several purposes. The FY 2023 General Appropriations delineates a specific spending plan for \$209.5 million of these monies. The bill also requires JLBC review

(Continued)

of any transfers between the components of the \$209.5 million. (A separate bill allocated another \$335.0 million for maintaining a physical border fence and border security technologies).

Of the \$209.5 million, the General Appropriation Act allocated \$10.0 million to the Arizona National Guard for their support of law enforcement efforts in the southern Arizona border region. DEMA reports that 285 soldiers and airmen have been actively deployed in southern Arizona in support of the Southern Arizona Law Enforcement Mission (SALE Mission). Based on their current spending rate, the \$10.0 million will be depleted by February 2023, effectively ending the mission at that time.

As a result, DEMA is proposing to transfer \$10.0 million from the \$30.0 million local prosecution allocation to the Arizona National Guard to fund the latter's operations for the rest of FY 2023. This transfer would bring the total National Guard allocation to \$20.0 million.

The department believes the remaining funds in the local prosecution allocation will be sufficient to reimburse cities, towns, and counties for prosecution and imprisonment costs of border-related crimes through FY 2023.

JJ:kp



Douglas A. Ducey
GOVERNOR



STATE OF ARIZONA

DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS

5636 East McDowell Road
Phoenix, Arizona 85008-3495
(602) 267-2700 DSN: 853-2700



Major General Kerry L. Muehlenbeck
THE ADJUTANT GENERAL

November 22, 2022

The Honorable David M. Gowan, Chairman
Joint Legislative Budget Committee
Arizona House of Representatives
1700 W. Washington Street
Phoenix, Arizona 85007

The Honorable Regina E. Cobb, Vice-Chairwoman
Joint Legislative Budget Committee
Arizona State Senate
1700 W. Washington Street
Phoenix, Arizona 85007

SUBJECT: Transfer of Spending Authority within the Border Security Fund

Dear Chairman Gowan, Vice-Chairwoman Cobb, and Committee Members:

The Arizona Department of Emergency and Military Affairs (DEMA) respectfully requests its placement on the December 2022 Joint Legislative Budget Committee (JLBC) meeting agenda for review of the transfer of spending authority within the Border Security Fund FY23 appropriation pursuant to Laws 2022, Ch 313, Sec 110, Subsection C.

Specifically, DEMA is requesting concurrence from the Committee to transfer \$10,000,000 to support the costs incurred by the Arizona National Guard's mobilization to augment and support state and local law enforcement agencies through the end of the 2023 state fiscal year (Laws 2022, Ch 313, Sec 110, Subsection A, Paragraph 5) from the \$30,000,000 allocation to reimburse cities, towns, and counties for prosecution and imprisonment costs of border-related crimes (Laws 2022, Ch 313, Sec 110, Subsection A, Paragraph 4).

The Arizona National Guard has fully utilized its original FY21 supplemental appropriation of \$25,000,000 (Laws 2021, Chapter 408, Section 106) to support state and local law enforcement as of the November 3, 2022, pay period. The pay periods, which currently average \$1,200,000 every two weeks, can only be sustained for eight additional pay periods based on the \$10,000,000 appropriated in FY23 (Laws 2022, Ch 313, Sec 110, Subsection A, Paragraph 5). If this transfer or additional funding is not received, the National Guard will be forced to end our mission supporting our law enforcement partners in Southern Arizona before the final estimated February 23, 2023, pay period.

The reason for selecting the prosecution and imprisonment allocation as the full source of the transfer is due to the fact that the original FY21 supplemental appropriation of \$20,000,000 to support this activity (Laws 2021, Chapter 408, Section 106) has still not been fully encumbered, with a current remaining balance of \$938,109. Of the balance encumbered, only \$6,136,147 has been drawn down to-date by the applicants due to the multi-year nature of the grants they were awarded. The multi-year support provided by the existing grants has met the demand for many jurisdictions. Additional FY23 applications have been received, and to-date the grant amounts requested would be sufficiently met by the \$20,000,000 balance remaining in this funding authorization after this proposed transfer.

The Honorable David Gowan,
The Honorable Regina Cobb
JLBC Agenda Request; December 13, 2022
Page 2 of 2

If the requests from our law enforcement partners in Southern Arizona for National Guard support decrease and/or other lines of funding authority decrease in demand, DEMA will submit a future proposal to transfer back any funding remaining at the end of the 2023 fiscal year to the reimbursement grant program.

Please find attached the budget projections supporting this request. If you have any questions regarding this project, please contact Travis Schulte, DEMA Legislative Liaison, at 602.267.2732 or travis.schulte@azdema.gov.

Sincerely,



KERRY L. MUEHLENBECK
Major General, AZ ANG
The Adjutant General

cc: Matt Gress, Director, Governor's Office of Strategic Planning and Budgeting
Richard Stavneak, Director, Joint Legislative Budget Committee
Jordan Johnston, Budget Analyst, Joint Legislative Budget Committee
Kyley Jensen, Budget Manager, Governor's Office of Strategic Planning and Budgeting
Megan Fitzgerald, Military Policy Advisor to the Governor

Arizona Department of Emergency and Military Affairs
Border Security Fund Transfer Request

Transfer of Spending Authority within the Border Security Fund

Request and Scope:

Pursuant to Laws 2022, Ch 313, Sec 110, Subsection C, DEMA requests concurrence from the Committee to transfer up to \$10,000,000 to support the costs incurred by the Arizona National Guard's mobility to augment and support state and local law enforcement agencies through the end of the 2023 state fiscal year (Laws 2022, Ch 313, Sec 110, Subsection A, Paragraph 5) from the \$30,000,000 allocation to reimburse cities, towns, and counties for prosecution and imprisonment costs of border-related crimes (Laws 2022, Ch 313, Sec 110, Subsection A, Paragraph 4).

Purpose:

The Arizona National Guard has approximately 285 Soldiers and Airmen on State Active Duty orders in support of Southern Arizona Law Enforcement (i.e., our SALE Mission) in Cochise, Maricopa, Pinal, Santa Cruz, and Yuma Counties as of November 11, 2022. The average expense per pay period is approximately \$1,200,000. Based on the average biweekly pay period expense, the National Guard will expend the \$10,000,000 allocated to it for FY23 by the February 23, 2023, pay period, forcing the National Guard to begin drawing down support in January. To continue supporting our law enforcement partners through the end of the fiscal year, DEMA will require approximately \$10,000,000 in additional funding.

Current Cost Projections:

SALE State Active Duty Mission Expense Projection

Average Exp/Pay Period: \$1,200,000
FY23 Funding Amount: \$10,000,000

<u>Funding Projections</u>	<u>Pay Period</u>	<u>Remaining Balance</u>
Final pay period w/ FY21 funding	11/3/2022	\$10,000,000
First pay period w/ FY23 funding	11/17/2022	\$8,800,000
	12/1/2022	\$7,600,000
	12/15/2022	\$6,400,000
	12/29/2022	\$5,200,000
	1/12/2023	\$4,000,000
	1/26/2023	\$2,800,000
	2/9/2023	\$1,600,000
<i>*Last Pay Period w/ No Transfer</i>	2/23/2023	<i>\$400,000</i>
	3/9/2023	-\$800,000
	3/23/2023	-\$2,000,000
	4/6/2023	-\$3,200,000
	4/20/2023	-\$4,400,000
	5/4/2023	-\$5,600,000
	5/18/2023	-\$6,800,000
	6/1/2023	-\$8,000,000
	6/15/2023	-\$9,200,000
Adtl Funding Required thru F23	6/29/2023	-\$10,400,000

Considerations:

The reason for selecting the prosecution and imprisonment allocation as the full source of the transfer is due to the fact that the original FY21 supplemental appropriation of \$20,000,000 to support this activity (Laws 2021, Chapter 408, Section 106) has still not been fully encumbered, with a current remaining balance of \$938,109. Of the balance encumbered, only \$6,136,147 has been drawn down to-date by the applicants due to the multi-year nature of the grants they were awarded. The multi-year support provided by the existing grants has met the demand for many jurisdictions. Six new applications have been received to-date since July 1, 2022, requesting \$6,698,918, with additional applications expected before the end of the calendar year as DEMA continues to perform outreach for the program. Based on the needs met previously by the original FY21 appropriation and current application trends being received, requests for one-time expenses in FY23 and future years reimbursement opportunities would be sufficiently met by the \$20,000,000 balance remaining in this funding authorization after this proposed transfer.

If the requests from our law enforcement partners in Southern Arizona for National Guard support decrease and/or other lines of funding authority decrease in demand, DEMA will submit a future proposal to transfer back any funding remaining at the end of the 2023 fiscal year to the reimbursement grant program.



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DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Rebecca Perrera, Assistant Director

SUBJECT: JLBC Staff - Consider Approval of Index for Arizona Department of Administration - School Facilities Division Construction Costs

Request

A.R.S. § 41-5741D3(c) requires that the cost-per-square-foot factors used in the Arizona Department of Administration (ADOA) School Facilities Division (SFD) new school construction formula "shall be adjusted annually for construction market considerations based on an index identified or developed by the Joint Legislative Budget Committee (JLBC) as necessary but not less than once each year."

Committee Options

The Committee has at least the following options:

1. Approve a 7.27% adjustment in the cost-per-square-foot factors. The adjustment is based on the Rider Levett Bucknall (RLB) Phoenix construction cost index, which the Committee has used since 2013. *(See Table 1)*
2. A different adjustment factor. ADOA has not offered a recommended adjustment.

Table 1

Cost-Per-Square-Foot Amounts

	<u>K-6</u>	<u>7-8</u>	<u>9-12</u>
Current Cost-Per-Square Foot Amounts	\$ 288.16	304.22	352.20
Committee Option - Phoenix Construction Index (7.27%)	309.11	326.34	377.80

(Continued)

Key Points

- 1) JLBC is annually required to adjust SFD new construction cost-per-square-foot factors.
- 2) Based on a local Phoenix construction cost index, prices have increased by 7.27% in the last year.
- 3) The Committee has used this same index for the last 9 years.
- 4) Based on the most recent data from SFD, the adjustment would increase new construction costs by \$14.0 million in the upcoming 3-year budget projection cycle (FY 2024 – FY 2026). This estimate is subject to change as SFD will update its new construction projections on December 15, 2022.

Analysis

Background Information

Statute establishes funding amounts per-square-foot of space for new construction for grades K-6, 7-8, and 9-12. SFD may adjust the formula based on geographic or site conditions as defined in statute. Statute requires that the Committee adjust the cost-per-square-foot amounts at least once per year.

Apart from the Committee's annual inflation adjustment, the FY 2022 budget increased the cost-per-square-foot factors by 60% to address longer term construction market changes in school building standards, design, and technology requirements.

Adjustment Options

The Committee has used the RLB Phoenix construction cost index methodology since 2013. Since the Committee last approved an adjustment in December 2021, the RLB index has increased by 7.27%.

Fiscal Impact

The most recent list of new construction awards from SFD is from the prior capital planning cycle that started in December 2021. Based on this schedule, the state would be financing 8 projects at a cost of \$192 million between FY 2024 and FY 2026. At that dollar amount, a 7.27% increase would cost \$14.0 million.

This cost estimate is subject to change, as SFD is scheduled to award schools to be funded in the FY 2024 budget on December 15, 2022. In addition to these awards, over the next several months SFD will update its long-term projections for schools to potentially be funded in FY 2025 and FY 2026. This revised list of schools will receive the Committee inflation adjustment and will be included in the state's upcoming 3-year budget projection cycle (FY 2024 – FY 2026).

RP:kp



STATE OF ARIZONA

Joint Legislative Budget Committee

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DATE: December 6, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Jordan Johnston, Senior Fiscal Analyst

SUBJECT: Department of Public Safety - Review of the Commercial Vehicle Enforcement Line Item Expenditure Plan

Request

Laws 2022, Chapter 313 requires the Department of Public Safety (DPS) to submit an operational and expenditure plan to the Committee for review before expending monies from the \$978,400 Commercial Vehicle Enforcement line item.

Committee Options

The Committee has at least the following 2 options:

1. A favorable review of the request.
2. An unfavorable review of the request.

Key Points

- 1) The Commercial Vehicle Enforcement Task Force (CVETF) is comprised of 330 DPS and ADOT personnel to collaborate on commercial vehicle enforcement related efforts.
- 2) The FY 2023 budget appropriated \$978,400 to DPS to oversee the CVETF.
- 3) DPS is proposing to fund 3 FTE Positions, including \$518,300 in salaries, \$412,100 in benefits and \$48,000 in other operating costs.
- 4) These 3 individuals will oversee 2 DPS-staffed districts and 3 ADOT-staffed districts.

(Continued)

Analysis

ADOT and DPS both play a role in commercial vehicle enforcement. DPS has 104 personnel and ADOT has 226 personnel involved in this activity. The DPS personnel are involved in conducting commercial vehicle enforcement, primarily through inspections and audits from roadside traffic stops. In addition, the DPS personnel inspect and certify tow truck and school buses, as well as provide certification for school bus drivers. The ADOT personnel are charged with various commercial vehicle enforcement duties, such as size and weight enforcement, vehicle identification number inspection, fuel tax evasion, and other related enforcement services required through manning Arizona's 14 ports of entry.

Given the common elements of their roles, the Commercial Vehicle Enforcement Task Force (CVETF) was formed by DPS and the Arizona Department of Transportation (ADOT) to collaborate on commercial vehicle enforcement related efforts between the 2 departments.

DPS is proposing to expend the \$978,400 on 3 new FTE Positions as follows: Lieutenant Colonel (\$384,800), Major (\$310,900), and Captain (\$282,700); the costs reflect salaries, benefits and other operating costs. These positions will be charged with managing the CVETF. The Task Force will be organized into 5 districts, 2 DPS-staffed Commercial Vehicle Enforcement Bureau districts and 3 ADOT-staffed Enforcement Services Bureau districts. DPS stated they may create written operational policies and procedures as necessary for the operation of the CVETF, provided such policies and procedures are acceptable to ADOT. Employees assigned to CVETF, however, will continue as employees of their respective agencies, subject to their particular benefits, policies and procedures, and disciplinary process.

JJ:lm



ARIZONA DEPARTMENT OF PUBLIC SAFETY

2102 WEST ENCANTO BLVD. P.O. BOX 6638 PHOENIX, ARIZONA 85005-6638 (602) 223-2000

"Courteous Vigilance"

DOUGLAS A. DUCEY Governor HESTON SILBERT Director

November 22, 2022

Senator David M. Gowan, Chairman
Joint Legislative Budget Committee
1716 West Adams
Phoenix, Arizona 85007



Dear Mr. Chairman Gowan:

The FY 2023 General Appropriations Act (Laws 2022, Chapter 313) appropriates \$978,400 and 3 FTE Positions from the General Fund to the Department of Public Safety (DPS) through the Commercial Vehicle Enforcement Consolidation Special Line Item (SLI). Before expending the appropriation, DPS shall present an operational and expenditure plan to the JLBC for review.

The enclosed document includes a summary of the operational plan, an organizational chart of the combined DPS and Arizona Department of Transportation (ADOT) operations, and the FY 2023 budget plan for the SLI.

Please contact Phil Case, DPS Budget Officer, at pcase@azdps.gov or (602) 223-2463 if you have any questions.

Sincerely,

Heston Silbert, Colonel
Director

Enclosure

xc: Representative Regina E. Cobb, Vice-Chairman
Matthew Gress, OSPB Director
Richard Stavneak, JLBC Director

Arizona Department of Public Safety Commercial Vehicle Enforcement Task Force

The Commercial Vehicle Enforcement Task Force (CVETF) was formed on December 20, 2021, and remained in effect through June 30, 2022. The agreement renews annually on July 1 of each year thereafter for a period not to exceed four years. The CVETF is a collaboration of efforts between the Department of Public Safety (DPS) and the Department of Transportation (ADOT). The CVETF was created to increase efficiency and operational consistency in commercial vehicle enforcement and inspections in Arizona and to provide better customer service.

The CVETF is comprised of 330 uniformed sworn personnel and professional staff from the DPS Commercial Vehicle Enforcement Bureau (CVEB) and the ADOT Enforcement Services Bureau (ESB). There are 104 positions from DPS and 226 positions from ADOT.

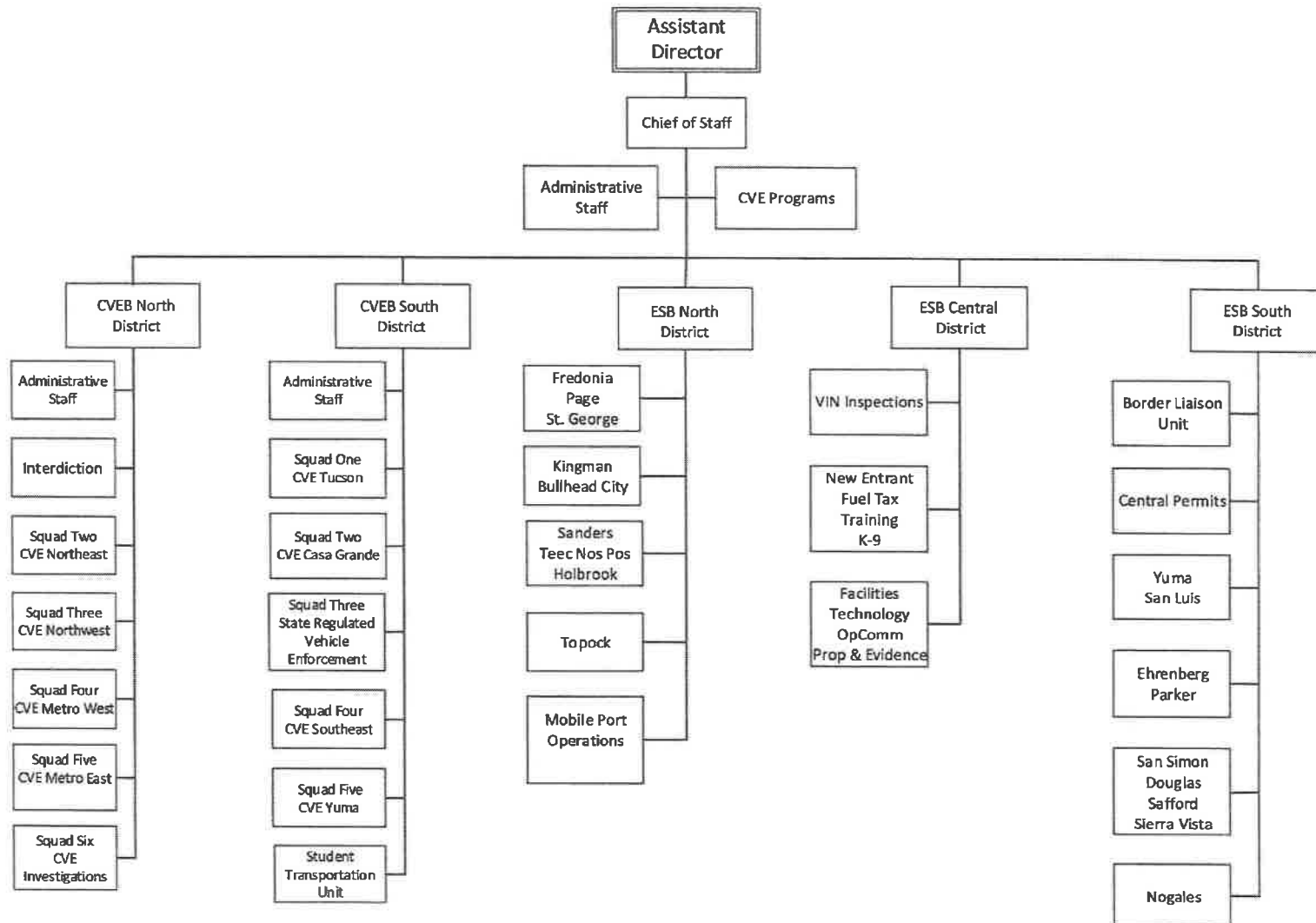
The DPS CVEB consists of two districts, North and South, that conduct commercial vehicle enforcement, inspections, and audits through roadside traffic stops and administrative investigations. Additionally, the CVEB inspects and certifies tow trucks and school buses, as well as provides certification for school bus drivers. The ADOT ESB consists of three districts, North, Central, and South. The ESB is responsible for commercial vehicle enforcement, size and weight enforcement, oversize and overweight permitting, and other related enforcement services through mobile enforcement and manning 14 ports of entry, including international ports at San Luis, Nogales, and Douglas. See attached organizational charts. In addition, the ESB Central District includes Vehicle Identification Number Inspections, Fuel Tax Evasion, Canines, Training, Facilities, Technology, Operational Communications, and Property and Evidence.

The mission of the CVETF is: To ensure safe, secure, and efficient commercial transport across Arizona. The operational plan of the CVETF provides a single management structure that combines enforcement, training, education, and public outreach to reduce commercial motor vehicle-related crashes, injuries, and fatalities in the State of Arizona.

The DPS provides a lieutenant colonel, major, and captain to manage and administer the CVETF. The DPS lieutenant colonel oversees the CVETF's operations and activities, the management and administration of the DPS-related budget, provides leadership and identifies the CVETF's mission, operations, goals, policies, and objectives. DPS may promulgate written operational policies and procedures it deems necessary for the operation of the CVETF, provided that such policies and procedures are acceptable to ADOT. Such written operational policies may detail the duties and responsibilities of law enforcement operations.

Employees assigned to the CVETF continue as employees of their respective agency with all employment-related benefits, rights, and privileges; must abide by all of their respective agency's policies and procedures; and are subject to their respective agency's disciplinary process.

Commercial Vehicle Enforcement Task Force



**Commercial Vehicle Enforcement Consolidation Special Line Item
FY 2023 Budget**

	Personal Services	Employee Related Expenditures *	All Other Operating**	Total
Lieutenant Colonel	\$ 207,300	\$ 161,500	\$ 16,000	\$ 384,800
Major	\$ 163,800	\$ 131,100	\$ 16,000	\$ 310,900
Captain	\$ 147,200	\$ 119,500	\$ 16,000	\$ 282,700
TOTAL	\$ 518,300	\$ 412,100	\$ 48,000	\$ 978,400

* Based on standard ERE rates (i.e., does not reflect Deferred Retirement Option (DROP) participation, if any)

** Includes Professional and Outside Services, Travel, Other Operating Expenditures, Equipment, and Non-Capital Equipment.



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DATE: December 9, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Rebecca Perrera, Assistant Director

SUBJECT: Arizona Department of Administration - Consider Approval of Requested Transfer of Appropriations

Request

A.R.S. § 35-173 requires Committee approval of any transfer of spending authority within the Arizona Department of Administration (ADOA). ADOA is requesting authorization to transfer \$4,600,000 of Risk Management Revolving Fund monies from its Risk Management Losses and Premiums line item to the Risk Management Administrative Expenses line item in FY 2023.

Committee Options

The Committee has at least the following 2 options:

1. Approval of the transfer.
2. Disapproval of the transfer.

Under any option, the Committee may consider the following provision:

- A. By May 31, 2023, ADOA shall report to the JLBC Staff an updated projection of its contracted Risk Management legal expenses.

(Continued)

Key Points

- 1) ADOA is requesting a transfer of \$4.6 million of surplus Risk Management settlement monies to pay for non-Attorney General contracted legal costs.
- 2) The Committee has approved similar transfers in prior years.

Analysis

Background

The Risk Management Administrative Expenses line item funds a variety of expenses including outside legal costs for defending the risk management claims against the state. The Attorney General's Office determines if outside legal services are required for a risk management case.

In FY 2021, ADOA requested 2 line item transfers totaling \$2.4 million from its operating budget to the Risk Management Administrative Expenses line item. The total available funds for the Administrative Expenses line item in FY 2021 was \$11.2 million. ADOA ultimately spent \$11.1 million in FY 2021 including administrative adjustments in FY 2022.

In FY 2022, ADOA requested to transfer \$3.0 million bringing the Administrative Expenses line item appropriation to \$12.3 million. Through October 2022's administrative adjustments, ADOA has spent \$10.9 million of the FY 2022 appropriation.

To reduce the cost of contracted legal expenses, the FY 2023 budget increased the Attorney General's (AG) budget by \$2.6 million and 17 FTE Positions to hire in-house attorneys. The FY 2023 budget also decreased the Administrative Expenses line item by \$(695,500) to a total appropriation of \$8.6 million.

Request

ADOA requests to transfer \$4.6 million of Risk Management Revolving Fund monies in its FY 2023 Risk Management Losses and Premiums line item to the Risk Management Administrative Expenses line item due to increased costs associated with outside counsel. ADOA reports that the potential savings to the ADOA's outside counsel expenses with the additional resources at the AG will not be fully realized in FY 2023 given current staffing levels at the AG. The transfer would bring the total line item appropriation to \$13.2 million.

The Losses and Premiums line-item funds expenses related to liability and property settlements and supplemental insurance premiums. ADOA reports that the Losses and Premiums line item has sufficient funding available for the transfer. The transfer would bring the total line item appropriation to \$43.8 million.

Given the uncertainty of the status of outside counsel requirements at ADOA and the AG, the Committee may consider a provision requiring ADOA to report in May 2023 to the JLBC Staff on an updated projection of expenditures for contracted Risk Management Administrative Expenses costs.

RP:kp

Douglas A. Ducey
Governor



Andy Tobin
Director

ARIZONA DEPARTMENT OF ADMINISTRATION

OFFICE OF THE DIRECTOR
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(602) 542-1500

December 7, 2022



The Honorable, David M. Gowan, Chairman
Joint Legislative Budget Committee
Arizona State Senate
1700 West Washington Street
Phoenix, Arizona 85007

The Honorable Regina E. Cobb, Vice-Chairman
Joint Legislative Budget Committee
Arizona House of Representatives
1700 West Washington Street
Phoenix, Arizona 85007

Matthew Gress, Director
Governor's Office of Strategic Planning and Budgeting
1700 West Washington Street; 6th Floor
Phoenix, Arizona 85007

Dear Senator Gowan, Representative Cobb, and Director Gress:

Section 35-173, Arizona Revised Statutes, directs that a transfer of spending authority within the Arizona Department of Administration shall be made only with the approval of the Joint Legislative Budget Committee and the Governor's Office of Strategic Planning and Budgeting.

The ADOA requests a transfer of spending authority in the amount of \$4,600,000 across FY 2023 Special Line Item appropriations (SLIs) in the Risk Management Fund. This amount will be moved from the Risk Management Losses and Premiums SLI to the Risk Management Administrative Expenses SLI, as shown in *Table 1* below. The requested transfer is necessary to cover a projected shortfall in the Risk Management Administrative Expenses SLI.

Table 1: Summary of Proposed Appropriation Transfer

Special Line Item	Original Appropriation	Proposed Transfer	Adjusted Appropriation
RM Losses and Premiums	\$ 48,396,100	\$ (4,600,000)	\$ 43,796,100
RM Administrative Expenses	\$ 8,597,800	\$ 4,600,000	\$ 13,197,800

The Risk Management Administrative Expenses SLI is used for non-operating administrative expenses such as actuarial analyses, relevant investigation, and related travel. In recent years, nearly all of the funding has gone toward outside legal counsel to defend the State in risk management lawsuits. The Attorney General's Office (AG's Office) has the statutory responsibility to provide this legal defense, however, when they determine it is in the best interest of the State to use a private law firm, ADOA is required to cover the costs using this SLI.

The high expenses incurred by the AG's Office for outside counsel have been a recurring problem for several years. In order to cover these costs in FY 2021 and FY 2022, ADOA needed to transfer appropriation authority from other areas of Risk Management, as shown in *Table 2*, below.

Table 2: Summary of Post-Enactment Changes to Risk Management Administrative Expenses SLI

	Enacted	Transferred In	Proposed Transfer	Revised Total
FY 2021	\$ 8,747,200	\$ 2,400,000		\$ 11,147,200
FY 2022	\$ 9,294,300	\$ 3,000,000		\$ 12,294,300
FY 2023	\$ 8,597,800		\$ 4,600,000	\$ 13,197,800

As noted in the FY 2023 Appropriations Report (pages 5 and 58), the AG's Office received a budget increase from the Risk Management Fund to hire additional attorneys to expand the Liability Management Section, with the intent of reducing outside counsel costs. However, the AG's Office recently informed ADOA they have experienced a net loss in staff, equal to nine attorneys, due to private sector competition.

Due to the decreased staffing, the AG's Office has been unable to handle as many cases as it did in prior years. To date, at least 65 lawsuits that were being handled by the AG's Office were reassigned to outside counsel, resulting in additional costs passed on to ADOA. Through the first four months of FY 2023, compared to the same time period in prior years, ADOA's expenditures from the SLI are up 9% over FY 2021 and 36% over FY 2022.

December 7, 2022

Page 3 of 3

The potential savings from expanding the AG's Liability Management Section will almost certainly not be realized in FY 2023; instead, costs will likely be higher than prior years. ADOA projects FY 2023 costs will total \$12.3 million – \$13.2 million, based on a linear regression of expenditures to date, consideration of the AG's Office staffing difficulties, and an analysis of transaction trends during the administrative adjustment period. Absent unforeseeable anomalies, ADOA anticipates the requested \$4.6 million appropriation transfer will be sufficient to cover costs without requiring further action in FY 2023.

If you have any questions regarding ADOA's request for a transfer of spending authority, please contact Jacob Wingate, at (602) 291-0208.

Sincerely,

A handwritten signature in dark ink, appearing to read "Andy M. Tobin". The signature is fluid and cursive, with a prominent "A" and "M".

Andy Tobin
Director

cc: Richard Stavneak, Director, JLBC Staff
Rebecca Perrera, Assistant Director, JLBC Staff
Duncan Spilsbury, Budget Analyst, OSPB
Ray DiCiccio, Deputy Director, ADOA
Keith Johnson, Assistant Director, ADOA
Elizabeth Bartholomew, Chief Legislative Liaison, ADOA
Jacob Wingate, Chief Financial Officer, ADOA



STATE OF ARIZONA

Joint Legislative Budget Committee

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BEN TOMA

DATE: December 9, 2022

TO: Members of the Joint Legislative Budget Committee

FROM: Chandler Coiner, Fiscal Analyst

SUBJECT: Arizona Department of Administration/Department of Economic Security - Review of Child Care ATLAS System Replacement

Request

Pursuant to an FY 2021 General Appropriation Act footnote, the Arizona Department of Administration (ADOA) has requested that the Committee review its expenditure plan for \$25,609,100 in FY 2023 for replacement of the Arizona Tracking and Locate Automated System (ATLAS) used by the Department of Economic Security (DES) - Division of Child Support Enforcement (DCSE).

Committee Options

The Committee has at least the following 2 options:

1. A favorable review of the request.
2. An unfavorable review of the request.

Key Points

- 1) DES is replacing its Child Support IT system at a projected multi-year cost of \$58.7 million. The federal government pays 66% of the cost of the project.
- 2) The Committee favorably reviewed the first \$21.6 million in expenditures in December 2020.
- 3) DES is now requesting review of another \$25.6 million as it enters the implementation phase of the project.
- 4) ADOA has labeled the project as "Off Track" due to design and development phases being behind schedule.
- 5) DES is currently working with the federal government and ADOA is on a schedule to bring the project back on schedule.

(Continued)

The Committee may consider extending the following 2 provisions from the original 2020 review:

- A. Until completion of the project, DES shall submit quarterly progress reports from the third-party consultant to JLBC pursuant to A.R.S. § 18-104 in a timely manner.
- B. A favorable review by the Committee does not constitute endorsement of any supplemental funding request that may be required for project costs or any operational costs when the project is complete.

The Committee may also consider adding a new third provision:

- C. ADOA and DES shall jointly report the revised implementation schedule to the Committee once it is approved by the federal government. ADOA and DES shall jointly report to the Committee by the last day of each calendar quarter on whether they are meeting that timetable until the project is completed.

Analysis

Background

The DES DCSE utilizes the mainframe system named ATLAS to manage child support cases and disbursement of collections. The ATLAS system currently manages over 300,000 child support cases and \$700.0 million in collections each year along with storage of 1.9 billion active and inactive records.

According to DES, there are several deficiencies of the ATLAS system, including the need for extensive learning to become proficient in its processes, a difficult-to-maintain security infrastructure, and a lack of customer self-service opportunities in the system.

Replacement of the system will allow for a cloud-based environment that DES states will improve efficiency, timeliness and customer service in addition to allowing for greater use of business intelligence queries in the system. The contract for replacement of the system has been awarded as of November 2020. The new system will be called AZCARES.

Progress

The Committee favorably reviewed \$21.6 million of the \$58.7 million total project costs at its December 2020 meeting. Of the \$58.7 million, the federal government will pay 66% of the cost.

Of the \$21.6 million that was previously reviewed, approximately \$14.0 million has been spent. However, DES anticipates upcoming vendor payments will shortly bring total project expenditures to \$21.6 million.

Since the Committee's 2020 review, the project has experienced delays, which DES attributed in part to pandemic-related staffing issues. ADOA has labeled the project "Off Track" because of design and development phases being behind schedule.

Working with its federal partners, DES is currently developing a revised schedule designed to return the project to "On Track" status. The draft revised schedule indicates the development phase is nearly complete as the product is currently being tested. Contingent on how testing goes, DES will move on to the deployment phase soon. DES expects to get federal approval of its schedule in the coming weeks. As

(Continued)

a result, the Committee may consider a provision requiring DES and ADOA to report jointly on a quarterly basis with regard to this new schedule and DES' ongoing efforts to meeting their milestones.

Current Request

ADOA is requesting a review of the FY 2023 expenditure plan, which would allocate \$25.6 million to continue replacing the system within DES.

Table 1 displays the department's expenditure plan for the \$25.6 million. DES anticipates that by spring 2023 the implementation vendor will complete work on design, an enhancements plan, system testing, security, construction, and user acceptance testing. The total costs for implementation will be \$20.4 million. In addition, \$1.3 million will go to third party review, which includes both quality assurance and analysis of project implementation; \$1.7 million will go to software licenses; \$1.0 million will go to project management; and \$1.2 million will be reserved as contingency.

Table 1		
Expenditure Plan		
<u>Vendor</u>	<u>Cost</u>	<u>Completion (Est.)</u>
Implementation	\$20,355,900	Dec. 2022 – April 2023
Third Party Review	1,333,700	Quarterly
Software	1,700,000	As Incurred
Project Management	1,000,000	As Incurred
Contingency	<u>1,219,500</u>	As Needed
Total	\$25,609,100	

CC:lm

Douglas A. Ducey
Governor



Andrew Tobin
Director

ARIZONA DEPARTMENT OF ADMINISTRATION

OFFICE OF THE DIRECTOR

100 NORTH FIFTEENTH AVENUE · SUITE 302
PHOENIX, ARIZONA 85007
(602) 542-1500

November 25, 2022

The Honorable David M. Gowan, Chairman
Arizona State Senate
Joint Legislative Budget Committee
1700 West Washington Street
Phoenix, Arizona 85007



The Honorable Regina E. Cobb, Vice-Chairman
Arizona House of Representatives
Joint Legislative Budget Committee
1700 West Washington Street
Phoenix, Arizona 85007

Dear Senator Gowan and Representative Cobb:

The Arizona Department of Administration (ADOA) is submitting this request for review of fiscal year 2023 Automation Projects Fund (APF) expenditure plans for the projects related to the Department of Agriculture—Information Technology Modernization Pre Contract Award Preparation, and the Secretary of State—Trusted Electronic Records Repository Feasibility Study. The monies have been appropriated to support APF expenditure plans. Additionally, ADOA is submitting this request for review of a fiscal year 2023 Non-Automation Project Fund expenditure plan for the project related to the Department of Economic Security—DCSS ATLAS Replacement. The monies have been appropriated to support the Non-APF expenditure plan.

The attached documents contain a detailed explanation of the proposed projects. We will be happy to meet with your staff to provide further explanation as appropriate.

Sincerely,

J.R. Sloan
State CIO

Enclosures

cc: Richard Stavneak, Director, JLBC

Matthew Gress, Director, OSPB
 Andy Tobin, Director ADOA
 Ashley Ruiz, Assistant Director, ADOA
 Rebecca Perrera, Assistant Director, JLBC Staff
 Jacob Wingate, Chief Financial Officer, ADOA/DBF
 J.R. Sloan, State CIO
 Duncan Spilsbury, OSPB Staff

Favorable Review Request Summary					
Agency	Project Name	APF Appropriation	Favorably Reviewed	Favorable Review Request	Review Not Yet Requested
AHA	Information Technology Modernization Pre Contract Award Preparation	\$2,000,000	\$0	\$300,000	\$1,700,000
STA	Trusted Electronic Records Repository Feasibility Study	\$300,000	\$0	\$300,000	\$0
DEA	DCSS ATLAS Replacement	\$58,738,364	\$21,639,879	\$33,120,387	\$3,978,098

ARIZONA

DEPARTMENT OF ADMINISTRATION
ARIZONA STRATEGIC ENTERPRISE TECHNOLOGY

Agency: Department of Economic Security (DES)

Project: DCSS ATLAS Replacement

Appropriation: ADES Operating Lump Sum - Child Support Enforcement Expenditure Authority

CURRENT REQUEST

The Department of Economic Security (DES) is requesting favorable review of \$33,120,387, which consists of \$21,859,455 Federal funding and \$11,260,932 Other appropriated Funds in FY 2023 to continue development of the DCSS ATLAS Replacement project.

The Arizona Department of Administration (ADOA) Strategic Enterprise Technology (ASET) office is recommending a favorable review of \$25,609,112 which will allow project funding through April 2023. The requested amount of \$25,609,112 is based on the current estimation of when milestones will be completed which will be adjusted once DES presents a change request to the Information Technology Authorization Committee (ITAC) for approval.

Below is the appropriation table with the request from DES

FY 2021 Appropriation	FY 2021 Favorably Reviewed	FY 2023 Current Request	FY 2021 Remaining Balance Not Yet Requested
\$58,738,364	\$21,639,879	\$33,120,387	\$3,978,098

Below is the appropriation table with the recommendation from ADOA-ASET

FY 2021 Appropriation	FY 2021 Favorably Reviewed	FY 2023 Current Request	FY 2021 Remaining Balance Not Yet Requested
\$58,738,364	\$21,639,879	\$25,609,112	\$11,489,373

OVERALL PROJECT UPDATES

Description

Replacement of the Legacy ATLAS system to collect and distribute child support payments with a modern solution giving the ability to automate workflows and add efficiencies. The new AZCARES system will allow case managers to better serve the public.

Status

DES previously submitted an ASK Report in November 2020 for \$21,639,879 to begin the project. With delays to the project due to the grooming process not meeting the expectations of the agency, vendor payments came to a halt. The DES project team in collaboration with the vendor assessed, restructured, documented, and communicated expectations. With the delay of payments DES did not require an ASK request in November 2021. The project is now meeting agency expectations and vendor payments are now in progress and DES is requesting \$33,120,387 to be favorably reviewed for the projected expenditures.

The DES project team is currently reporting the health of the DCSS ATLAS Replacement project to be yellow due to an open risk affecting the ability to achieve the planned targets with respect to the system development sprints. ADOA continues to consider the project red for the inability to meet milestones. The project will remain in a red status until DES presents a change request to ITAC to realign the project schedule, budget, and potentially scope. The AZCARES project team & executive leadership continue working together to develop mitigation strategies to avoid impact to the project schedule and are monitoring project progress on a daily basis. The project team is discussing with project vendors to come up with a realistic timeline for UAT execution and pilots. DES will submit a change request to modify the project scope, timeline, and increase the development cost. The process for change requests to this specific project is: 1) Approved by DES internally; 2) DES Procurement and Vendor Negotiations; 3) Federal Partner Approval; 4) ITAC Approval 5) JLBC if necessary. Currently DES has change

requests in each phase of the approval process and will submit the change request for ITAC approval in FY 2023 Q2 which will put the project back on track and the project health will be moved to green.

Accomplishments/Next Steps

The DCSS ATLAS Replacement project has accomplished the following:

- Completed all initiation and planning activities
- Completed all requirements validation activities
- Completed all grooming activities
- Completed design activities and awaiting approval of design related deliverables
- Finalized and re-baselined the Integrated Master Schedule
- Continued developing and reviewing of training materials
- Continued development sprints and other development related activities
- Continued test scripting and other UAT planning readiness activities
- Continued planning for implementation readiness
- Continued the procurement of software and hardware
- Continued submission of project change request and amendments for ADES and federal approvals
- Continued application and tracking of state/federal requests to comply with project funding
- Conducted quarterly All-Staff Meetings

PROJECT GOALS/MILESTONES

<i>Description</i>	<i>Start Date (Est.)</i>	<i>End Date (Est.)</i>	<i>Duration (weeks/months)</i>	<i>Status</i>
Initiation & Planning	1/4/2021	4/2/2021	3 Months	Completed
Requirements Validation	1/4/2021	4/2/2021	3 Months	Completed
Design	4/5/2021	9/15/2022	1 Year 5 Months	Behind Schedule
Development	4/5/2021	12/5/2022	1 Year 8 Months	Behind Schedule
System Testing	4/2/2021	10/17/2022	1 Year 6 Months	Behind Schedule
User Acceptance Testing	10/3/2022	12/30/2022	3 Months	Not Started
Implementation	1/17/2023	4/3/2023	3 Months	Not Started
Warranty	5/1/2023	5/2/2024	1 Year	Not Started
Transition	4/3/2023	3/7/2025	2 Years	Not Started
Operations & Maintenance	5/1/2023	5/2/2025	2 Years	Not Started
Closeout	2/5/2025	4/30/2025	2 Month	Not Started
Input Paid Invoices	1/3/2025	3/4/2025	2 Months	Not Started

PROJECT COST DETAIL

Professional Services

\$38,181,267

Vendor to complete all major implementation tasks to include design, development, testing, training, implementation, federal certification, warranty, knowledge transfer, and operations and maintenance

IV&V (If Applicable)

Vendor to provide independent quality control reports detailing project performance and risk \$2,894,520

Quality Management/Testing

Vendor to assure key quality management processes govern each phase of development and implementation

\$4,754,424

Hardware/Software/Licensing

\$8,332,217

Facilities

\$4,575,937

Total Development Cost

\$58,738,366

Project Cost by Category	FY21*	FY22*	FY23	FY24	FY25	Total
Professional & Outside Services	2,781,418	4,894,061	36,694,472	904,225	556,035	45,830,211
Hardware						
Software	2,135,242	2,775,951	3,421,024	0	0	8,332,217
Facilities	0	4,505	6,000	3,176,970	1,388,462	4,575,937
License & Maintenance Fees						
Other Operational Expenditures					2,017,968	2,017,968
Total Development	4,916,660	7,674,517	40,121,496	4,081,195	1,944,497	58,738,366
Total Operational					2,017,968	2,017,968

* Indicates full year actuals

FY23 Project Cost	Total
Implementation (IM) - System Security Plan, Project Implementation Plan and Project Schedule, Monthly Project Status Reports, Design, Conversion, Construction, System Testing, User Acceptance Testing, User Training, Technical Training & Knowledge Transfer, and Implementation.	31,838,845
Quality Assurance - Quality Control Review Reports, Quality Control Test Reports, Quality Assurance Status and Improvements Reports, On-Going Risk Notification Reports, Status Reports	1,423,869
Independent Verification and Validation - Periodic IV&V Review Reports, Prepare Debriefings and Deliver for OCSE, Prepare and Deliver Contract Status Reports to IV&V Contract Manager, Conduct Periodic IV&V Review Activities	767,520
Project Management - Project Strategist, Project Administrator, Project Controller, Organizational Change Manager, (2) Business Analysts, (2) Subject Matter Experts, (4) DTS/DCSS Contractors	2,664,238
Software - Various development software(s) procured/renewed by DTS	3,421,024
Facilities - AZCARES occupancy costs	6,000
Total Development	40,121,496