

Northern Arizona University

	FY 2025 ACTUAL	FY 2026 ESTIMATE	FY 2027 BASELINE
OPERATING BUDGET			
<i>Full Time Equivalent Positions</i>	2,352.3	2,308.4	2,308.4
Personal Services	162,297,800	159,261,000	159,261,000
Employee Related Expenditures	57,742,800	49,369,400	49,369,400
Professional and Outside Services	11,156,500	9,114,800	9,114,800
Travel - In State	204,700	175,200	175,200
Travel - Out of State	266,100	0	0
Other Operating Expenditures	13,108,200	11,178,800	11,178,800
Equipment	1,721,100	1,330,500	1,330,500
OPERATING SUBTOTAL	246,497,200	230,429,700	230,429,700 ^{1/}
SPECIAL LINE ITEMS			
2003 Research Infrastructure Lease-Purchase Payment	4,885,500	4,884,500	4,884,300 ^{2/}
2017 Capital Infrastructure Funding	5,041,400	5,142,200	5,245,000 ^{3/}
Arizona Financial Aid Trust	1,326,000	1,326,000	1,326,000
Biomedical Research Funding	3,000,000	3,000,000	3,000,000 ^{4/}
NAU - Yuma	3,088,400	3,083,100	3,083,100
Teacher Training	2,292,700	2,292,700	2,292,700 ^{5/}
AGENCY TOTAL	266,131,200	250,158,200	250,260,800 ^{6/7/}
FUND SOURCES			
General Fund	134,294,400	124,707,700	124,810,300 ^{8/9/10/}
<u>Other Appropriated Funds</u>			
University Collections Fund	131,836,800	125,450,500	125,450,500 ^{11/}
SUBTOTAL - Other Appropriated Funds	131,836,800	125,450,500	125,450,500
SUBTOTAL - Appropriated Funds	266,131,200	250,158,200	250,260,800
Other Non-Appropriated Funds	458,018,400	409,880,100	413,972,600
Federal Funds	162,840,900	164,469,600	165,931,600
TOTAL - ALL SOURCES	886,990,500	824,507,900	830,165,000

AGENCY DESCRIPTION — Established in 1899, Northern Arizona University (NAU) is one of 3 public universities governed by the Arizona Board of Regents (ABOR). The university's primary focus is undergraduate residential education.

FOOTNOTES

^{1/} Any appropriated monies allocated by the university for the economic policy institute may not supplant any existing state funding or private or external donations to the institute or to the university. The appropriated monies and all private and external donations to the institute, including any remaining balances from prior fiscal years, shall be deposited in a separate account, shall be used only for the direct operation of the institute and may not be used for indirect costs of the university. On or before October 1, 2026, the institute shall submit to the president of the senate, the speaker of the house of representatives, the chairpersons of the senate education committee and the house of representatives education committee and the director of the joint legislative budget committee a report that includes at least the following information for the institute:

1. The total amount of funding received from all sources.
2. A description of the faculty positions and courses offered.
3. The total undergraduate and graduate student participation.
4. Significant community events, initiatives or publications.

The chairpersons of the senate education committee and the house of representatives education committee may request the director of the institute to appear before the committees to report on the institute's annual achievements. The legislature intends that appropriated monies allocated by the university for the economic policy institute in fiscal year 2026-2027 be consistent with the amount allocated in fiscal year 2025-2026. (General Appropriations Act footnote)

- 2/ A.R.S. § 15-1670 appropriates \$4,884,300 to NAU from the General Fund in FY 2027 to finance lease-purchase payments for research infrastructure projects.
- 3/ A.R.S. § 15-1671 appropriates \$5,245,000 to NAU from the General Fund in FY 2027 for capital infrastructure projects.
- 4/ The biomedical research funding shall be distributed to a nonprofit medical research foundation in this state that collaborates with universities, hospitals and biotechnology and health research centers. A nonprofit foundation that receives monies shall submit an expenditure and performance report to northern Arizona university. The university shall transmit the report to the joint legislative budget committee and the director of the governor's office of strategic planning and budgeting on or before February 1, 2027. The report must include at least the following:
 1. The type and amount of expenditures from all state sources of monies, including the amount leveraged for local, state, federal, and private grants.
 2. A description of each grant received as well as the percentage and locations of positions funded solely or partly by state monies and the nonprofit foundation's projects with which these positions are associated.
 3. Performance measures, including:
 - (a) Outcomes that are specifically related to the use of state monies.
 - (b) Progress that has been made toward achieving each outcome, including activities, resources and other evidence of progress.
 - (c) Reportable inventions or discoveries related to each outcome.
 - (d) Publications, presentations and narratives related to each outcome and how the expenditures from all state sources of monies that the nonprofit foundation received have benefited this state. (General Appropriations Act footnote)
- 5/ The appropriated amount for the teacher training line item shall be distributed to the Arizona K-12 center for program implementation and mentor training for the Arizona mentor teacher program prescribed by the state board of education. (General Appropriations Act footnote)
- 6/ Other than scholarships awarded through the Arizona financial aid trust, the appropriated monies may not be used for scholarships or any student newspaper. (General Appropriations Act footnote)
- 7/ General Appropriation Act funds are appropriated as an Operating Lump Sum with Special Line Items by Agency.
- 8/ The state general fund appropriation may not be used for alumni association funding. (General Appropriations Act footnote)
- 9/ The increased state general fund appropriation from Laws 2014, chapter 18 may not be used for medical marijuana research. (General Appropriations Act footnote)
- 10/ The FY 2027 General Fund Baseline is \$124,810,300. This amount includes \$114,681,000 in NAU's individual section of the FY 2027 General Appropriations Act, \$4,884,300 in A.R.S. § 15-1670 lease-purchase appropriations, and \$5,245,000 in A.R.S. § 15-1671 capital infrastructure appropriations.
- 11/ Any unencumbered balances remaining in the university collections fund on June 30, 2026 and all collections received by the university during the fiscal year are appropriated for operating expenditures, capital outlay and fixed charges. Earnings on state lands and interest on the investment of the permanent land funds are appropriated in compliance with the enabling act and the Constitution of Arizona. No part of this appropriation may be spent for supplemental life insurance or supplemental retirement. (General Appropriations Act footnote)

Operating Budget

The Baseline includes \$230,429,700 and 2,275.2 FTE Positions in FY 2027 for the operating budget. These amounts consist of:

	FY 2027
General Fund	\$104,979,200
University Collections Fund	125,450,500

These amounts are unchanged from FY 2026.

Student enrollment counts and tuition and fee levels for students will determine the amount of university tuition and fee collections. The University Collections Fund amount will ultimately be adjusted to reflect these

revenue amounts. *(Please see the NAU Other Issues Section and ABOR for more information.)*

2003 Research Infrastructure Lease-Purchase Payment

The Baseline includes \$4,884,300 from the General Fund in FY 2027 for the 2003 Research Infrastructure Lease-Purchase Payment line item. Adjustments are as follows:

Refinance Adjustment

The Baseline includes a decrease of \$(200) from the General Fund in FY 2027 to adjust the Certificates of Participation (COPs) payment.

A.R.S. § 15-1670 appropriates an annual amount from the General Fund to the state university system from FY 2008

through FY 2031 to finance lease-purchase payments for research infrastructure project agreements entered into before July 1, 2006.

Since this funding appears in A.R.S. § 15-1670, this funding does not appear in the FY 2027 General Appropriations Act. In total, the universities have issued \$482,500,000 in COPs for research infrastructure projects. Of this amount, NAU has issued \$42,210,000 in COPs. *(Please see the ABOR section for more information.)*

2017 Capital Infrastructure Funding

The Baseline includes \$5,245,000 from the General Fund in FY 2027 for the 2017 Capital Infrastructure Funding line item. Adjustments are as follows:

Inflation Adjustment

The Baseline includes an increase of \$102,800 from the General Fund in FY 2027 for a 2.0% increase in capital infrastructure funding.

A.R.S. § 15-1671 provides General Fund appropriations from FY 2019 - FY 2043 for new university research facilities, building renewal, or other capital construction projects. Since this funding appears in A.R.S. § 15-1671, this funding would not appear in the FY 2027 General Appropriations Act.

A.R.S. § 15-1670 increases the appropriation annually by the lesser of 2% or inflation, as measured by the change in the GDP deflator from the second quarter of the second preceding calendar year to the second quarter of the calendar year immediately preceding the fiscal year (in the example of FY 2027, from the second quarter of CY 2024 to the second quarter of CY 2025). *(Please see the Lottery Bonds and Capital Infrastructure Funding Program Summary on the JLBC website.)*

Arizona Financial Aid Trust

The Baseline includes \$1,326,000 from the General Fund in FY 2027 for the Arizona Financial Aid Trust (AFAT). This amount is unchanged from FY 2026. *(Please see the ABOR section for more information.)*

Biomedical Research Funding

The Baseline includes \$3,000,000 from the General Fund in FY 2027 for the Biomedical Research Funding line item. This amount is unchanged from FY 2026.

Funding is allocated to a nonprofit medical research foundation that specializes in biotechnology and that collaborates with universities, hospitals, biotechnology

and health science research centers. Previously, NAU awarded the funding to the Translational Genomics Research Institute (TGen). *(Please see the Department of Health Services section for additional information).*

NAU - Yuma

The Baseline includes \$3,083,100 and 33.2 FTE Positions from the General Fund in FY 2027 for NAU-Yuma. These amounts are unchanged from FY 2026.

NAU operates this campus in conjunction with the Arizona Western College in Yuma.

Teacher Training

The Baseline includes \$2,292,700 from the General Fund in FY 2027 for Teacher Training. This amount is unchanged from FY 2026.

The Teacher Training program serves to increase the number of teachers serving as mentors under the Teacher Training ("Master Teacher") program. The Arizona K-12 Center is affiliated with NAU and is located in downtown Phoenix.

Other Issues

This section includes information on the following topics:

- Summary
- Long-Term Budget Impacts
- University Collections and FTE Positions Adjustments

Summary

NAU's FY 2027 General Fund budget is \$124,810,300. Of this amount:

- \$114,681,000 is included in NAU's individual section of the FY 2027 General Appropriations Act.
- \$4,884,300 is appropriated in A.,R.S. § 15-1670 for a research infrastructure lease-purchase payment.
- \$5,245,000 is appropriated in A.R.S. § 15-1671 for new university research facilities, building renewal, or other capital construction projects.

Long-Term Budget Impacts

As part of the Baseline's 3-year spending plan, NAU's General Fund costs are projected to increase by \$114,600 in FY 2028 above FY 2027 and increase by \$101,400 in FY 2029 above FY 2028.

These estimates are based on:

- An increase of \$9,700 in FY 2028 and a decrease of \$(5,600) in FY 2029 to adjust for university debt service costs.
- Increases of \$104,900 in FY 2028 and \$107,000 in FY 2029 to increase the university's annual Capital Infrastructure Funding appropriation.

University Collections and FTE Positions Adjustments

Including statewide adjustments, the FY 2026 General Appropriations Act appropriated \$131,836,800 from the University Collections Fund to NAU. The Collections Fund for NAU represents a portion of tuition, fees and a portion of land earnings. *(Please see ABOR Other Issues for more information.)* If collections differ from the appropriated amount, the annual General Appropriations Act includes a footnote permitting the universities to expend those amounts as well as a separate footnote requiring the submission of a report detailing any adjustments to the appropriated amounts.

ABOR sets tuition independent of the legislative process. Any revised tuition rates as well as changes in enrollment can result in collections exceeding (or being below) the appropriated amount. The Universities reported the adjustments to the University Collections Fund for FY 2026 to the Joint Legislative Budget Committee in June 2025, and NAU incorporated the adjusted FY 2026 amounts as part of their FY 2027 budget submission. Accordingly, the estimated FY 2026 amount has been adjusted downward by \$(6,386,300) to \$125,450,500.

The FY 2026 FTE Position count has also been adjusted. The FY 2026 General Appropriations Act originally appropriated 2,399 FTE Positions in FY 2026 for NAU. The General Fund accounted for 1,132.6 FTE Positions and the University Collections Fund accounted for the remaining 1,266.4 Positions. The estimated number of FY 2026 FTE Positions has been adjusted downward by (90.6) to 2,308.4. The General Fund accounts for 1,069.7 FTE Positions and the University Collections Fund accounts for the remaining 1,238.7 FTE Positions.

SUMMARY OF FUNDS	FY 2025 Actual	FY 2026 Estimate
Auxiliary Fund (UNI8906/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Sales revenues of substantially self-supporting university services.		
Purpose of Fund: To provide university-related non-academic services for students, faculty, staff, and the public. Auxiliary enterprises include student housing, bookstores, student unions, and intercollegiate athletics.		
Funds Expended	132,103,800	115,468,200
Year-End Fund Balance	53,630,400	66,642,300
Capital Infrastructure Fund - NAU (UNI3002/A.R.S. § 15-1671)		Non-Appropriated
Source of Revenue: General Fund appropriations and university local funds. NAU received a General Fund appropriation of \$4,520,900 starting in FY 2019, and this amount will annually increase by 2% or the rate of inflation, whichever is less, through FY 2043. The university must provide a 1:1 match of its own funds for any General Fund appropriations which are used to pay debt service.		
Purpose of Fund: To pay the cost of, or debt service on debt financing for, university capital projects. Systemwide, debt issuances that are paid by the universities' capital infrastructure funds may not cumulatively exceed \$1.0 billion in principal. (Please see the Capital Outlay ABOR Building System narrative for more information). Expenditures are not displayed to avoid double counting of General Fund appropriations and university system revenues.		
Funds Expended	0	0
Year-End Fund Balance	0	0

SUMMARY OF FUNDS	FY 2025 Actual	FY 2026 Estimate
Designated Fund - Other (UNI8905/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Retained summer session fees, student aid administrative allowances, and unrestricted gifts and grants.		
Purpose of Fund: To provide and administer student financial aid, to pay debt service on university bonds, and to run summer and winter session programs.		
Funds Expended	116,960,300	107,485,300
Year-End Fund Balance	8,249,200	3,694,400
Designated Fund - Tuition and Fees (UNI8905/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Retained tuition and fees.		
Purpose of Fund: To provide and administer student financial aid, to pay debt service on university bonds, and to run summer and winter session programs. Please see the University Collections Fund for more information on Appropriated tuition expenditures.		
Funds Expended	123,662,500	118,050,700
Year-End Fund Balance	29,119,700	15,492,400
Endowment and Life Income Fund (UNI8904/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Interest income on invested endowment and life income gifts, a portion of financial aid trust fees assessed to students, and a portion of university trust land earnings.		
Purpose of Fund: To support endowment operations and compensate designated beneficiaries.		
Funds Expended	0	0
Year-End Fund Balance	49,284,100	53,284,100
Federal Grants (UNI8903/A.R.S. § 15-1666)		Federal Funds
Source of Revenue: Federal grants and contracts.		
Purpose of Fund: To support specific operating and research purposes as identified by the federal government.		
Funds Expended	144,750,800	146,198,600
Year-End Fund Balance	100	(100)
Federal Indirect Cost Recovery Fund (UNI8902/A.R.S. § 15-1601)		Federal Funds
Source of Revenue: Federally-sponsored research programs.		
Purpose of Fund: To assist and promote federally-sponsored research.		
Funds Expended	18,090,100	18,271,000
Year-End Fund Balance	0	0
Indirect Cost Recovery Fund (Non-Federal) (UNI8900/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Non-federally-sponsored research programs.		
Purpose of Fund: To assist and promote non-federally-sponsored research.		
Funds Expended	23,419,700	19,979,900
Year-End Fund Balance	16,566,900	13,680,200
Loan Fund (UNI8901/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Federal student loan program awards and interest collected on outstanding federal student loans.		
Purpose of Fund: To disburse awards from federal student loan programs, including any university match required, and to fund the costs of repayment programs. Expenditures displayed reflect costs of loan program administration and do not include awards to students.		
Funds Expended	141,400	100,000
Year-End Fund Balance	496,500	446,500

SUMMARY OF FUNDS	FY 2025 Actual	FY 2026 Estimate
Restricted Fund (Excluding Federal Funds) (UNI8907/A.R.S. § 15-1601)		Non-Appropriated
Source of Revenue: Private and non-federal grants, including non-appropriated Technology and Research Initiative Fund grants (please see the ABOR Summary of Funds), as well as a portion of financial aid trust fees assessed to students.		
Purpose of Fund: To support specific operating and research purposes as identified by the private or non-federal donating entities.		
Funds Expended	51,743,000	38,807,500
Year-End Fund Balance	63,959,200	71,417,500
University Capital Improvement Lease-to-Own and Bond Fund (BRA3042/A.R.S. § 15-1682.03)		Non-Appropriated
Source of Revenue: University system revenues.		
Purpose of Fund: To pay annual debt service payments for the \$1,125,000,000 university Lottery bonding package. Lottery bond debt service is paid with no more than 80% Lottery revenues and at least 20% state university system revenues. (Please see the Capital Outlay ABOR Building System narrative for more information).		
Funds Expended	9,987,700	9,988,500
Year-End Fund Balance	0	0
University Collections Fund (NAA1421/A.R.S. § 15-1626)		Appropriated
Source of Revenue: Tuition and registration fees.		
Purpose of Fund: To operate the university. Please see the Designated Fund - Tuition and Fees for more information on Non-Appropriated tuition expenditures.		
Funds Expended	131,836,800	125,450,500
Year-End Fund Balance	0	0